

Russia under Yeltsin

The limits of political reform

Page 16

Aids and the world economy

The cost reaches \$250m a day

Page 14

Wrapping it up

Dutch paper companies look for strength in unity

Survey

Chicago

Pages 29-32



FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY DECEMBER 1 1992

D8523A

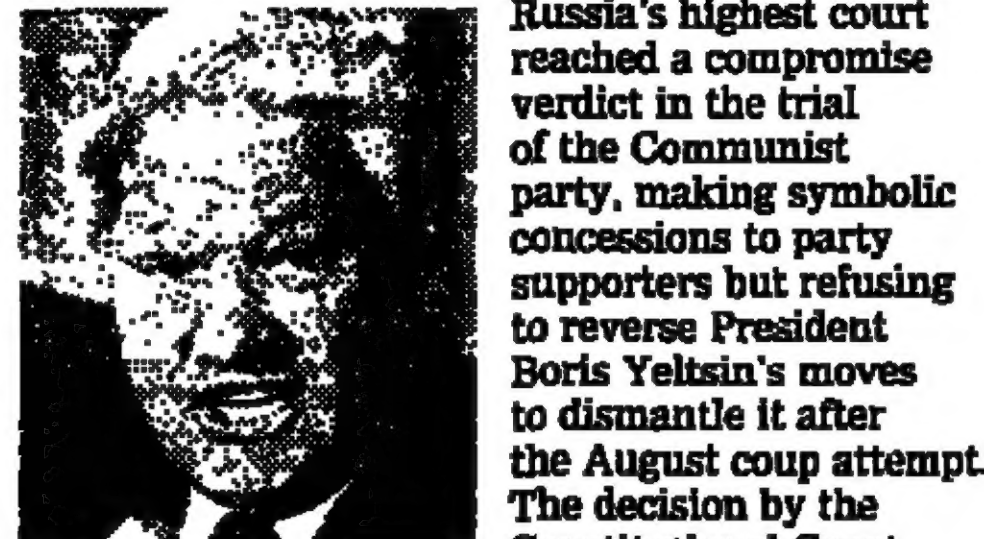
UK to admit more Bosnians after German pressure

Britain has offered to shelter an estimated 4,000 people fleeing the former Yugoslav republics, following severe criticism of UK policy towards Bosnian refugees. The announcement was timed to coincide with a meeting in London of EC ministers responsible for immigration, defusing German calls for its EC partners to shoulder more of the refugee burden. Last month Britain said at an Anglo-German summit that it could offer only 150 places. Page 18

Ciga Hotels, luxury international hotel group controlled by the Aga Khan, will unveil a new debt restructuring scheme later this week. Borrowing had risen to £230bn (\$368bn) by end-June. Page 19

Nuclear safety violations: Automatic safety systems were switched off at a Ukrainian nuclear reactor three times in the past year in violations similar to that which led to the 1986 Chernobyl disaster. Page 18

Yeltsin ban on Communist party upheld



Russia's highest court reached a compromise verdict in the trial of the Communist party, making symbolic concessions to party supporters but refusing to reverse President Boris Yeltsin's moves to dismantle it after the August coup attempt. The decision by the Constitutional Court, which said Mr Yeltsin (left) was correct to ban the party's top bodies but wrong to dismantle its local cells, enables both sides to claim victory. Page 18

Rise in drugs traffics: The head of the US Drug Enforcement Administration warned of a large increase in illegal narcotics imports into western Europe and said European governments had not properly understood the potential threat. Page 3

Farm protest planned: French agriculture unions expect up to 50,000 farmers at a multinational demonstration in Strasbourg today in protest at proposed cuts in subsidised exports of European farm produce. Page 7

Bang & Olufsen, manufacturer of high quality television and audio equipment, plans to trim costs, cut 400 jobs and reorganise the group to ensure its survival. Page 19

EC-Japan talks: Japan and the European Commission began two days of talks on the monitoring of Japanese vehicle exports to the European Community in 1993. Page 7

German arrest arson suspects: The German authorities arrested a 19-year-old youth on suspicion of causing the arson attack which killed three Turkish citizens in the northern town of Mölke last week. Page 2

SA tightens exchange controls: Pretoria tightened exchange controls in an attempt to curb disinvestments by local companies which have put South Africa's investment currency, the financial rand, under severe pressure. Page 4

PepsiCo, US soft drinks, restaurants and snacks group, is to take a \$125m charge against fourth-quarter earnings to cover the restructuring of its domestic beverage business, and "several international operations". Page 21

PWA, parent of Canadian Airlines International, has halted payments to lenders and has sent teams as far as Tokyo to try to sell a full restructuring plan. Page 21

Life for Exxon murderer: Arthur Seale, the New Jersey man charged with the kidnapping and murder of the late Sidney Reso, the president of Exxon's international division, was sentenced to life in prison.

US losses hit Lloyd's: Losses at Lloyd's of London from pollution and industrial diseases in the US could amount to \$2.9bn (\$7.4bn), according to estimates by a company that analyses the insurance market's results. Page 6

Tsongas suffers cancer relapse: Former US senator Paul Tsongas confirmed he had suffered a relapse in the cancer that forced him to leave the Senate in 1984.

Sunnie Mann dies: Sunnie Mann, wife of former British hostage Jackie Mann, died in a Cyprus hospital aged 78. Her husband was held captive in Lebanon for more than two years.

STOCK MARKET INDICES		STERLING	
FT-SE 100	2,778.5 (+18.7)	New York Composite	1,519.5
Yield	4.35	London	1,519.5 (1,511.5)
FT-SE Euroshare 100	1,057.75 (+7.8)	OM	2.41 (2.41)
FT-AE All-Share	1,213.02 (+0.8)	FF	8.19 (8.19)
Nikkei	17,883.05 (+213.04)	SP	2.175 (2.175)
New York Composite	1,519.5 (+18.7)	Y	181.25 (181.25)
Dow Jones Ind. Ave.	2,298.25 (+14.05)	E Index	78.5 (78.5)
S&P Composite	438.61 (+0.45)		
US LUNTIME RATES		DOLLAR	
Federal Funds	3.1%	New York Composite	1,519.5
3-mo Treas. Bill	3.32%	London	1,519.5 (1,511.5)
Long Bond	7.00%	OM	2.41 (2.41)
Yield	7.00%	FF	8.19 (8.19)
LONDON MONEY		SP	2.175 (2.175)
3-mo Interbank	7.1%	Y	181.25 (181.25)
Life long rate	7.1%	E Index	78.5 (78.5)
Life long rate	7.1%		
NORTH SEA OIL (Aargau)		Tokyo close	
Great 15-day (Jan)	\$19.18 (18.75)	OM	1,519.5 (1,511.5)
Oil		FF	8.19 (8.19)
New York Comex (Dec)	\$324.3 (334.0)	SP	2.175 (2.175)
London	\$324.3 (334.0)	Y	181.25 (181.25)

Austria	Sch30	Greco	Dr250	Lux	Fr100	Otar	GR12.00
Bahrain	Dm150	Hungary	Fl182	Malta	Lm150	S.Arabia	SR11
Belgium	Fr100	India	Rs100	Mexico	MD100	Singapore	S\$1.10
Bulgaria	LC25	Indonesia	Rp200	Neth	Fl 3.50	Spain	Pes200
Cyprus	C\$1.00	Israel	Sh100	Nigeria	Nair200	Sweden	Sk14
Czech	Kcs25	Japan	Yen100	Philippines	Php100	Sri Lanka	SLR100
Denmark	Dkr14	Kenya	Sh100	Portugal	Esc200	Syria	SYP100
Egypt	E\$1.50	Lebanon	L\$100	Romania	Lei100	Thailand	Bht50
Finland	Fmk100	Qatar	Riy100	Saudi Arabia	SAR100	Tunisia	Dtn125
France	FrF100	Ukraine	Griv100	Turkey	Lira100	UAE	Dh100
Germany	Dm100	Yemen	Yr100				

US imposes penal duties on 'dumped' steel from Europe

By Nancy Dunne in Washington and David Dodwell in London

THE US yesterday imposed high provisional duties on imports of flat-rolled steel from the UK, France and Italy, contending that their governments had unfairly subsidised domestic steel production.

In all, 12 countries were found by the US Commerce Department to have subsidised their steel producers. Duties ranged from less than 1 per cent to nearly 60 per cent for Italian cold-rolled carbon steel.

The action came in response to the filing of 84 unfair trade complaints by 12 US steel companies in June after multilateral talks failed to produce an agreement to end steel subsidies and dumping.

Roller steel is produced in sheets and is used extensively in industry in products ranging from washing machines to fighter aircraft.

The US moves come just 10 days after the EC itself imposed duties of between 11 per cent and 30 per cent on steel exporters from Croatia, the Czech and Slovak republics, Hungary and Poland, alleging they too are dumping.

They are certain to aggravate transatlantic trade relations, already inflamed by a five-year

dispute over Europe's oilseed subsidy regime which was settled in Washington just two weeks ago after bringing the US and the EC to the brink of trade war.

It is uncertain whether the steel dispute will put in jeopardy the Uruguay Round of talks on world trade liberalisation, which spluttered back into life in Geneva this week following settlement of the oilseed dispute. But it highlights the danger that dumping actions are set to become the protectionists' weapon of first choice, potentially destroying many of the gains arising from lower tariffs negotiated under the Uruguay Round.

In yesterday's action, the Commerce Department found a subsidy level of almost 20 per cent on UK carbon steel plate, essentially contending that the privatisation of British Steel had little effect on the cost of steel production. French steel subsidies were found equal to 26.5 per cent of the cost of production.

Mrs Ella Krucif, an EC official in Washington, said "Basically, the Community feels that the US has been using legitimate trade policy instruments to harass foreign competitors and to divert world trade flows. They are not really paying attention to the

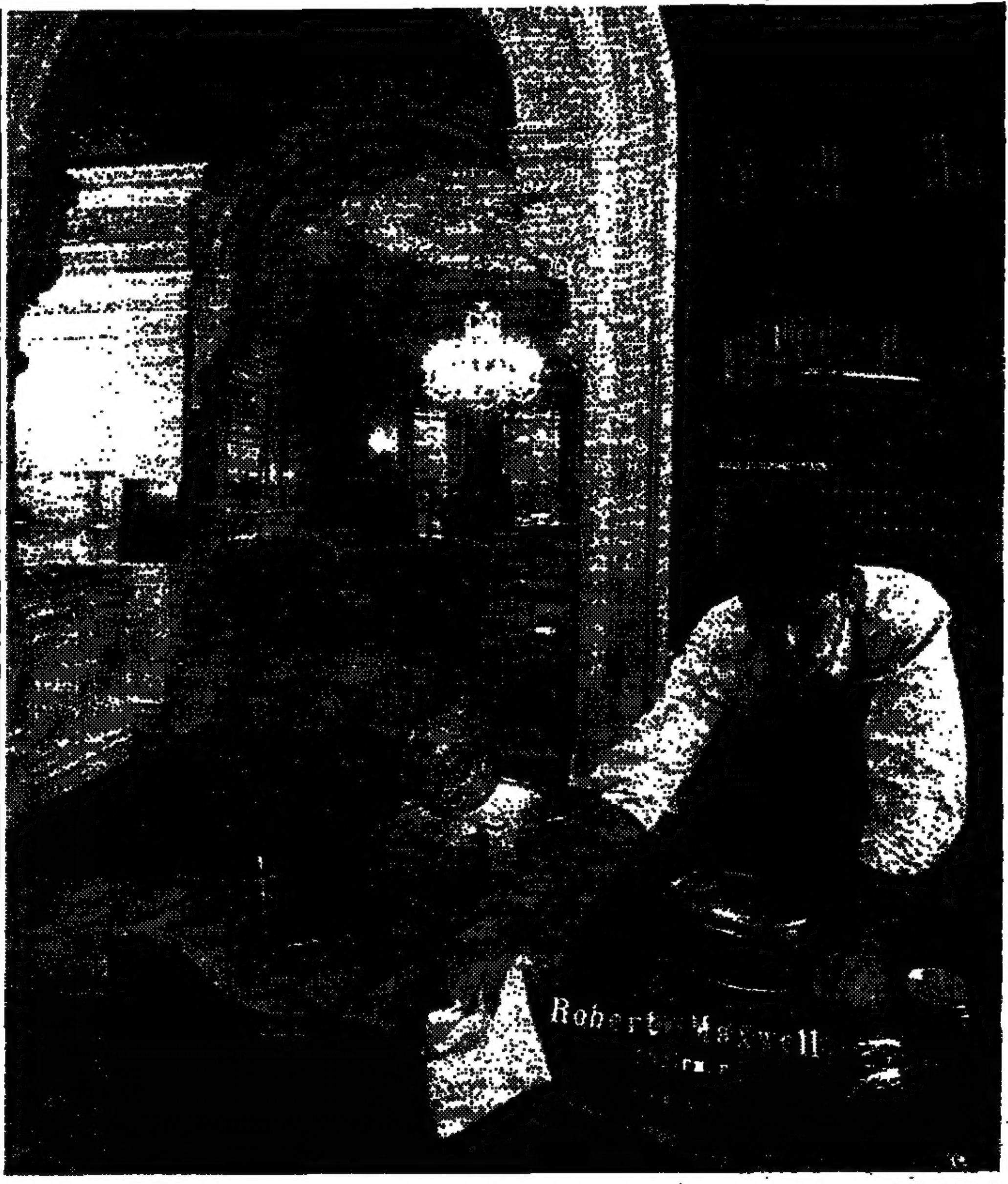
problems of the domestic steel industry."

Mr Erwin Klein, president of the American Institute for Imported Steel, attacked the duties, saying they would severely harm US motor companies and other steel end-users, and would invite retaliatory trade sanctions by foreign governments. "Restricting steel imports will... pass problems of America's steel industry on to the much larger metalworking segment of our economy," he said.

The Commerce Department, which determines whether foreign steel has been dumped or subsidised, took months longer than usual to reach its decision because of the complexity and huge number of cases. This delayed the subsidy cases until after the November elections and was thought to have removed some of the political pressure on the Bush Administration.

Still greater damage to foreign steel exporters is expected to come on January 27 when the Commerce Department announces its findings on 42 anti-dumping investigations.

In the past five years, the department has found in favour of the US industry on dumping complaints in an overwhelming number of cases.



Auctioneers prepare for the sale of contents of the late Robert Maxwell's house in Oxfordshire

China challenges agreements on Hong Kong

By Simon Holberton in Hong Kong

CHINA yesterday delivered an open challenge to Britain's continued administration of Hong Kong when it said it would repudiate all commercial agreements made by the colonial government that were not first agreed with Beijing.

The challenge was immediately rejected by the Hong Kong government, which accused China of violating Anglo-Chinese agreements and its own law for Hong Kong which comes into force after the colony reverts to Chinese sovereignty in June 1997.

The statement by the Hong Kong and Macao Affairs Office was seen in the colony as an attempt by China to undermine confidence in Hong Kong's economy and to defeat proposals by Mr Chris Patten, the governor, for more democratic elections due in 1995.

Yesterday's statement represents a serious escalation in the row which Beijing has linked to London's change in policy towards Hong Kong's democratic development. Analysts in Hong Kong said it was also a bid by China for greater involvement in the colony's administration.

The Hong Kong and Macao Affairs Office of the Chinese government, in a dispatch released through the Xinhua News Agency in Beijing, said that all contracts, leases and agreements signed and ratified by the Hong Kong government would be invalid after June 30 1997 unless they were first approved by China. It added, however, that China encouraged foreign investment in Hong Kong.

In London, the Foreign Office yesterday rejected Beijing's threat, saying it was contrary to the 1990 Basic Law for Hong Kong.

climbed on democracy, or the defeat of Mr Patten's proposals on the floor of the local legislature, China's escalating attacks could undermine some large-scale business ventures in energy, communications and trade which are planned for Hong Kong in addition to the colony's HK\$175bn (\$23bn) airport project.

Hong Kong's financial and business community was last night deeply concerned about the growing rift between London and Beijing and is expected to voice louder calls for Mr Patten to retreat. Liberal politicians said China's behaviour undermined the need for democracy to protect

Hong Kong from the arbitrary exercise of power by Beijing.

British and US businesses with interests in Hong Kong, however, were more sanguine about prospects for the colony, indicating that Beijing's threat would have no impact on investment decisions.

Share prices on the Hong Kong stock exchange fell nearly 3 per cent in trading yesterday, although this was largely in response to comments by a senior Chinese official late last week over the validity of the award of land to a consortium to build a container terminal in Hong Kong. The warning from

Beijing yesterday came too late to affect the market.

The Hong Kong government responded to China's latest attack by declaring that Beijing was in breach of both the 1984 Sino-British Joint Declaration on Hong Kong's future and the 1990 Basic Law - the colony's post-1997 constitution - drafted by Beijing.

Both documents guarantee the safety of contracts, entered into by the Hong Kong government, after the colony reverts to Chinese sovereignty.

Background, Page 4

Netherlands' top three paper groups agree to merge

By Ronald van de Krol in Amsterdam

THE TOP three paper and packaging companies in the Netherlands are to merge, creating the second largest European paper group after Stora of Sweden.

The merger of KNP, Bührmann-Tetterode and VRG will produce a European paper and packaging company with annual sales of about Fl12.5bn (\$7bn) and a market capitalisation of more than Fl2.5bn.

The announcement comes as profits of all three companies are under pressure from over-capacity and recession. But Mr Frank de Wit, KNP chairman, said the proposed merger was designed as a way of positioning all three partners for the future.

The new company, as yet unnamed, will be a large European force in packaging and have a wide network for distributing graphic equipment.

Dutch authorities are unlikely to oppose the deal, but the merger partners will also have to inform the European Commission, which has expanded its authority to review mergers and acquisitions. Mr Robert van Oord, Bührmann chairman and the proposed chairman of the

new company, said he did not foresee "big problems" from Brussels.

The link-up will be achieved through an exchange of shares between KNP on the one hand and Bührmann and VRG on the other. Bührmann shareholders will receive one share in the new company for every share they own, while VRG shareholders will receive 0.8 shares for each of their shares. Shares in all three companies rose on the news.

"Shareholders will gain from the quantum leap in the scale of the new group's operations and the consequent strategic and financial benefits without paying a premium," the companies said.

The deal will reduce the group's exposure to the paper business cycle, as the company will purchase three-quarters of its paper needs from outside suppliers.

KNP is mainly a paper and cardboard producer while Bührmann and VRG are primarily involved in the trade and distribution of graphic paper, graphic systems and information systems. Bührmann is also active in packaging.

The three companies already have bilateral links.

Details, Page 20

Rosehaugh property group calls in receiver

By Vanessa Houlder, Property Correspondent, in London

ROSEHAUGH, a prominent UK property developer in the 1980s, yesterday became the latest victim of a downturn in the market which has halved office values in London over the past three years and is expected to result in several billions of pounds of losses for banks operating in the UK.

Rosehaugh owes its banks, led by Barclays, around £530m (\$832m).

KPMG Peat Marwick, the accountancy firm, is expected to be appointed today as Rosehaugh's receiver. The company boasted a stock market value of £746m in July 1987, but is now believed to have negative net assets.

Yesterday's development was the final stage in a lingering decline. As huge losses accumulated over the past three years, it became increasingly clear that Rosehaugh had no future. Mr Godfrey Bradman, the company's former chairman and driving force, resigned from the board at

Continued on Page 18
Lex, Page 18
Receivers move in, Page 19

BUSINESS PLAN

Save at least 200 hours of frustration

on Lotus 1-2-3®, Excel®, Supercalc 5®

with **MBA BUSINESS PLAN®**
The Competitive Edge

Writing a business plan can be time-consuming and frustrating, not to mention a costly experience.

Now, thanks to MBA Business Plan, you can avoid that process. We have developed a range of different plans for Trading, Service, Manufacturing and Professional businesses. Four levels are available:

MBA EASYPAN 3 hour entry level plan for small businesses.

MBA BUSINESS PLAN Versions 3 & 3D More power and flexibility, plus stunning new features like: SmartTools - Customise your plan with single keystrokes.

MBA Tracker - Actual v forecast reports.

MBA CORPORATE The ultimate forecasting and management system for the largest public and private sector organisations.

Over a quarter of FT 100 companies, and thousands of businesses worldwide use MBA Business Plan.

For a FREE full colour brochure, send the coupon below to us by post or fax, or phone us.

0272 21 55 55

International +44 272 21 55 55
13 Gt George St, Bristol BS1 5RR.

Fax 0272 22 77 49 quote: FTI 005

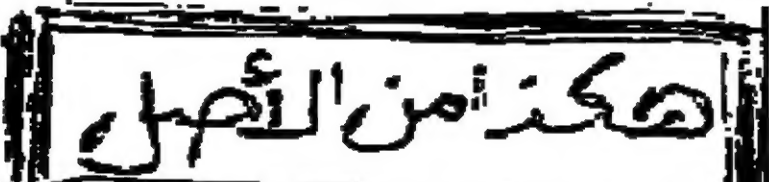


Business planning is now as easy as "filling in the blanks".
Lotus Magazine

Price From **£79.00**
+ VAT

ADAYTUM
systems

Name _____ Tel _____
Position _____
Company _____ No. of staff _____
Address _____ Postcode _____



Governments ignoring threat, warns US law agency chief

Europe facing steep rise in drugs traffic

By Stephen Fidler

THE HEAD of the US Drug Enforcement Administration warned yesterday of a large increase in illegal narcotics imports into western Europe and said European governments had not taken yet to the threat.

Mr Robert Bonner, administrator of the DEA, told a meeting at the Royal Institute of International Affairs yesterday that the danger was such that western governments should make fighting narcotics a primary foreign policy objective.

"Most of the EC seems oblivious to the fact that western Europe has become a major export market for cocaine," he said. An estimated 200 tonnes of cocaine were exported by the Colombian drugs cartel into Europe last year, most of it undetected, he claimed. However, the surge in trafficking was indicated by a sharp increase in seizures: from 4 tonnes in 1989 to 16 tonnes last year. There was also an increase in the UK in the use of crack, the smokeable form of cocaine.

Much of the cocaine was imported through Spain although the Netherlands, Britain, Italy and Germany all

experienced significant imports. Drugs were also coming in "through the back door" via eastern Europe, especially Czechoslovakia and, to a lesser extent, Poland.

"I believe that the time is ripe for a third international conference this century on opium and heroin. The time has never been ripe for such a conference," he said. Previous international conferences were held in 1907 and 1912.

The DEA's policy was to apply pressure on the so-called kingpins of the trafficking organisations. However, this strategy was easier to pursue in the case of cocaine, where 80-90 per cent of production was concentrated in Colombia, than in the case of heroin whose production was highly diversified.

Nonetheless, Colombian organisations had moved into heroin production, surpassing traditional suppliers of opium (from which heroin is made) such as Pakistan, Afghanistan and Lebanon, although Burma was responsible for an estimated 50 per cent of output, and Laos was also a big supplier. The Colombians could be expected to use established routes for cocaine to push their heroin.

US Senate under fire as scandal accusations grow

By George Graham in Washington

MEMBERS of the US Congress had hoped that the purgative effects of an election campaign might allow them to make a new start. But just four weeks after the election, the list is already lengthening of members who stand accused of abusing women, alcohol and power.

Over the past year, it has been the House of Representatives which has stood lowest in public esteem, in the wake of scandals over the House's private bank and post office.

Electoral catharsis seems, however, to have had some effect on the lower chamber, where many of the worst abuses of the House bank's loose overdraft practices were voted out. In the Senate, on the other hand, the nightmare appears to be starting over again.

Senator Phil Gramm of Texas, a leading contender for the Republican presidential nomination in 1996, yesterday had to deny suggestions in a New York Times article that he had intervened with federal regulators on behalf of a property developer and savings loan owner who had billed him only \$83,000 for \$117,000 of work on his holiday home.

After Senator Brock Adams of Washington state was compelled to retire after allegations of sexual harassment, three other senators now face charges of sexual misconduct, in some cases stretching back over years.

Senator Daniel Inouye of Hawaii won re-election last month after easily shrugging off complaints that he had forced himself on his hairdresser, but charges of a pattern of unwanted sexual advances by Senator Bob Packwood of Oregon only emerged after he had narrowly won his campaign for re-election against former Democratic Representative Les Aucoin.

Senator David Durenberger

of Minnesota, meanwhile, gave blood samples a fortnight ago to help determine whether he is the father of a child whose mother claims to have been raped by him in 1983.

The Senate last year gained few admirers for its clumsy handling of sexual harassment charges made by Ms Anita Hill against Mr Clarence Thomas before his confirmation as a Supreme Court justice.

It now risks reinforcing an image of harbouring a nest of ageing libertines - with Senator Packwood suggesting heavy drinking may have been a factor in some of the sexual advances he is alleged to have made. He is seeking alcoholism counselling.

The Senate faces a quandary over what to do about these latest charges. A formal investigation by the ethics committee seems likeliest in the case of Senator Packwood, since three of the women who claim to have been his targets have said they plan to file formal complaints. But, in the interests of party balance, the committee may then feel compelled to take up the case of Democratic Senator Inouye.

The four ethics committee members in their election campaigns, but are now reluctant to join either the ethics committee or the Judiciary committee, scene of the Thomas-Hill hearings.

So far, Senator-elect Patty Murray of Washington has indicated she would, if forced, serve on ethics, while Senator Dianne Feinstein of California may be press-ganged on to judiciary.

Attempt to reach waste deal

By John Barmham in Buenos Aires

REPRESENTATIVES from 41 governments are meeting this week in Uruguay to hammer out an agreement on implementing the Basel Convention signed in May this year. The convention restricts trade in toxic wastes, an increasingly controversial trade and environmental issue.

Opening the conference yesterday, Mr Mostafa Tolba, United Nations environment programme executive director, said 300m to 400m tonnes of hazardous waste are produced every year. Although most of the waste is produced, transported and stored in industrialised countries, an increasing amount is shipped to the devel-

oping world.

The convention - which took 11 years to negotiate - has met stiff, if discreet resistance from the rich countries. They are apparently wary of establishing export controls and even more suspicious of developing countries' demands for a potentially huge compensation scheme to be underwritten by the industrialised world.

The scheme would be used to compensate victims of environmental disasters caused by toxic stockpiles. Developing countries take in hazardous waste for storage without adequate precautions.

Even if the compensation fund is unlikely to be approved in the shape hoped for by the developing countries, the conference is likely to win

Lima and Caracas head for asylum row

By Joseph Mann in Caracas and Reuters

PERUVIAN President Alberto Fujimori's decision to grant political asylum to 93 Venezuelan rebel soldiers who participated in last week's coup attempt set the stage yesterday for a diplomatic row between the two countries.

Mr Fujimori said late on Sunday he was accepting the men's request for refuge because "we have to preserve the security, the life and integrity of these 93 military men."

The men, led by air force general Francisco Visconti, fled by air to the Peruvian town of Iquitos shortly after the failed putsch, which left more than 170 people dead and scores more injured.

Venezuelan television broadcast the news from Peru shortly after midnight on Sunday but there was no immediate official reaction.

Venezuela's foreign ministry, which broke off diplomatic relations with Lima earlier this year after Mr Fujimori suspended Peru's Congress, had already asked the Organisation of American States (OAS) to ensure Peru returned the rebels.

Meanwhile, shops, businesses and banks yesterday reopened in Venezuela, as life returned to normal after Friday's failed coup.

However, share prices fell on the Caracas stock exchange, as the dissatisfaction at the government's strict austerity measures, which had fueled the country's second coup attempt in a year, continued to hit investor confidence.

The Central Bank of Venezuela sought to calm the markets by announcing that it would ensure the demand for US dollars was met.

At the same time the government of President Carlos Andres Perez reiterated that nationwide elections for state and local office would be held as scheduled on December 6.

Roughly half of Venezuela's population of about 20m are registered to vote for 22 state governors, 283 mayors, 2,116 members of city councils and 2,376 members of the newly established parish councils.

The government, fearing high abstention, is using the media to encourage people to vote, and officials are stressing that voters should use ballots instead of bullets to change their elected representatives.

In the last state and regional elections, held three years ago, national voter abstention was 54 per cent, reaching a high of 78 per cent in Caracas.

The elections will be important in indicating if many Venezuelans continue to feel alienated from the political system following two military rebellions this year, or whether they will demonstrate some faith in Venezuela's highly criticised democracy.

They should also show whether voters retain their preference for the two established parties, Accion Democratica (the government party) and the Christian Democratic Copel Party, or for more militant leftist organisations such as MAS (socialists) and Causa B (an offshoot of the Venezuelan Communist Party).

Meanwhile, the government is continuing its search for military and civilians involved in Friday's uprising. The state security police detained a retired army general, Alberto Muller Rojas, for questioning, and authorities in different parts of the country arrested officers and soldiers trying to leave the country or go into hiding.

Government raids on two state universities uncovered caches of automatic weapons, ammunition and other arms. One hoard of arms was found stashed in a hot dog vendor's wagon.

Peru savours return of global goodwill

AS the official vote count continues, it seems likely that Peruvian congressional elections held on November 22 have been enough to satisfy the Organisation of American States and, by extension, the international community that the country has returned to the democratic fold.

This, in turn, should pave the way for badly-needed foreign funding.

Japan made the swiftest and most enthusiastic response. Just two days after the election a \$100m (\$65.7m) loan from Tokyo, negotiated in March but frozen in the wake of President Alberto Fujimori's April 5 coup, was signed in Lima. It is assumed another \$200m from the Inter-American Development Bank, involving Japan, will be disbursed when the final OAS report on the elections is published.

The \$300m was "a lifesaver", Mr Fujimori said. The credits depend on financial sector reforms, but since the Peruvian government has already carried out essential restructuring with its own resources the money can effectively be spent on anything.

There was also good news from New York. In a lightning visit days before the election, Mr Carlos Bolona, economy minister, managed to convince Peru's commercial creditor banks to suspend possible lawsuits over non-payment of debt.

Mr Bolona and Mr Raymundo Morales, the debt negotiator, are due to start negotiations with Peru's steering committee in February.

Relations with other multinational organisations are also good. Peru has met, and in some cases exceeded, the quarterly target set by the IMF, and a new programme for the next couple of years is under discussion in Lima. Peru is to apply for an extended fund facility which will effectively clear



Back into the fold: a loan pledged by Japan will prove a lifesaver for Peruvian President Alberto Fujimori

arrears and open the door to fresh credit.

Settlement with the IMF also lays the foundation for crucial negotiations early next year with the Paris Club of creditor nations. Peru, which owes \$800m, is the Club's third largest debtor and the largest in Latin America. But Lima managed to win a favourable deal with the Club in September 1991.

Payments to the Paris Club this year were reduced to about \$30m and, as with all other external debt quotas, has been honoured. But about \$30m falls due in 1993, which is clearly unpayable without significant rescheduling and some debt forgiveness.

Peru has a tough road ahead, even with its elections over and the increased international goodwill. Predicted GDP growth of 3 per cent this year has turned into a similar deficit. Peruvian per capita GDP is back at 1980 levels; the average family has seen its income

dwindle by 27 per cent since 1988.

The 3 per cent growth now forecast for 1993 will, taking population growth into account, translate into a modest 1 per cent improvement. "At this rate," says economist Richard Webb, "it will take a generation to get back to where we were six years ago."

Sally Bowen on the financial benefits of recent elections

Peru's balance of trade deficit for 1993 is also set to worsen. Liberalisation and sharply lower tariffs have provoked a flood of goods from abroad.

Official imports this year will total about \$40m; next year they will be at least 4 per cent higher, partly due to extra expenditure on capital goods tied to various investment pro-

jects. Only a slight rise in exports is expected.

Economists are forecasting a current account deficit of about \$2.6m for 1993, similar to this year. To help cover it Peru needs to form another "support group" of friendly countries - the newly-elected Congress has already nominated a group of representatives to accompany key minis-

try to about 30 per cent and promises moderate 1993 reactivation, largely through an increased social spending budget which has earmarked some \$600m for small construction and infrastructure projects and job creation.

Public investment is also scheduled to rise from virtually nil to the equivalent of 4 per cent of GDP.

The Bolona team can also expect to count on broad support from the new Congress for ongoing structural reforms including deregulation, further reduction of the heavily-burdened state, relaxation of labour stability laws and accelerated privatisation of state-owned assets.

With the recent blows to Peru's economically debilitating guerrilla movement and a more favourable investment climate, 1993 could just be the year when Peru starts to edge out of stabilisation-induced recession.

ADVERTISEMENT

THE CHALLENGE OF THE NEW SOUTH AFRICA

Nationalisation, foreign debt cancellation are out-dated concepts

Piet Liebenberg, deputy chief executive officer of Amalgamated Banks of South Africa, talks to John Spira, Finance Editor of Johannesburg's Sunday Star.



Piet Liebenberg

Spira: As South Africa's largest bank, ABSA must have firm views on the outlook for the country's economy?

Liebenberg: We see some areas of promise:

- The steady reduction in the rate of inflation and the resultant decline in the interest rate pattern.
- The strengthening foreign exchange reserves.
- Positive developments in the financial side of the economy.
- The nation's total foreign debt should only be about 17 per cent of GNP by end 1992.
- The country has many skills in all the major sectors of the economy, and all people have the skills and ability to develop the whole of the southern African region.
- The country has a well developed infrastructure in terms of transportation (e.g. air, road and rail, electricity generation, communications, education, etc).

On these grounds, South Africa should be a very bankable proposition. Yet it isn't, because of the uncertain political environment. Simply put, for fixed investment on any worthwhile scale to take place for this is what the economy needs to produce meaningful growth, there must be political stability and confidence as to the nature of the future economic strategy.

Only then can we get on with the job of creating wealth for everyone's benefit.

I include in this appraisal the whole sub-continent, because South Africa is obviously the springboard for the whole region, since we have the necessary infrastructure, skills, people, banking system, communications networks, and so on.

Spira: What can business do to assist towards achieving stability?

Liebenberg: I believe business has done everything possible. It's all very well to say that if South Africa doesn't invest, then it can't expect the rest of the world to invest here. While there's no doubt of truth in this statement, it is to be borne in mind that businessmen are in positions of trust; we have shareholders to whom we must account.

To invest simply in order to demonstrate your confidence is naive. If you're uncertain as to what the future holds, you're not about to invest. We are supposed to take calculated risk and not emotional risks.

Business can't afford to make large mistakes; it isn't enough to fail, it's to fail badly. Accordingly, as long as the current uncertainty persists, domestic corporations won't invest in South Africa on a large scale and nor will foreign investors.

Spira: What sort of political settlement would foreign investors like to see?

Liebenberg: I haven't found them to be in any way prescriptive. What they seek is a system that will bring about reasonable stability, an absence of violence and an acceptable economic framework in which the free market is entrenched, in which foreign indebtedness is recognised and in which there are guarantees against the nationalisation of assets.

I have consistently pointed out that out-dated concepts such as nationalisation and foreign debt cancellation no longer hold sway. Nevertheless, prospective foreign investors prefer to adopt a wait and see attitude.

And that's understandable, since what they ultimately want is an environment in which they can do sound business. Confidence is the name of the game.

Spira: Does the banking environment reflect the economic environment?

Liebenberg: Banking has always been part and parcel of the economy. If the economy goes better, the banks will thrive - and vice versa. While banks currently enjoy a fair interest rate margin, this is offset by the need for large write-offs and provisions, along with lower volumes. All South African banks are realising - ABSA more than most, because ABSA has been more acquisitive than most. Although our major rationalisation phase is now behind us, the ongoing refinement of our business will go on for a long time yet. And the same applies to all the banks. Low-cost production banking is becoming absolutely essential.

I'm pleasantly surprised at the rapid progress we've made. The balance sheet isn't quite where we'd want it to be, but we're a long way down the road.

Spira: What will Finance Minister Derek Keys produce in his next Budget?

Liebenberg: Far greater discipline is needed in the public sector in terms of spending and its level of participation in the economy. Both must be reduced drastically, because the threat - and the reality - is so ominous that to increase the tax base would be a severe blow. I'm very concerned over the size of the deficit, which could have severe repercussions in terms of inflationary expectations and hence

higher interest rates. A considerable segment of inflation is generated by expectations, with the result that if there are no indications that the government is seriously serious about reducing spending dramatically across the board, inflation will remain high and, in a slack economy, there'll be no tax base with which to fund State expenditure.

We can no longer afford to become in order to fund the government's deficit, which has become a being applied towards current expenditure, not towards infrastructural development. It's non-productive. And if it continues, the tax burden will rise - with all sorts of negative costs, not least of which could be a disastrous brain drain.

Mr Keys is probably even more concerned than I am. Every South African must support and encourage him - just as, as far as I'm aware, the State President is doing.

Spira: The house loans market has been one of the most competitive areas of banking in South Africa. How has ABSA fared?

Liebenberg: It is indeed highly competitive. ABSA currently has marginally more than 40 per cent of this market. Earlier in the year, we lost ground - at a time when we were working intensively to rationalise the bank in the value of several acquisitions. This opened an area of opportunity for the other banks and they took it. But the tide has since turned. Indications are that we are beginning to win back some of the ground we lost. What we did lose was not sufficiently substantial that it hurt us. We're back on the offensive and we're gaining ground.

Spira: Black South Africans are becoming increasingly banking literate. Where does ABSA stand in this context?

Liebenberg: On the home loan front, this is a fascinating but difficult market - difficult because, unfortunately, politics interferes from time to time. It's by no means easy to conduct business when you're periodically faced with rent and mortgage boycotts, which, however, we view as no more than a passing phase.

Those leading institutions heavily invested in home loans to blacks are experiencing weighty problems. ABSA isn't heavily invested in this market, so we've suffered less.

But we do have a big eye on that market for the future. We'd like to be there because it's a large market which will grow strongly in the years ahead.

The white house holds down to politics and stability. Once the country is stable, we'll be there in a big way. And we're in the process of gearing ourselves up for the day stability arrives.

On the score of other banking services, the industry faces a challenge as to how it can best service the black market properly in terms of cheques and savings accounts. We are highly computerised, while on the other hand we are frequently dealing with an uncomputerised market. We need to bridge that gap so that we can continue using our electronic muscle and at the same time under a service acceptable and friendly to users.

The industry has been pleasantly surprised that blacks have made extensive use of automatic teller machines. It's an example of where a bridge has already been built.

ABSA has a large black client base. This includes a great many stockholders accounts - savings clubs which use banks as depositaries for their money.

It's a growing market, provided we can develop the economy to create jobs. ABSA blends the country with branch offices and would therefore be in a very strong position.

Increasingly though, the distinction between the black and white markets is becoming blurred. ABSA focuses its marketing efforts on the definition of major markets in terms of its various brand names. In those target areas, we are colour blind. The issue is whether a client fits a target market; his or her colour is immaterial. The infiltration of blacks into traditional white areas makes it ridiculous to cater for a so-called black market.

The strategy we pursue is such that we are obliged to make up our mind as to which market - not which colour - we serve. It is needs, not colour that we seek to satisfy. Hence our brand names are developing into major assets.

And our staffing policy reflects our marketing and customer service policy because ABSA's staff complement will in due course match its client base as closely as possible. Hence, our future employment policy is as colour blind as our client policy.

Spira: What is the extent of ABSA's international profile?

Liebenberg: In London we used to have two offices, which we've recently merged into one, with a staff of 42. It renders a full range of services for South African-based customers. We've just opened a representative office in Frankfurt, which will serve as a satellite of our London operation. Additionally, we have a subsidiary in Hong Kong. We see our major foreign business expansion taking place in Europe, the enlarged Europe and in the Middle East and the Far East. London is an ideal base for us because of a common language and the familiar way in which business is conducted. It is also a useful platform for Europe, in the same way as Hong Kong serves as a platform for the East.

Spira: What is ABSA's involvement in the broader southern African banking scene?

Liebenberg: We follow our clients. If they're developing into Africa to the extent that they need a banking presence there, we'll create a presence. We're already taken some initiatives in this regard. However, the African economies are small. They import fairly substantially from South Africa, but foreign exchange is often a problem. Their exports to South Africa are relatively small.

Our inclination would be to open a representative office initially, to find out if it would be worth while to go further. Thereafter, we may establish a full office, enter into a partnership or acquire a banking operation. But I don't see this happening in the near future. In any event, we have correspondents in most countries in the region.

Spira: Are you feeling the impact of competition from foreign banks in South Africa?

Liebenberg: We already have something like 30 foreign banks, mostly through representative offices here. This represents a strong challenge, because they target only the best names and attack the cream of the business. They are not doing so on a price competitive basis because their activities here are no more than an extension of their domestic banking operations. Domestic corporate customers need, however, the full cost implications, including their risks, into account.

So foreign competition is strong and we expect more, especially when the economy starts turning around. But while we certainly feel the impact of the presence of these banks, it's a phenomenon that also creates opportunities for South African banks in the form of partnership ventures in large developments which we might otherwise have had difficulty financing on our own.

Much has been said of the unfair competition we face from foreign banks on the grounds that the playing fields aren't level, since the foreign banks aren't required to comply with the same capital reserve requirements in South Africa as do the domestic banks. This argument is not quite valid. Some are indeed registered as banks in South Africa. Those that are not registered as local banks add some loans to their domestic assets where their own capital ratios are at present, with possibly only one exception, substantially higher than ours. Therefore most of the foreign banks cannot follow an unreasonably low pricing policy against us.

The aim must be to achieve a good balance between what is good for the country and good for the industry. We can't look only at our own narrow interests, but at the same time we can't allow a major part of our business to be siphoned off overseas.

Spira: What is ABSA trying to achieve in the corporate business arena?

Liebenberg: We're only halfway towards where we should be in terms of market share. ABSA, as a whole, has about 40 per cent of the total banking market share in South Africa. Our corporate business accounts for just under 20 per cent. Hence, we're a long way to go.

Some banking challenges lie ahead of us. We're facing sophisticated competition - and we enjoy that. Our message to the corporate is to stay in the market to do business. We're far behind and need to catch up - not imprudently, but professionally. We want them to look us over: to appreciate that in terms of size alone (four capital bases is almost \$5 billion), we can accommodate large transactions and can therefore talk to them with any of the corporates - big and small, domestic and multinational.

We don't expect them to give us all their business; merely to give us a portion of it because it's prudent for them to spread their risks. It isn't easy for most corporates to refuse to do any business with the country's largest bank.

In the final analysis, however, we must prove to them that we can assist on the basis of the quality of our services and products on merit.

ABSA BANK
Amalgamated Banks of South Africa Limited
P.O. Box 26059, Sandton, 2013
Telephone - (011) 335-4000
Telex - (011) 335-4000

NEWS: INTERNATIONAL

Beijing tries to pull mat out from under Patten

Giving confidence a shake is intended to undermine support for reform plans, writes Simon Holberton

THE announcement by Beijing yesterday that it would repudiate any business agreement the Hong Kong government enters into without China's consent is designed to do two things.

The first is, in the short term, to undermine confidence in the economy. This will further weaken the support Mr Chris Patten, the governor, enjoys among local politicians and the public for his plans for more democracy in the territory.

In the longer term it is intended to undermine the ability of the Hong Kong government to make agreements with local and foreign businessmen unless Britain is prepared to accept condominium government for the colony before Beijing re-assumes sovereignty in 1997. It is a bid for much closer involvement in the day-to-day government of the colony.

It was this form of shared government that China only partly secured when a year ago it signed a memorandum of understanding with Britain which allowed for the colony's multi-billion dollar airport project to go ahead. This agreement, which for the time being

is dead in the water, allowed China a role in approving the finance of the project and any large contracts and business franchises related to it.

In the immediate term, the warning issued yesterday throws into question the development of the colony's container port, the electricity industry and cable television. It does this, not because the Hong Kong government is unwilling to talk about commercial matters with China - something it already does - but because Beijing is incensed at Mr Patten's plans for further democracy in the territory. These include, by 1995 elections, a broadening of the franchise for the 40 seats out of 60 on the Legislative Council which are not directly elected.

China has made clear - through its surrogates in the colony's media and community - that it is prepared to talk to Britain only if Mr Patten's plans are withdrawn and Britain agrees to conduct elections due in 1995 on China's terms.

Observers say Beijing is making plain to the people of Hong Kong that it will accept only strictly limited democracy

Hong Kong: the market fallout

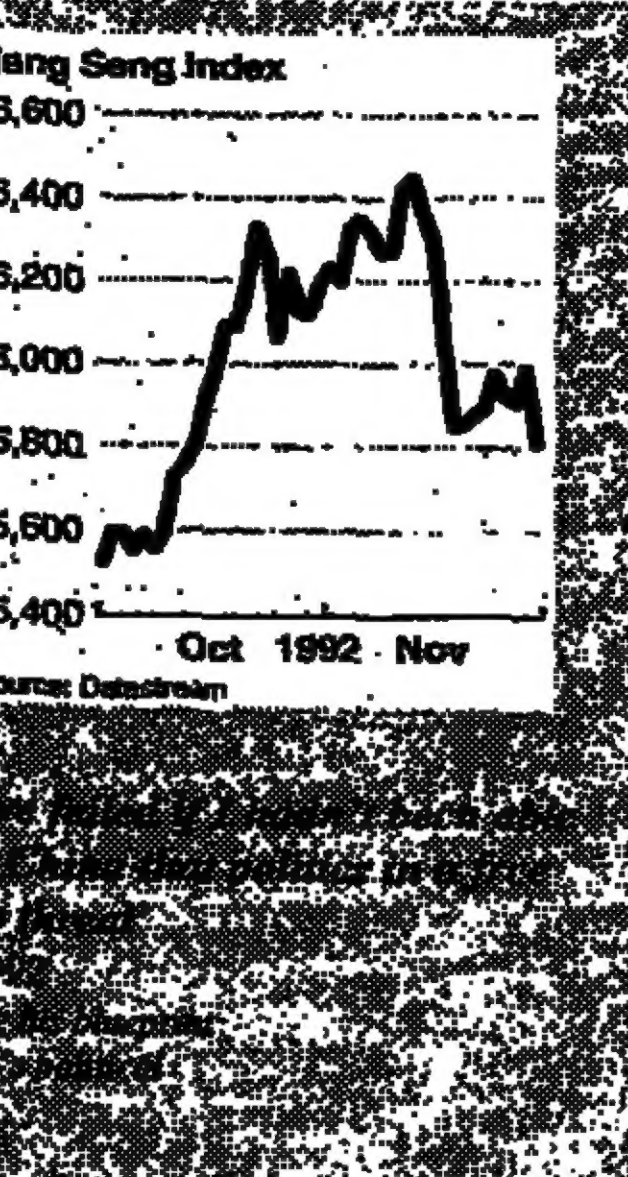


Chris Patten

in the colony. It is also, in effect, telling them and the British government that it is no longer prepared to talk to Mr Patten. According to one local financier: "China does not care about confidence in

the short term. It is quite clear that they want this man [Mr Patten] and they want him out."

The tactics may be crude, but they have been effective. China's threat last week to



repudiate the HK\$10bn (£850m) development of the colony's ninth container terminal was the chief cause of the near 3 per cent fall in share prices on the Hong Kong stock exchange yesterday.

Since early October, when Mr Patten unveiled his proposals, China has waged a daily war in the media against him. Public support for the governor has stood up well, although over the past 10 days there has been a noticeable weakening in favour of compromise with Beijing.

The business community - which at first welcomed his proposals - has been quickest to disown them. Most in business now believe that, given China's intransigence and the reality of its takeover in 1997, Mr Patten has little option but to withdraw his proposals and sue for peace.

China has been robust in its attacks. Chinese officials are quick to remind local businessmen where their loyalties should lie and equally quick to point out that China will remember the position they adopt. These threats have been made to local politicians as well as businessmen some times quite openly and in the presence of senior Hong Kong government officials.

The Hong Kong government pointed out, in its response to Beijing's statement, that China was in breach of the 1984 Sino-British Joint Declaration and

the Basic Law for Hong Kong, which was promulgated in 1990. Both documents guarantee that any government contracts lawfully entered into would be honoured by Hong Kong's future government.

The government's measured response stressed that Hong Kong, as matter of course, consults China on large scale commercial matters which straddle 1997. But officials pointed out that the business of government would come to a standstill if every agreement, no matter what the size, had first to be approved by Beijing.

Last night the government gave every indication that it would press ahead on the course Mr Patten has charted. The destination is the local legislature in the New Year when Mr Patten has undertaken to present legislation.

A vote is expected in the spring, probably in April or May, after the budget. Analysts said yesterday that they expected the Legislative Council to try to modify Mr Patten's proposals in an attempt to accommodate China, although they had little confidence that Beijing would welcome such action.

UK rejects Chinese veto over projects

By Robert Mauthner, Diplomatic Editor

BRITAIN yesterday acted swiftly to reject a warning by China that it had the right to veto all long-term projects and contracts in Hong Kong after the colony reverts to Chinese sovereignty in 1997.

In the latest of the increasingly acrimonious exchanges between the two countries on the colony's future, the Foreign Office said Beijing's threat was contrary to the 1990 Basic Law for Hong Kong.

Under the Basic Law, Hong Kong's future mini-constitution, "contracts which are valid under Hong Kong's existing laws will continue to be valid and protected... after 1997," the Foreign Office statement said. The statement was in response to China's claim that any government contracts not expressly approved by Beijing, except for "the provisions on land leases," would expire with British sovereignty over the colony.

Earlier yesterday, Foreign Office Minister, Alastair Goodlad, called in Ma Yuzhen, the Chinese ambassador in London, to express the UK government's "surprise and concern" at other complaints by Chinese officials last week over a projected ship container terminal in Hong Kong.

Mr Goodlad said Beijing's charge that the Hong Kong government had failed to consult China in the Joint Liaison Group (JLG) before announcing a grant for the colony's ninth container terminal was inaccurate.

There was no requirement for such consultation in the JLG since it was a land grant and not a franchise, Mr Goodlad told the ambassador. On the other hand, consultations had been held in a separate body, the Sino-British Land Commission, and the land grant for the terminal had been approved by the Chinese on March 20.

He stressed that there had already been eight other terminals for which a similar procedure had been followed and the Chinese had raised no complaints.

Britain is also involved in a running battle with Peking over the funding of Hong Kong's multi-billion pound new airport project, which also risks being cancelled if China carries out its veto threat after the colony's handover in 1997. Contracts not completed by then could be at risk.

It is clear, however, that all these economic disputes are rooted in Peking's bitter opposition to Mr Patten's democratic reforms. Though very limited by normal western standards, these reforms are clearly seen by the present Chinese government as the thin end of the wedge, leading to a form of self-government entirely alien to its communist philosophy.

Company chiefs expect dispute to be resolved with a compromise

US shrugs off Hong Kong scuffle

By Alan Friedman, Karen Zagor and Nikki Tait in New York

MOST of the biggest US companies doing business in Hong Kong yesterday shrugged off the diplomatic scuffle between London and Beijing as unlikely to affect their investment plans.

According to the Hong Kong economic and trade office in New York, US direct foreign investment in the colony totals about \$8bn (£5.2bn). The territory is the third most important US investment destination in Asia, after Japan and Australia.

At Amoco, the fifth largest US energy group that has its regional Asian headquarters for chemical operations in Hong Kong, Mr Martin Pranga, manager of foreign affairs, said he was confident matters would be sorted out, and dismissed the row as "much ado about nothing."

Mr Pranga, who had just returned to Chicago from a visit to Hong Kong, said the row "seems more to do with domestic politics in the UK, namely Mr Patten's future in British politics, than with Hong Kong. The British foreign office is at the last minute trying to be remembered by history as having done the right thing, having previously abdicated responsibility. The business community in Hong Kong wishes it would die down because it anticipates doing business with the mainland."

"This is one of the ups and downs to be expected and will be settled eventually with a compromise."

Citibank, the leading US

CHINA'S decision to link Hong Kong's political development with the colony's economic administration puts at risk hundreds of millions of dollars of planned investments, Simon Holberton writes.

While China said it continued to welcome foreign investment in Hong Kong, it has also indicated it will not talk to the colonial government until it withdraws plans to broaden democracy in Hong Kong.

Some of the major projects which could be threatened if Britain and China are unable to agree are:

- Black Point power station: a development planned by China Light and Power (CLP), monopoly supplier of electricity to Kowloon and the New Territories, and Exxon, the US oil company. It would have generating capacity of 600MW and is expected to require investment of around HK\$600m (£5bn). China has agreed the extension of CLP's monopoly until well into the next century, but has yet to agree a grant of land upon which the plant will be built.
- Container Terminal 9, (CT9): the development of Hong Kong's container port to enlarge its capacity. Invest-

ment is expected to be about HK\$9bn. China has approved the grant of land for CT9 but last week claimed it should also have a say in how the government negotiated disposal of the land.

● Cable television: Wharf, the company of the late Sir Y K Pao, has emerged as the only serious bidder for an exclusive franchise to operate Hong Kong's first cable TV service. China's agreement will be necessary if the government accepts Wharf's proposal, which is estimated to require about HK\$5bn in investment.

● Hongkong Telecom: this company, which is majority-owned by Britain's Cable and Wireless, has an exclusive franchise to operate Hong Kong's domestic fixed wire telecommunications network.

The government wants to introduce competition into domestic Hong Kong telecommunications and renew Hong Kong Telecom's licence when it falls due in 1993 - both need China's approval. Hong Kong Telecom's monopoly on international telephony has already been agreed with China and is assured until 2006.

Mr Ronald Harber, vice president for Asia at Minnesota Mining & Manufacturing (3M), said he was not worried.

"I think basically it's business as usual. We're entering into contracts that extend beyond 1997 with full confidence that they will be honoured beyond that date. From a practical standpoint, I don't

seen any reason for concern."

Mr Paul Sacks, president of Multinational Strategies, a New York-based political risk analysis consultancy, doubted the latest turn of events would make US companies change their Hong Kong investment plans.

"I think most people have already discounted the effects of the transition. I do not anticipate any dramatic reaction on the part of US investors."

Seen from the US point of view, the row between London and Beijing "is merely the beginning of the face-off between an existing colonial power and the new landlord," said Mr Sacks, who advises a number of US banks and companies. Most American businessmen understood that "the realities are that the Chinese want this process of democratisation not to proceed and will use any number of bargaining chips."

Among US companies active in Hong Kong is Exxon, which holds a 60 per cent interest in an electric power generating facility from which it supplies its partner, China Light and Power. Exxon, which earned US\$193m (£137m) from this activity after tax last year, said it did not expect the events to change its investment plans.

United Airlines, one of two big US carriers flying into Hong Kong, said the Chinese would want to keep Hong Kong as a viable commercial centre.

Mr Alex Fong, director of the Hong Kong economic and trade office in New York, said the economic fundamentals were "so strong" that the political row would be seen mainly as "noise and rhetoric."

WHERE TWO SIDES DIFFER OVER BASIC LAW

The Hong Kong government last night said China was in breach of the 1984 Joint Declaration on Hong Kong and its own Basic Law for Hong Kong after 1997. The Joint Declaration provides for the continuance of current Hong Kong law after 1997, of which the British law of contract is part.

The Basic Law, which was promulgated by China's National People's Congress, or parliament, in April 1990 is specific in regard to contracts.

Article 160 says: "Documents, certificates, contracts, and rights and obligations valid under the laws previously in force in Hong Kong

shall continue to be valid and be recognised and protected by the Hong Kong Special Administrative Region, provided that they do not contravene this Law."

China has said that the Basic Law cannot be amended before Hong Kong reverts to Chinese sovereignty in 1997.

Companies with British links relaxed about impact of row

By Andrew Taylor and John Gapper

HONG KONG companies with British parents or with traditional British links remain relaxed about the impact on business prospects of the row over the future of Hong Kong.

Sir Charles Powell, a director of trading group Jardine Matheson and former foreign policy adviser to Mr John Major and Mrs Thatcher, said: "We have been operating in China and Hong Kong for 160 years, so tend to take the long view in these kinds of matters."

"We believe these short-term difficulties will be resolved and remain extremely optimistic about economic prospects for China and Hong Kong."

Sir Charles said Jardine supported the efforts of Mr Chris Patten, Hong Kong's governor, to promote greater democracy. The group, however, believed this could only be pursued in agreement with China.

"It is Hong Kong's and China's best interests that these differences are resolved," said Sir Charles.

Peninsular and Oriental Steam Navigation (P&O) has

operated for 125 years in Hong Kong where it has shipping and construction interests. The group said: "We view the western rim of Pacific, with Hong Kong as a hub, as an area of great economic growth."

"Lord Sterling, our chairman, has recently returned from a very positive visit to Beijing which has reaffirmed our commitment to the region. Our shares are listed in Hong Kong and we are in the process of increasing our investment in the area. We are confident in the future for trade with Beijing and Hong Kong."

Costain, the UK construction group, is part of a consortium of Japanese, US and European companies which yesterday formally awarded a HK\$9bn (£763.5m) contract to carry out reclamation and site preparation for Hong Kong's Chek Lap Kok airport.

Mr Bob Gorrissen, Costain director responsible for UK and international contracting operations said: "There is little concern on our part as all of our work will have been completed and paid for by 1997."

Logica, the largest UK-owned software house, developed the

Hong Kong Stock Exchange's computerised trading system and maintains an office of some 50 people there.

Mr Colin Rowland, director of international operations, said the political row was not good for confidence either for prospective customers or the company itself.

Banks with large investments in Hong Kong reacted cautiously to the dispute. Hongkong and Shanghai Bank said it would not change investment decisions as a result of China's statement because it saw it as part of a continuing war of words.

It said banks were more influenced by China's \$12bn (£7.8bn) investment in airlines, power generation and hotels in Hong Kong through the Chinese International Trust and Investment Corporation, and Bank of China.

Hongkong and Shanghai and Standard Chartered are among the largest investors in Hong Kong. Standard Chartered said it could not comment, but is thought to be taking similar view of China's statement to Hongkong and Shanghai.

Japan's bank lending growth slows

By Charles Leadbeater in Tokyo

THE weakened state of the Japanese economy was underlined yesterday by figures showing that commercial bank lending rose by just 2.4 per cent in the three months to September from a year earlier.

The economy, which faces a combination of financial contraction and industrial retrenchment, is still mired in a downturn partly because the reduction by manufacturing industry of inventories of unsold products has slowed recently, the Bank of Japan's monthly bulletin warns.

Recent sharp cuts in industrial investment and production were reflected in a 0.1 per

cent increase in bank lending to manufacturers in the third quarter. The growth in lending to the non-manufacturing sector slowed to 2 per cent in the quarter. The rise in business with non-manufacturers was mainly accounted for by strong lending to service sector companies and the construction sector, which is being boosted by government public works programmes.

Bank deposits contracted in September by 4.6 per cent, with corporate deposits down 9.1 per cent. This was the 15th month in succession that bank deposits have fallen.

The banks are trying to raise their profitability partly by offering fewer savings accounts on which they have

to pay high rates of interest to savers. As a result individual savers are shifting their funds into the postal savings system which offers better returns, while companies have been running down their cash reserves to fund their working capital requirements rather than borrow more.

Construction orders for the top 50 Japanese contractors in October fell by 7.3 per cent from a year before to ¥1,587bn (£8.4bn). An 18.3 per cent increase in civil engineering orders, fuelled by the public works programmes failed to offset an 18.7 per cent fall in private sector construction orders mainly from companies.

Housing starts rose by 10.3 per cent last month from a

year before, the fifth successive monthly increase. The pick-up reflects a sharp decline in urban land prices and cheaper housing loans which have made home-ownership more affordable.

The three opposition parties, the Social Democratic party, Komito and the Democratic Socialist party, yesterday called for a ¥2,000bn tax cut in next year's budget to revive the economy by boosting consumption.

The ruling Liberal Democratic party's key taxation committees started discussion of the budget yesterday as the Ministry of Finance reported tax revenues so far this year were 4.3 per cent down on the same period last year.



Li Peng (left), the first Chinese prime minister to visit Hanoi in 21 years, talks with Vo Van Kiet, his Vietnamese counterpart in Hanoi yesterday. Li tried to calm Vietnamese fears by insisting Beijing had no expansionist plans in the region. The two countries normalised relations in November 1991 after more than a decade of hostility.

India may delay job reforms

By Stefan Wagstyl in New Delhi

THE INDIAN government is considering whether to delay long-awaited reforms to increase employers' rights to sack workers following strong union protests.

The government had been expected to announce a new employment policy before the end of this year as part of the economic liberalisation programme launched in 1991.

However, Mr Manmohan Singh, finance minister, suggested in a speech yesterday that it would be at least a year before the government could implement such a controversial move because of fierce union criticism.

"In a year's time, labour's attitudes will change and then we can change provisions in labour laws," he told a conference organised by the World Economic Forum, an international research organisation.

Mr Singh was speaking after hundreds of thousands of workers demonstrated in Delhi last week against reforms which trade union leaders claim would lead to mass redundancies.

The government had never published details of its plans but it was widely expected that employers would be given the freedom to dismiss workers from loss-making enterprises. This has been almost impossible for large businesses under current legislation.

Australian deficit worsens

By Kevin Brown in Sydney

THE Australian dollar fell more than half a cent to 69.3 US cents yesterday after the release of balance of payments figures showing a significant deterioration in the current account deficit in October.

The government said the unadjusted deficit was just over A\$2bn (£903m), compared to A\$1.7bn in September. The seasonally adjusted deficit rose by 18 per cent to A\$1.8bn, the highest since January 1990.

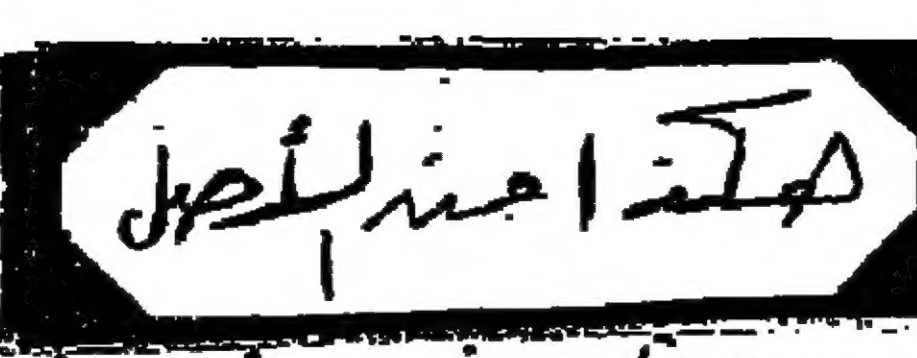
The trend estimate, which ironed out swings in the seasonally adjusted figures, increased by 5 per cent to A\$1.5bn. This was the highest since March 1990, and the ninth successive monthly rise.

The main cause of the deficit's rise was an 11 per cent fall in exports, which was only partly offset by a 4 per cent import fall. The underlying import trend was a record high for the second month running.

A 13 per cent devaluation of the trade weighted value of the Australian dollar over the last 12 months appears to be having little impact on exports.

Correction

A photograph of Mr Shimon Peres, Israeli foreign minister, was incorrectly identified in the Financial Times of November 27.

Far be it from us to launch an attack on  We're merely suggesting, if we may, that there is a fine line between preserving heritage and being out-dated.

And that some of the people in London hotels (while being quite charming and all that), perhaps belong more in museums than in hotels meant for business travellers.

(In fact, wouldn't a typical maitre d' blend in perfectly with the wax statues at Madame Tussauds?)

Seriously, we think it's time for London hotels to lighten up a little.

Which is why we have now created The Regent, London.

The first classic London hotel without the stuffy atmosphere.

Where a guest who walks in without a jacket and tie is not made to feel as if he has walked in wearing only his boxers.

And where friendly staff in dapper attire are a welcome change from their counterparts.

So does this mean we're some glassy, glitzy modern structure? Far from it.

What really makes us so special, is that we are a young, irreverent spirit, in a grand, old Victorian building.

Above the sprawling courtyard at the entrance, where horse-drawn carriages once waited, we've built a glass atrium eight storeys high.

Creating one of the most spectacular hotel lobbies in the world. And setting the trend for the rest of the hotel.

The rooms, of course, are equally surprising.

The light, understated and contemporary decor is in stark contrast to the old architecture of the building.

We wouldn't have it any other way.

Because while we've tried to keep all the charming aspects of the old days, we've made sure we haven't forgotten the needs of the modern business traveller.

And let's face it, it's much easier to get work done sitting at a desk in a neat, elegant, efficiently planned room, than while sitting under the most elaborate curtains in Great Britain.

(Sorry, but it had to be said.)

We must admit there is one thing about our rooms that's dreadfully old fashioned. The size.

With an average floor area of fifty square metres, our rooms show scant regard for the shortage of space in London today.

As far as technology goes, quite obviously, we've kept pace.

So if you'd like to toss away the old quill, we can send up a computer to your room. Even a fax machine, if you like.

Anyway, enough of that. It's not all work and no play at The Regent, London.

For those interested in keeping their bodies as active as their minds, we have a health spa, gymnasium and swimming pool.

As well as access to twelve tennis courts just down the road.

Well, seeing that you've read this far, perhaps it's time we told you where we are located.

Hold your breath, we're in NW1, near Marylebone station.

Before you yell "not on Park Lane" and turn the page, there are a few things to consider.

For a start, what's so great about Park Lane anyway?

Do you really care whether or not you're next to five other hotels?

If you have to get to the heart of the financial district, it's quicker from where we are.

There's less traffic, and there are fewer red lights.

We also have Regent's Park just a three minute walk away, where you can stroll around and take in some of the freshest air in London.

But don't take our word for all this. Drop by The Regent and decide for yourself.

You'll agree, a hotel like ours is created once in a hundred years.

For reservations please call - Hong Kong: 366 3361. Singapore: 737 3555. Toll free: UK (0800) 282 245.

USA & Canada (800) 545 4000. Germany 0130 2332.

Sweden 02079 5151. Switzerland 01 302 0876.

Japan 0120 001500. Australia (008) 022 800.

The Regent, London, a Regent International Hotel, 222 Marylebone Rd., London NW1 6JQ.

Tel: (44 71) 631 8000 Fax: (44 71) 631 8080.

Opening December, 1992.



Several hotels in London are about a hundred years old. Trouble is, the staff behave roughly the same age.



NEWS: INTERNATIONAL

Khmer Rouge sets up new party

By Victor Mallet
in Phnom Penh

THE leftist Khmer Rouge guerrilla group yesterday announced the formation of a new Cambodian political party which it said could participate in UN-sponsored elections next year if Khmer Rouge conditions were met.

The Khmer Rouge has repeatedly violated a ceasefire and refused to take part in the elections. It has reaffirmed its opposition to the way the UN is implementing the Cambodian peace plan agreed by all parties last year.

A statement from Khmer Rouge headquarters in Pailin on the Thai border, issued in Phnom Penh, said the new party was called the National Unity of Cambodia party.

The main condition for the party's participation in the election scheduled for May is the same as the one previously adopted for the Khmer Rouge - the withdrawal of Vietnamese troops from Cambodia. Vietnam says they were withdrawn in 1989 and the UN says it has no evidence of Vietnamese troops inside Cambodia.

Mr Khieu Samphan was named leader of the new party; he is also leader of the party of democratic Kampuchea as the Khmer Rouge is officially known.

The latest Khmer Rouge announcement is likely to be seen as a further attempt to play for time. UN officials are struggling to organise an election, which will exclude Khmer Rouge areas and take place with tens of thousands of men from the four main factions still under arms.

Under the peace accord, most guerrillas and troops were supposed to be regrouped and disbanded before the election, but the Khmer Rouge has refused UN forces access to its territory and the disarmament process has stalled.

Khmer Rouge guerrillas are disrupting UN efforts to register Cambodian voters, intimidating Cambodians and the UN electoral officials themselves.

Pretoria acts on exchange control curbs

By Paul Waldmeir
in Johannesburg

SOUTH Africa has tightened exchange control regulations in an attempt to curb disinvestments by local companies which have put South Africa's investment currency, the financial rand, under severe pressure in recent weeks.

Mr Derek Keys, the finance minister, said South African companies wishing to invest abroad would have to finance their investments by raising loans overseas - rather than by using the financial rand - unless the investment was "of immediate benefit to the country". Such loans would have to be serviced from income generated by the new investment.

The move comes after a surge in investments abroad by South African companies, including large investments by the country's two forest prod-

ucts groups, Sappi and Mondi, acquisitions by First National Bank and the proposed takeover of Del Monte Foods International by the Royal Group and Anglo American.

Mr Keys said deals already approved by the central bank would have to be financed overseas, with arrangements made to stagger repayments.

The impact of these investment outflows probably explains the recent weakening in the financial rand, the investment currency for foreigners investing in South Africa and South Africans investing abroad. The discount between the commercial and financial rands rose as a result to a high of 46 per cent when Royal announced its proposed Del Monte acquisition, after narrowing to a low of 7 per cent in 1991 when political sentiment was positive towards South Africa.



FRESH CURBS: Pressure on the financial rand has forced finance minister David Keys to curb investment overseas

Golf club murders blamed on PAC

POLICE said yesterday the Azanian People's Liberation Army, armed wing of the radical Pan Africanist Congress (PAC), had claimed responsibility for the weekend golf club attack in which four white South Africans were killed, agencies report from Johannesburg.

The PAC said it could neither confirm nor deny its army was involved, but said many South Africans believed political violence would be treated more seriously if it spilled over into white areas.

The PAC, which broke away from the ANC in 1959, has rejected demands it follow its lead and suspend armed struggle against white rule.

The ANC condemned the attack as an "outrageous act of naked terrorism".

At least 26 blacks have been killed in political violence since Friday and the toll amounts to more than 7,000 since February 1990.

Philip Gawith on radical proposals for tariff reform and a move to developing country status

South Africa drafts a plan for post-apartheid trade

THE bland title conceals a radical blueprint. Yet a document entitled "Integrated Normative Economic Model" may help shape the economic future of South Africa.

It contains what is effectively the government's draft structural adjustment programme, and in a recent speech Mr Stet Naude, the director general of the Department of Trade and Industry, gave a glimpse of what the government envisages will be the main components of a post-apartheid trade policy.

Aside from the most detailed account to date of how the government proposes to tackle tariff reform, Mr Naude touched on two matters likely to evoke considerable discussion: the proposal that South Africa should seek developing country status, and the first public notification of government dissatisfaction with the functioning of the Southern

African Customs Union (SACU).

Mr Naude stressed he was putting forward proposals, not making unilateral policy announcements. He noted: "We've got to manage restructuring very carefully because of the political changes taking place. Because of the unemployment, we have to be careful with how much blood we spill on the floor."

The idea that South Africa should seek developing country status is not new. Earlier this year the Overseas Development Institute in London published a document, "Trading with South Africa", which considered six future trading regimes for South Africa, five of which assumed developing country status.

Gatt obliges developed countries to grant trade preferences to developing countries.

As South Africa can reclassify unilaterally, the issue is more whether its main trade partners, such as the

EC and US, would recognise it as a developing country.

The evidence is mixed. World Bank figures suggest that with a GNP per capita in 1990 of \$2,530 and a share of industry in GDP of 44 per cent South Africa is an "upper middle income" country.

As the ODI report notes, however, it is a much poorer developing economy by various trade and development criteria. Its exports are still heavily oriented towards commodities and the five principal exports account for 46 per cent of the total compared to 30-35 per cent for developing countries. In terms of UNDP's Human Development Index, South Africa ranks well below countries such as Brazil and Venezuela which have similar per capita GDPs.

How much South Africa would benefit from preferential trade regimes is a moot point. Dr Erich Leistner of the Africa Institute in

Pretoria argues that to take developing country status is to accept a lowering of status. "We are more likely to get sympathy and support if we show that we are efficiently run and not just one more country begging for western support."

The ODI study also concludes that, for example, less than 20 per cent of the country's exports to the EC would benefit from standard trade preferences because barriers to metals and minerals exports, South Africa's main exports to the EC, are already low.

Dissatisfaction with SACU has long been evident in government circles, but Mr Naude is the first senior government official to broach the subject publicly. He said it had two main problems which effectively crippled its potential to serve as a vehicle for regional integration.

First, "on the present formula (of revenue sharing) the massive and rapidly growing payments to our

partners are becoming unaffordably high to us."

He said South Africa would be paying R3.06bn to the other members - Botswana, Lesotho, Swaziland and Namibia - in the 1992-93 financial year. "Ultimately South Africa retained 43 per cent of the pool to which it contributes more than 90 per cent."

He also suggested that diverging industrial policies regarding protection levels, and different degrees of development, would "increasingly strain the relations within SACU". South Africa has already given notice that the structure of SACU will have to be re-examined.

On tariff reform, the accent, Mr Naude stresses, is on combating inflation and promoting competitiveness - the government is not interested in subsidising industries which don't have the potential to succeed independently. Nor does it intend throwing industries to the wolves

where careful nurturing could see them through to health.

Other principles enunciated include: tariffs will not be used as a fiscal instrument; tariff increases to promote specific increases will generally be for limited periods only; formula duties will be phased out; regular tariff adjustments will be avoided; tariff reductions in terms of South Africa's offer to Gatt - currently being revised - will be phased in over five to 10 years.

The rationale underlying these reforms is simple. The sanctions years, which placed a premium on import substitution and self-sufficiency, are largely over. Now, says Mr Naude, "future wealth increasingly will have to be derived from penetration into export markets. Trade and industrial policy thus needs to focus on the improvement of competitiveness in support of export-driven growth..."



Isabelle Claravola, ballerina, photographed in a rehearsal room at the Paris Opera Garnier.

From the LYCRA* that gives her leotards their comfort

and freedom of movement to the

SURLYN* film that packages

her morning nielsi and the

CORIAN* covering her kitchen

counter, products discovered

by Du Pont bring comfort,

safety and convenience

to every part of her life

... your life too.

One of the world's great science and discovery companies for almost 200 years, Du Pont today is a major European supplier of products and technologies that protect and improve our daily lives.

If you regard Du Pont as a company with whom you should be doing business, or if you would like more information on its activities throughout Europe, please write to: Wijnand van Lanschot Hubrecht, Manager Marketing Communications, Du Pont de Nemours Int'l., 2 ch. du Pavillon, P.O. Box 50, CH-1218 Le Grand-Saconnex, Switzerland.

DU PONT

Part of our lives

*Du Pont's registered trademark

Tokyo officials claim Brussels seeking cut in exports to EC EC-Japanese talks open on vehicle sales

JAPAN and the European Commission yesterday began two days of talks on the monitoring of Japanese vehicle exports to the European Community in 1993. Reuter reports from Tokyo.

An EC spokesman in Tokyo declined to comment on Japanese officials' earlier expectations that the Commission would seek a cut in Japan's vehicle exports to the Community next year from an estimated 1,185,000 in 1992 because of weak EC demand.

He also declined to comment on Japanese media reports that the Commission might suggest taking into account Japanese local production in Europe when setting the monitoring target for Japanese exports.

Mr Yuji Tanabashi, vice-minister for international trade and industry, told a news conference that Japan intended to monitor exports only. Last April, Japan agreed to cut its new car exports to the Community over the year by about 6 per cent from 1.28m in 1991.

The concept of "monitoring"

has received conflicting interpretations since a broader understanding on Japanese new car sales in the Community was reached in July last year. This agreement was intended to govern the level of direct Japanese exports to the EC until the end of 1993.

The accord spelled out procedures to operate for a seven-year transition period between the creation of the EC single market from the beginning of 1993 and the throwing open of the EC market to unrestricted competition from Japanese cars.

It is meant to give the European car industry time to complete painful restructuring to make it more competitive internationally.

The published part of the agreement included a Japanese promise to monitor exports to the EC market as a whole in accordance with a forecast level of exports in 1999 of 1.23m (cars and light commercial vehicles) based on the assumption of demand in the EC in 1999 of 15.1m.

China deal for Jones & Shipman

JONES & Shipman, one of the UK's three remaining publicly quoted machine tool companies, has won a \$750,000 (£493,400) order from Wuxi Engine Works of China for a purpose-built honing machine and a CNC production cylindrical grinding machine, writes Andrew Baxter.

The deal is a boost for the UK machine tool industry's morale, which has been dented by the Matrix Churchill affair and the recession.

The Wuxi Engine Works, of Jiangsu province, is one of China's leading turbocharger and industrial diesel engine manufacturers.

Hills to press Taipei on trade

Mrs Carla Hills, US trade representative, arrived in Taipei yesterday, the first cabinet-level US official to visit since Washington switched diplomatic recognition from Taipei to Beijing in 1979. Reuter reports from Taipei.

She is expected to press Taiwan to widen import markets and offer contracts - under Taipei's six-year, \$300bn (£197.3bn) development plan - to US companies.



Agriculture minister Ignaz Kiechle: warning defied by German farmers

Thousands likely in Strasbourg demo against EC-US deal Big farm protest planned

By William Dawkins in Paris

FRENCH agriculture unions are expecting up to 50,000 farmers at a multinational demonstration in Strasbourg today in protest at the cuts in subsidised exports of European farm produce proposed in the Gatt accord with the US.

The FNSEA, France's main farm group, said 8,000 German farmers would join the demonstration. In defiance of a warning to the DBV German farmers' federation by Mr Ignaz Kiechle, German agriculture minister, not to support France's threat to veto the deal.

There have been farm demonstrations against the Gatt deal in Belgium, the Netherlands, Spain and Germany in recent weeks. But the French government has attracted only moderate official support from its EC partners,

despite a diplomatic campaign to pull its allies into line. Today's demonstration will provide a clearer measure of international solidarity for French farmers, around 30,000 of whom are expected to be there.

The presence of German farmers is unlikely to deflect Chancellor Helmut Kohl's discreet attempts to encourage his main EC ally, France, to compromise on Gatt. This is likely to be discussed at Friday's Franco-German summit in Bonn. Failing agreement by next Saturday, the US has promised to set 200 per cent import duties on \$300m worth of EC farm exports, 42 per cent of them from France.

Delegations are expected from all EC member states and from farm unions outside the Community, to make a general protest against the Gatt and US trade policies. They include Canadians,

Swiss, Scandinavians and a delegation from the Zenchu Japanese farm co-operative, angered at US rice growers' efforts to gain access to their protected market.

Mr Pierre Bérégovoy, French prime minister, has pleaded with farmers not to repeat the violence of their last demonstration in the capital last week. "Pictures of violence broadcast across the whole world harm our products and France... Do not play with fire," he warned in a recent newspaper interview.

Local authorities in Strasbourg have taken elaborate steps to head off trouble. They have removed street signs to stop farmers finding the European parliament, ensured that their route avoids the US consulate and other US buildings, cleared parked cars and closed nearby junior schools for the day.

Puerto Rico's fears about Nafta eased

By Canute James in Kingston

PUERTO RICAN fears that the island's export markets in the US will be damaged by Mexico's participation in the North American Free Trade Agreement (Nafta) have been eased significantly.

Instead, there are clear indications that the impending trade pact could bring significant benefit to the island.

Puerto Rico sold goods to the US last year valued at about \$17bn (£11.1bn), accounting for 85 per cent of its total exports. But government officials and economists in the US Caribbean possession had feared that earnings would be reduced because of direct competition from a more cost-efficient Mexico in Nafta.

A study commissioned by

the island's development bank, however, has concluded that, if Nafta were to be implemented, Puerto Rico would have a clear advantage over Mexico in the US and Canadian markets in pharmaceuticals, electronic components and accessories, professional instruments, electronic computing and rum distilling.

This conclusion, said the study by US consultants KPMG

Peat Marwick, is based on comparisons of the return on investments in Mexico and Puerto Rico. "In pharmaceuticals, the estimated rate of return to a Puerto Rican investment... is about 65 per cent, whereas after Nafta the rate of return to an investment in Mexico making the same product for the US market is about 32 per cent," said the study.

It suggested, however, that Puerto Rico would be hard put to compete successfully with Mexico in some sectors. In clothing, for example, the rate of return on investments in Mexico would be 50 per cent with the implementation of Nafta, while the rate in Puerto Rico would be 30 per cent. There would be similar disadvantages for textiles, tuna and leather footwear industries.

Canadians seek to water their Ukraine roots

A MILLION Canadians, more than 3 per cent of the country's population, are immigrants, or descendants of immigrants, from Ukraine. The ranks of Ukrainian-Canadians include the present governor-general, the finance minister, the premier of the prairie province of Saskatchewan and a judge of the Supreme Court of Canada.

With such numbers and political clout, it is not surprising that the community not only celebrated Ukraine's independence with gusto last December, but was confident of being in pole position to take advantage of trade and investment opportunities there.

Under pressure from the Ukrainian-Canadian political lobby, Ottawa was the first western government to recognise Ukraine's independence and was quick to extend trade credits and technical assistance. The expatriate community has financed and organised construction of Ukraine's new consulate-general in Toronto.

At the same time however, Ukrainian-Canadians find it hard to hide their disappointment that the effort they have put into helping their ancestral homeland has yet to be matched by hard business opportunities.

There has been no shortage of traffic between the two countries since Ukraine's independence. Canada's governor-general, Mr Ramon Hnatyshyn, was greeted by thousands of rapt Ukrainians when he visited his ancestral village last month. Toronto's Ukrainian community has organised a 12-member "Peace Corps" to work in various ministries in Kiev. One member helped prepare Ukraine's submission for loans from the International Monetary Fund.

A political scientist from the University of Alberta has spearheaded the formation of a public administration school in Ukraine. Another Canadian is chairman of the Council of Economic Advisers. Numerous Ukrainian groups have been to Canada to hone such varied skills as grain farming and securities trading.

Despite this high profile, business deals have been slow to materialise. The Canadian Bank Note Company scored an early victory by winning the contract to print Ukraine's new currency and stamps against tough competition from the more established Swiss company Due La Rue Giori.

Teleglobe Canada, a long-distance phone company, has installed an earth satellite station in Lviv. Last March, a consortium of Canadian companies formed a pig breeding and farming venture with a collective farm near Mykolajiv in southern Ukraine. The Canadian partners will ship breeding stock to Ukraine and build a weaning facility on the farm.

But the Canadians appear to have less of a competitive edge than they had hoped.

Mr Brian Monaghan, a Toronto business consultant who organised the pig-farming

venture, points to the irony that Ukraine seems to be less interested in doing business with its friends in Canada than with Germany, which invaded it in the second world war.

As Mr Monaghan notes: "The Germans can fly there and back in the same day."

More than geographical distance handicaps Canadian businessmen in Ukraine. Canadians complain that unlike their European competitors, they are unfamiliar with the sleazier side of business, which is often the key to deals in the nascent Ukrainian market. And family and cultural attachments to Ukraine do not insulate the Canadians from the frustrations felt by other western businesses trying to

Bernard Simon reports on the hoped-for trade benefits of family ties

carve out a presence in the Commonwealth of Independent States.

"It's the Wild West there," says Mr Boris Wrzesnewskyj, owner of a Toronto bakery chain who also heads the local branch of the Canadian Friends of Russia (the mass movement which initiated Ukraine's drive for independence).

Mr Wrzesnewskyj says that, for the moment, he is not even trying to do business in Ukraine because "I don't want to tarnish my name."

Plans for a North American issue of interest-bearing Ukraine bonds, modelled on State of Israel bonds, have been delayed. The first \$30m tranche was due to be issued next month.

But Mr Dan Bilak, a Toronto lawyer spearheading the project, says the process is taking longer than expected.

Mr Bilak notes that conversations with Ukrainian officials on the subject tend to start with an explanation of what a bond is.

These setbacks are clearly sorting out the men from the boys in the Ukrainian-Canadian business community. Nonetheless, McGill University's faculty of management in Montreal recently identified Ukraine as one of a handful of countries where Canadian business should enjoy a competitive edge.

The McGill study advised Canadian companies to focus their efforts on participating in selected privatisations; forming export consortiums in such areas as telecommunications and energy distribution; and financing small business start-ups in Ukraine.

It concluded however, that while Ukraine may offer potentially high returns, it remains a high risk.

That clearly applies even to those Canadians who were confident that they had a head start in sewing up business deals there.

Over 80% of the most prominent figures in banking count on our computer solutions.

Bankers who speak dollars and bankers who speak pounds, marks or francs, all speak to Unisys for answers to their vital information processing needs.

Forty-one of the world's 50 largest banks rely on Unisys information systems. And half the world's cheques—40 billion annually—are processed on Unisys computers.

Over 3,000 financial institutions depend on our funds transfer systems. We've put our banking customers a year ahead of the competition in cheque imaging solutions and we offer unequalled capability in the revenue-generating area of branch automation.

So it's hardly surprising that the top ten banks in Europe and Japan, nine of America's



top ten banks and 60,000 other distinguished customers around the world recognise Unisys

as the leader in volume-intensive information systems.

Call your local Unisys office, and ask how we can put the advanced technology and dedicated people of Unisys to work for your business.

UNISYS
We make it happen.

NEWS: UK

Big fines urged over abuse of market power

By David Owen

BRITISH COMPANIES could face fines of up to 10 per cent of turnover for engaging in anti-competitive behaviour under proposals outlined by the government yesterday.

The ability to impose penalties of this magnitude is a feature of two of the three legislative options set out by the government in a new consultation document (green paper) discussing possible changes to the law on abuse of market power by individual companies.

Practices that could make companies liable to such fines include pricing their goods too cheaply for them to cover their costs and refusing to supply certain outlets with their products.

The government is already committed to improving the law against price fixing, market sharing and other cartels by stepping up powers to deal with cartels by prohibiting anti-competitive agreements.

The three options on which the government yesterday

invited discussion are:

- To strengthen the existing case by case approach through measures that could involve improving the Office of Fair Trading's investigative powers and allowing more scope for the director general of fair trading to accept binding undertakings.

- To introduce a general prohibition on abuse of market power while repealing existing UK legislation on the subject. This comprises the monopoly provisions of the Fair Trading Act 1973 and the Competition Act 1980.

- To implement a "dual system" by introducing a prohibition and repealing the Competition Act provisions on anti-competitive practices, while retaining the relevant provisions of the Fair Trading Act.

Though careful not to prejudice the consultation process's outcome, the government said yesterday that it believed the case for introducing a prohibition on abuse of power, alongside a restricted trade practices prohibition,

"deserves serious consideration".

Welcoming the discussion document the opposition Labour Party said that its present preference was for a prohibition system.

At Westminster, Mr Michael Heseltine, trade and industry secretary, told MPs in the House of Commons that the regulated utilities like British Gas and the regional electricity utilities should be "as fully subject to competition legislation" as was consistent with their own statutory and regulatory framework.

Questioned on the shaping of UK policy in the context of the European Community, Mr Heseltine said one of the arguments for moving towards one of the prohibition options was that it "brings practice for domestic purposes" closer to Europe.

UK legislation currently differs from EC competition law in that abuses of market power may be prohibited only after they have been found to operate against the public interest.

France and UK clash on Gatt

MR John Gummer, agriculture minister, was told yesterday by Mr Jean-Pierre Soisson, his French counterpart, that France would use the full force of the law to protect UK farm exports - particularly lamb, writes David Blackwell.

Mr Gummer, president of the EC Farm Council, said after lunch with Mr Soisson that in his view France, as an exporting country, needed a General Agreement on Tariffs and Trade settlement as much as any other country in Europe.

"France has 3m-plus unemployed. They will continue to be unemployed unless we have a Gatt settlement," Mr Gummer said. There was no evidence for French fears that a Gatt settlement would not square with reform of the EC's common agricultural policy.

Mr David Naish, president of the National Farmers Union, said threats made by some sections of French agriculture against British lorries was outrageous. "We can understand the concern of French farmers, but taking to the streets in a violent manner is not the best way to make progress."



John Gummer at the Smithfield farming show in London yesterday

Contents of Maxwell's house under the hammer

By Jimmy Burns

THE late Robert Maxwell could not have foreseen the very public way the contents of Headington Hill Hall - his family home he once boasted was the finest council house in Britain - would be put under the auctioneer's hammer.

Yesterday, journalists descended on the Oxfordshire house - rented for just over £10,000 per annum from Oxford City Council - for a glimpse of the building where not so long ago deals were struck and fortunes enjoyed.

Mr Harry Daimen, from Sotheby's, was on hand to offer informed comment prior to a sale on January 14 expected to raise at least £300,000.

In the grand Victorian gallery hall, a large double stair case rose to a stained glass window depicting Samson at the gates of Gaza - the head not unlike Maxwell himself - framed by reproduction regency lamps.

In the hall itself, where the marble columns were in fact made of painted wood, a late 19th century Aubusson tapestry hung alongside a 1950s collage sculpture of Neptune.

In Mr Maxwell's room - with its Chinese-style wallpaper and large screen television - a bedside telephone had direct lines to company directors, two sons, newspaper editors, the Mirror newsdesk and the kitchen.

In an agreed statement handed out by Sotheby's, Mrs Elisabeth Maxwell said she had inherited some of the more tasteful items on show - the furniture, carpets, silverware and china. "They've been with us for 33 years but material possessions don't mean much to me and nor did they to my husband. The only things I collected were minerals, fossils, coral, and seashells."

Pensioners are likely to take little comfort from the paucity of items on display and that division of proceeds remains subject to negotiation between the receivers and Mrs Maxwell.

Angry Names block plan for success fees

By Richard Lapper

ANGRY loss-making Names at Lloyd's of London yesterday forced the withdrawal of proposals which could have earned hundreds of thousands of pounds for representatives pursuing legal action on their behalf.

Some 500 Names, approved legal action against 77 agents which placed them with the loss-making Gooda Walker syndicates. The Names, whose capital fund the market, also agreed to raise £2.8m to pay their legal fees in what could be a complex and long drawn-out legal action.

Mr Alfred Doll-Steinberg, chairman of the Gooda Walker Names Action Group, bowed to overwhelming pressure from his members by agreeing to withdraw an "incentive package" which could have been worth up to £300,000 for each of twelve members of the

Lloyd's US losses may reach £4.9bn says Chatset

LLOYD'S losses from pollution and industrial diseases in the US could amount to £4.9bn, according to estimates by Chatset, the company that analyses the insurance market's results.

Names, the individuals whose capital underwrites Lloyd's, could face heavy annual levies to pay for the damage, depressing the profitability of current business.

The estimates, which Chatset said favoured pessimistic forecasts, form part of a new assessment of open years among Lloyd's syndicates.

Chatset estimates that it will cost a further £5.3bn to close the open years, with £400m

needed to close years left open as a result of recent catastrophe losses such as Hurricane Hugo and the European storms of 1990.

Liability claims arising from court awards to victims of asbestos-related diseases and government-ordered clean-ups of polluted sites and asbestos-contaminated buildings account for the remainder.

The group estimates that it could take between 20 and 25 years to settle all outstanding claims and that taking into account investment income a fund of £2bn set aside now would be sufficient to meet all future liabilities.

action group's committee.

The Names will seek to recover £248m in losses, about 10 per cent of the total suffered by Lloyd's as whole in 1988 and 1989, in an action which will allege negligence by the agents. However Mr Doll-Steinberg said that it would have been "divisive" to put the plan to claim "success fees" -

which would have been separate from legal costs - for recovering losses to the meeting.

"There seems to be a certain groundswell," said Mr Doll-Steinberg. "The word obscene is being used over and over again. If you could find another epithet I'd be grateful," added Mr Doll-Steinberg,

who said new proposals would be put to another meeting in January. "I wish you would express your feelings equally strongly to the people who lost you the money in the first place," he said.

Although many Names accepted that committee members might need some remuneration, many questioned the

scale of success fees. "Most people believe it's obscene that you should, having decided to serve on a voluntary basis, then ask for £300,000" said Mr Claud Gurney.

"There is no point in appointing lawyers and then negotiating yourself," said Mr Alan Navarati. "You are keeping a dog and barking yourself. We're not against you, but the goalposts are being moved during the game," said another Name, who said the division would "gladden the hearts" of the members' agents against whom the Names were fighting.

Earlier Mr Paul Marland, MP, who was one of three new Gooda Walker Names elected to the action group's committee, said he was hopeful about the prospects for a negotiated settlement but that the group "must arm itself. We intend to keep our legal tanks full of fuel".

Auditor to examine Lamont's legal costs

By Philip Stephens, Political Editor

AN investigation into a £4,700 government payment towards Mr Norman Lamont's personal legal costs was launched by the National Audit Office last night as the weekend disclosure of the contribution sparked a political row at Westminster.

Mr John Bourn, the Comptroller and Auditor General, told the Public Accounts Committee of MPs that it would conduct a detailed examination of the affair for "his own satisfaction and concern".

Mr Bourn heads the National Audit Office, the independent watchdog responsible for monitoring government expenditure.

He indicated that after studying the relevant papers he

would report back to MPs in "two or three weeks time".

His decision came after the chancellor of the exchequer had sought to defuse the row arising out of his eviction last year of a self-styled "sex therapist" who had rented his London home - by publishing Treasury documents supporting his decision to accept the money.

The documents showed that the payment had been made with the full approval of senior civil servants. But they were dismissed as irrelevant by opposition parties.

Conservative MPs voiced fears that the controversy had further dented the chancellor's reputation by putting a questionmark over his political judgment.

But ministers said there was no question of Mr Lamont being forced to resign.

There is
only one way of
understanding
French,



There is
only one way of
understanding
France.

For any information please write to LE POINT.
Subscription department: 140 rue de Rennes, 75006 Paris, France.

Nippon Mining Co., Ltd.

and

Kyodo Oil Co., Ltd.

are pleased to announce that they have merged to form

NIKKO KYODO Co., Ltd.

effective December 1, 1992.

Nikko Kyodo is well positioned to benefit from synergies created by the merger, such as integrated petroleum operations ranging from resource exploration and development to refining and marketing. The company's uniquely diversified business activities also encompass high-growth electronics-related fields, including copper foil and electronic and specialty metals, as well as pharmaceuticals and biotechnology, convenience stores and car rentals. With annual net sales of \$13 billion, paid-in capital of \$688 million, and 6,000 employees, Nikko Kyodo's global operations are spread throughout the U.S., the Pacific Region and Europe.

Head Office
10-1, Toranomon 2-chome, Minato-ku, Tokyo 105, Japan
Phone: 03-5573-6136, Fax: 03-5573-6182

Overseas Offices
New York, San Francisco, Beijing
Principal Overseas Subsidiaries
U.S.A.

Nippon Mining (New York) Inc.; NIMIC INC.; Nippon Mining of Nevada Ltd.; Irvine Scientific Sales Co., Inc.; NIMTEC Inc.; Gould Inc.; Kyodo Oil U.S.A. Inc.; Kalmis, Inc.

PACIFIC REGION
Nikko Petroleum (Asia) Pte. Ltd.; Nikko Gould Foil (I.K.) Ltd.; Kyodo Oil Co. (Singapore) Pte. Ltd.; Kyodo Oil Australia Pty. Ltd.

EUROPE
Nippon Mining (U.K.) Ltd.; Kyodo Oil (U.K.) Ltd.

For further information, contact N. Ishida, Overseas Dept., 03-5573-6136.

Coal communities to widen campaign

By Paul Cheeseright,
Midlands Correspondent

COALFIELD communities threatened by pit closures are likely to widen their campaign against the UK government by taking legal action against Mr Michael Heseltine, trade secretary.

The first steps towards the courts were taken yesterday when Mr Anthony Scrivener QC, in the report of an enquiry into pit closures he has been conducting for the Nottinghamshire County Council,

argued that both Mr Heseltine and Professor Stephen Littlechild, the electricity regulator, had been in breach of their statutory duty under the Electricity Act 1988.

He also suggested that action could be taken in the European Court against Mr Heseltine under Articles 90 and 92 of the Treaty of Rome, which established the European Community. These articles relate to distortion of competition by publicly-owned enterprises.

Mr Martin Gawith, deputy leader of the Nottinghamshire County Council, making public the report of the Scrivener enquiry, said: "We will hope to get our partners together to seek legal redress."

The partners to which he referred are the local authorities which are members of the Coalfield Communities Campaign. Both public and private sector organisations in Nottinghamshire, fearful of seven colliery closures with direct and indirect losses of 14,000

jobs, have been vocal in their protests against pit closures.

The Scrivener report, which includes two volumes of evidence, was yesterday submitted to Mr Heseltine, in connection with his promised white paper on energy policy, and to the Commons select committee on trade and industry.

Mr Scrivener contended both that "there is unequivocal evidence of a rigged market" in electricity and that, under the terms of the Electricity Act, the secretary of state has a

duty to promote competition.

"If the evidence is such that competition is being distorted, as claimed, then not only has he the power to act but he has a duty to do so and in the final resort interested parties have a right enforceable in the courts to require him to perform his duty," Mr Scrivener said.

He also considered that the legality of a levy on fossil fuels and the provision of a subsidy to support nuclear power "must be questionable" under the Treaty of Rome.

By Andrew Saxter

LEADERS of Britain's machine tool industry are seeking urgent discussion with the government amid growing concern that customs delays on machine tools due for export could damage the industry's trading prospects.

The Machine Tool Technology Association has written to Mr Richard Needham, the government's trade minister, about its concern that machine tools have been delayed at docks even when they have

had the correct customs documents.

The association's plea underlines the suspicions of some machine tool companies that, in the wake of the Matrix Churchill affair, in which machine tools exported to Iraq were subsequently used for the production of arms, exports to some countries in the Middle East and Asia are being unfairly singled out for delay.

It is worried that UK machine-tool manufacturers will be unable to give guarantees to customers that deliv-

eries of machine tools will not be held up.

That could damage the industry's attempts to win repeat orders, causing it to miss out on vital export opportunities in the middle of a recession.

According to Uciimu, the Italian machine tool association, Italy's machine tool exports to Iran soared to £35.8bn (£17m) in the first half of this year, from £13.2bn a year earlier.

In contrast, UK exports to Iran slipped from £3.8m to £2.3m over the same period.



Price turbulence buffets UK's big power users

AT 4 o'clock every afternoon, senior managers at ICI's Runcorn complex start a computer game that takes them well into the evening and produces a forecast for the next day's electricity price. Only when it is over can they say whether and when ICI can afford to make chlorine during the next 24 hours.

The data they get is as accurate as a weather forecast. This unpredictability over the price of the vast quantity of power the complex uses - 1 per cent of all the UK's electricity consumption - has caused ICI to consider pulling out of the chlorine business.

Bryan Bullock says if ICI abandoned chlorine production, the UK trade deficit would increase by £1.5bn

Ian Hamilton Fazey visits ICI's chemical plant at Runcorn

ness in the UK altogether, putting 7,000 jobs at risk.

ICI's protests are echoed by other large scale electricity users in the steel, glass, and cement industries, as well as other chemicals companies.

The price equation is extremely complicated. For example, the price ICI pays for electricity may vary unpredictably every half-hour - it pays the price bid by the last electricity generating station needed to meet demand for that half-hour slot in the day. If the weather gets colder and demand for electricity rises, the price may shoot up beyond anything planned for.

Since ICI never knows what it will

have to pay until after it has consumed the power, it is crucial for ICI's managers to second-guess the forecast as closely as possible so they can shut down plant before they get caught out.

Mr Ken Green, commercial manager of ICI's energy policy and purchasing department, is in charge of trying to master Britain's electricity pricing system for the company, but says the mathematics have so far proved beyond computer-assisted brainpower.

Mr Bryan Bullock, power services manager at Runcorn, north west England, who has prepared the company's evidence on the issue to two House of Commons Select Commit-

tees, values the chlor-chemicals sector's home and export markets at £750m a year each. If ICI abandoned chlorine production to foreign competition, the effect on the UK balance of trade would be a deficit of £1.5bn.

Before electricity was privatised, ICI paid about £30 per megawatt-hour (MWH). Average costs this year will average more than £31 per MWH. Under German competition law, ICI cannot divulge how much it pays for electricity for its similar, but smaller scale operations in Wilhelmshaven, northern Germany, but a figure of £25 per MWH is likely.

To get that, ICI has to guarantee running the plant at 95 per cent

capacity to keep its contribution to overall energy demand predictable. It will come off-peak in cold weather to help electricity generators cope with surges. Mr Green says similar bargains cannot be struck in Britain.

Mr Bullock says the government believes that 90 per cent of industrial electricity users pay less than before privatisation, and that big users like ICI are merely whingeing.

ICI believes discounts should be available for large users once they pass a negotiable threshold, calculated so that even the most heavily discounted price would never be subsidised. Negotiation would match the lowest discounted price to the lowest profitable marginal price available locally, so as not to cause distribution problems.

Britain in brief



M0 growth hits hopes of new rate cut

Prospects for further cuts in interest rates before the end of the year faded yesterday with the news that growth in the narrow measure of the money supply had risen to its highest level for almost a year.

Strong annual growth of M0 - mainly notes and coins in circulation - have added weight to signs that an upturn in retail sales is under way.

The seasonally-adjusted figures from the Bank of England confirmed that in the year to November, M0 expanded by 3 per cent, the strongest year-on-year rate of growth since December last year. Compared with the previous month, it grew by 0.8 per cent.

The rise backs up a small, but unexpected, increase in retail sales in October. The two sets of figures indicate that a further sharp fall in retail spending is unlikely, even if sales ease before the end of the year.

New plant for US chip maker

A leading US manufacturer of printed circuit boards, a key component of electronic products, is to set up a plant at Livingston, Scotland, which is expected to employ 400 people within five years.

Jabil Circuit, which is based at St Petersburg, Florida, and employs 850 people in three factories in the US, is to spend £13.2m on developing a 33,000 sq ft plant.

The Scottish factory will be Jabil's first outside the US and aimed at meeting demand from customers in EC countries.

Jabil makes printed circuit boards for the computer and automotive industries.

Insurer closed for business

Lancashire & Yorkshire Assurance, a friendly society - a mutual life insurance society which enjoys certain tax benefits aimed at small investors - closed to new business yesterday after revealing that a fund advertised as investing only in cash deposits and gilts had suffered a £4.3m property write-off.

The society, which took in £10.151m in new premium business last year, said it

would resume writing new business only after the high court has reached a decision on how much compensation was payable. It will continue to pay claims on maturing policies.

Military cuts criticised

The government came under renewed pressure from the all-party House of Commons defence committee to re-assess its plans to cut the armed forces.

The committee warned that ministers could face accusations of "financial profligacy" if they were forced to increase numbers again. Current redundancy plans would cost the taxpayer about £400m a year for the next few years, it said.

Although it stopped short of calling for a full-scale review, the committee said the argument for sticking to plans drawn up in 1990 was "barely credible". New pressures had built up, including the commitment of British forces to former Yugoslavia.

Call to fight EC monopolies

Telecommunications users were urged to join the government's battle against vested interests which oppose increased international telecommunications liberalisation throughout Europe.

The comments by Mr Edward Leigh, trade minister, to the Telecommunications Managers Association conference in Brighton come as the European Commission is reviewing whether to open the region's telecommunications market to further competition. Mr Leigh said users should not underestimate the influence of vested interests, which is understood to refer to some continental monopoly telephone companies.

New advertising agency for FT

The Financial Times has chosen advertising agency Delaney Fletcher Slaymaker Delaney and Bozell to handle its £1m annual UK campaign.

The agency replaces Ogilvy & Mather, which handled FT advertising from 1981 until August this year and was responsible for the slogan "No FT: No Comment". Mr Terry Damer, the FT's UK marketing director, said: "We don't expect it [the slogan] to be buried, but the new campaign, to be launched early in 1993, will not depend upon it."

The new agency will handle the UK account, the FT's advertising in continental Europe is created by Ambler Stevens Rodford.

Is your global network giving you a competitive advantage?

Or giving it away?

Outsourcing with Syncordia can help you get ahead of the competition.

Getting the right information to the right people at the right time can give you an edge over the competition. But if your competition does it better, they'll have a clear edge over you.

To help swing the odds in your favour, it helps to have a partner. One who knows as much about managing global networks as you do about your business.

Outsourcing with Syncordia lets you do what you do best. Syncordia has a more effective way to manage your global network. Outsource it with us.

Outsourcing relieves you of the business of building and managing global networks. It allows you to redeploy people and assets to pursue the business your company set out to in the first place.

And as far as navigating the shifting tides of telecom regulations is concerned, well, that's our business.

In fact, with Syncordia as your partner, managing complex global networks isn't nearly as complex, because that's all we do.

Most importantly to us, partnership means pursuing opportunities, not just solving problems. So we'll make it our business to know your business and help you use information technology to get an edge over the competition.

We're part of BT. Syncordia is the first company built from the ground up to provide global network outsourcing solutions.

SYNCORDIA

We are part of BT (British Telecom), one of the world's largest and most advanced telecommunications companies. So we have access to the worldwide resources, technical prowess and local market knowledge of our parent company.

In so doing, we retain the entrepreneurial agility to customise solutions for your business.

Not just the first, but the finest. Syncordia outsourcing solutions range from planning and integration to procurement; installation and maintenance to the operation of your entire network.

In all cases, we guarantee the highest level of customer service through Network Control Centres complete with Concert™ network management software; Customer Support Centres, staffed with multilingual, multicultural managers; and integrated Single Currency Invoicing.

The Syncordia Service Level Agreement spells out every detail of what you can expect from our partnership. And it defines the shared risks and rewards.

Call us, before your competition does. Outsourcing your global communications network takes time. And teamwork. It's all the more reason to begin right away. Because if you don't get ahead of your competition, they'll get ahead of you.

For more information on Syncordia, call: France: 0590 86 65;

Germany: 0130 81 62 78;

Switzerland: 155 14 53;

UK: 0800 800917;

Rest of the World: +44 272 217717.

Syncordia is a subsidiary of British Telecommunications plc.



A little light on environment law



EUROPEAN COURT

The European Court last week placed a strict interpretation on the obligations of Community countries under EC environmental rules covering the quality of drinking water.

In two cases brought by the Commission against Germany and the UK, for failure to implement and apply the 1980 drinking water directive, the Court agreed with the Commission when condemning Germany and holding the UK in breach of EC environmental rules.

The cases give some insight into the way the ECJ approaches EC environmental law which could guide interested parties in other areas of environmental regulations.

The Commission made three complaints against the UK. First, the Commission successfully established before the Court that the UK had failed to bring into force binding provisions ensuring complete implementation of the directive.

In particular, the UK's Water Supply (Water Quality) Regulations 1989 did not cover water used in the food production industry and the directive had not yet been implemented formally in Northern Ireland or Scotland until the Water Supply (Water Quality) (Scotland) Regulations 1990.

Second, the Court upheld the Commission's claim that water supplied in 28 supply zones in England exceeded the maximum admissible concentration for nitrates, and when correctly interpreted, was not covered by unilateral derogations relied on by the UK.

The ECJ rejected the UK's arguments that the EC rules did not obligate member countries to ensure that drinking water met the minimum requirements laid down but merely required them to take all practicable steps to comply with the standards. This meant that the UK could not blame the excessive levels of nitrate in drinking water in the East Anglia supply zones in question on the use of fertilisers by farmers, beyond its control.

Again, in rejecting the UK's imaginative approach to its obligations under the directive, the ECJ limited the applicable derogations to those expressly provided by the EC rules. Consequently, the Court can be expected in future environmental cases to refuse to make allowances for the activities of third parties or

the conditions of the physical environment which may involve extrinsic factors, outside the complete control of a member state.

The UK, however, successfully defended itself against the Commission's complaint that lead levels in 17 supply zones serving a population of about 52,000 inhabitants in Scotland exceeded the prescribed lead limits.

The UK's arguments illustrate another aspect of the interpretation of EC environmental rules, likely to be relevant in other cases. The rules in question provide maximum lead limits in drinking water, established in accordance with general testing procedures laid down by the directive. Where a house had lead pipes, the rules are more flexible in that they only require action by a member country if a threshold double the general limit is consistently exceeded, on the basis of particular tests.

The Court said this resulted from a correct interpretation of the specific notes on the meaning of the technical parameters stipulated in the directive. Consequently, in spite of the generally strict approach to member countries' obligations illustrated by the rules on nitrates, member states may be given greater flexibility by the small print, as in the case of lead standards.

In the case against Germany, the Court upheld the Commission on two complaints against the German law implementing the 1980 directive in the context of derogations. First, Germany permitted derogations outside the narrow parameters of the directive; and second, the German Länder had not been obliged by the implementing law to notify the Commission of such derogations permitted by them.

Case C-337/90, *Commission v Germany*, ECJ FC, November 24 1992; Case C-337/89, *Commission v UK*, ECJ FC, November 25 1992.

Other Cases

Case C-286/90, *Anklagenmyndigheden v Poulsen and Daa Navigation Corp*, ECJ FC, November 24 1992 - enforcement of EC salmon conservation rules against vessels registered in non-Community state.

Case C-376/90, *Commission v Belgium*, ECJ FC, November 25 1992 - infringement proceedings relating to Directive 80/636/Euratom on protection against radiation - member state permitted to adopt stricter limits than in the directive.

BRICK COURT CHAMBERS, BRUSSELS

Foreign companies operating in the US will have drawn little comfort from President-elect Bill Clinton's campaign boast that he could increase revenues by more than \$10bn a year by "preventing tax avoidance by foreign corporations".

The extent to which Mr Clinton intends to act on his threat remains to be seen, particularly in light of last week's better than expected third-quarter US growth figures.

What seems certain is that Congress will reintroduce foreign income tax legislation early next year. Congress originally considered the legislation last May but shelved it because of the US elections. If passed, the bill would, among other things, require foreign companies to report minimum taxable income in the US regardless of the true profitability or otherwise of their US affiliates; the sale of shares in US companies would also be taxed.

The implications of this tax assault on foreign companies in the US could be far-reaching. Indeed, US efforts to increase tax revenues without raising taxation on individuals is already beginning to have an impact on global financial trading.

According to Mr James macLachlan, a partner in the London office of the international law firm, Baker & McKenzie, the risk of inadvertently becoming liable to tax in several jurisdictions for capital markets' trading profits is now "one of the most critical issues facing global financial dealers".

Billions of dollars of financial products are traded globally daily. In the market for financial derivatives alone, \$923.4bn of swaps - the trade of one form of debt for another - were written in the first half of 1991.

The implications of being assessed for tax on the profits of this trade in more than one jurisdiction are far-reaching. The problem is compounded by the fact that different jurisdictions apply different rules in determining where income is properly taxable and what can be deducted against it.

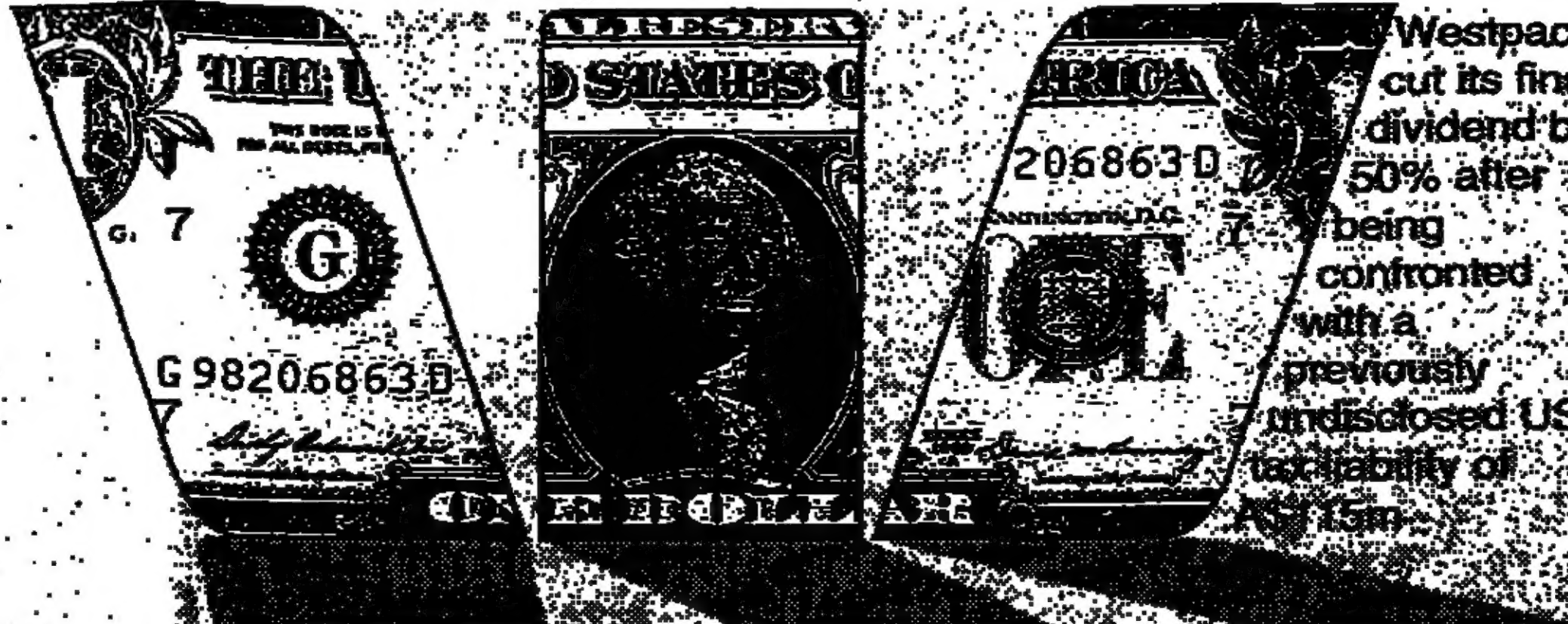
The US rules are particularly ambiguous. In spite of the growth in global trading in financial products in recent years, the US has not adopted a comprehensive tax regime aimed specifically at determining the geographic source of a company's income on a global deal.

Instead, the US continues to tax global traders under a regime designed to levy multinationals engaged in more traditional global trade such as manufacturing.

According to Baker & McKenzie's US tax lawyers, applying this traditional tax regime to global trading has resulted in tax rules which are "ambiguous, hard to comply with and which could potentially result in double taxation of income from

Double trouble

Global financial trading groups must guard against inadvertently paying tax twice over, says Robert Rice



global trading" - as Australia's Westpac Banking Corporation recently discovered to its cost.

Earlier this month Westpac announced it would halve its final dividend after being hit by a previously undisclosed US tax liability of \$115m (\$23,000m). The tax charge related to interest rate and currency swaps assigned between Westpac's New York branch and other non-US branches in 1991-92. The liability surfaced during preparation of the bank's 1991 tax return. Coming on top of a undersubscribed \$1.2bn rights issue, the tax liability was disastrous news for Westpac.

The difficulty of allocating profits

already paid income tax in other countries, yet was unable to offset losses on matching deals. Many other financial institutions could also find themselves in the same position. So what can they do?

Mr macLachlan says there are two options. First, negotiate an advance ruling with the tax authorities setting out a simple basis on which trading profits will be allocated to each country involved in a deal. Second, dealers should spend time and money restructuring their operations to minimise the risk of double taxation. This requires close back office scrutiny of where deals are done.

Australia's Westpac Banking Corp was forced to pay US taxes on profits on which it had already paid income tax in other countries

and losses geographically on such transactions is widely acknowledged. Global trading is done in a 24-hour market; deals originating in New York may not be realised as profit until the contract is closed hours later in London or Tokyo.

The inference drawn from the Westpac case is that there is a clear risk the US Internal Revenue Service (IRS) will treat a given swap, regardless of where it was done, as connected to the trade or business of a foreign dealer in the US - therefore as US income subject to US tax. It also appears that corresponding expenses or losses on the swap book incurred by offshore branches are not deductible in the US against that US income.

Westpac was forced to pay US taxes on profits on which it had

The trouble with negotiating advanced rulings with tax authorities is that several countries, notably the UK, have long opposed giving advance rulings on the tax treatment of global financial dealings. They are also generally opposed to allocating profit by predetermined arbitrary formulas not related to the way a group's business is actually organised.

There is an additional problem in the UK. The Inland Revenue lacks the resources to provide this sort of service to taxpayers and, in the context of global financial trading, it also lacks expertise.

The US has no such problems. The IRS recently introduced just such an advanced pricing agreement (APA). France, Italy and Belgium have told the US they want

nothing to do with APAs, while the UK Inland Revenue's position appears to be shifting.

Japan's Sumitomo Bank recently secured an APA from the IRS which was accepted by the US and the Hong Kong tax authorities. A further 20-30 applications for APAs are pending with the IRS.

APAs are not without difficulties and so are unlikely to satisfy everyone. APAs can take years to negotiate; they require full disclosures; not all countries are willing to participate; APAs only last three years; they create a tax result totally out of line with group commercial accounting practices (a problem still unresolved); APAs are arbitrary and might result in one country getting a bigger slice of tax than it should.

The message to financial institutions from the Westpac saga and the aggressive attempts being made by the IRS to maximise tax revenues is simple: corporations need to review their global tax strategy. Companies must ask themselves whether they are exposed to double or multiple taxation and, if they are, whether they can improve their arrangements within existing tax rules, or whether it would be sensible to seek an APA.

In many cases, however, the risk of exposure to double taxation may not be a big problem, or at least a manageable one. Ultimately, traders know that political realities will restrain tax authorities' pursuit of tax revenues from global trading. Even the US cannot afford to risk driving international capital markets offshore to rival money centres by being too aggressive over tax.

LEGAL BRIEFS



Law Lords seek help on maternity leave case

THE LAW Lords have asked the European Court of Justice for help in resolving the difficult question of whether an employer is guilty of sex discrimination in dismissing a female employee who becomes pregnant shortly after being hired to cover for another employee taking maternity leave.

The Law Lords said last week there was no doubt that in general it was unlawful direct discrimination to dismiss a woman because she was pregnant. But in the present case the critical factor was that the employee would not be available for work at the time when the job for which she was specifically recruited was to be performed.

A final decision in the case of *Webb v EMO Air Cargo (UK)* was suspended pending a ruling by the European Court as to whether the issue had been affected by recent European Court rulings on the interpretation of the 1976 EC sex discrimination directive.

Property services

The Law Society of England and Wales is to undertake a review of conveyancing procedures to see if it can cut down on the incidence of mortgage fraud involving solicitors as part of a new three-year strategy plan covering the commercial and domestic property services.

Part of the three-year plan will also be to campaign for a number of changes in the law including: the introduction of a system of common-hold to facilitate communal management of blocks of flats; reform of the law which makes businesses still liable for their successor's defaults even after they have assigned the lease; and the creation of an environmental tribunal to handle cases involving the higher environmental standards businesses are now expected to meet.

If any one thing characterizes modern life, it is stress.

And if any one vehicle is capable of reducing

stress, it is the new Chrysler Voyager. Here is a luxurious environment in which you can escape

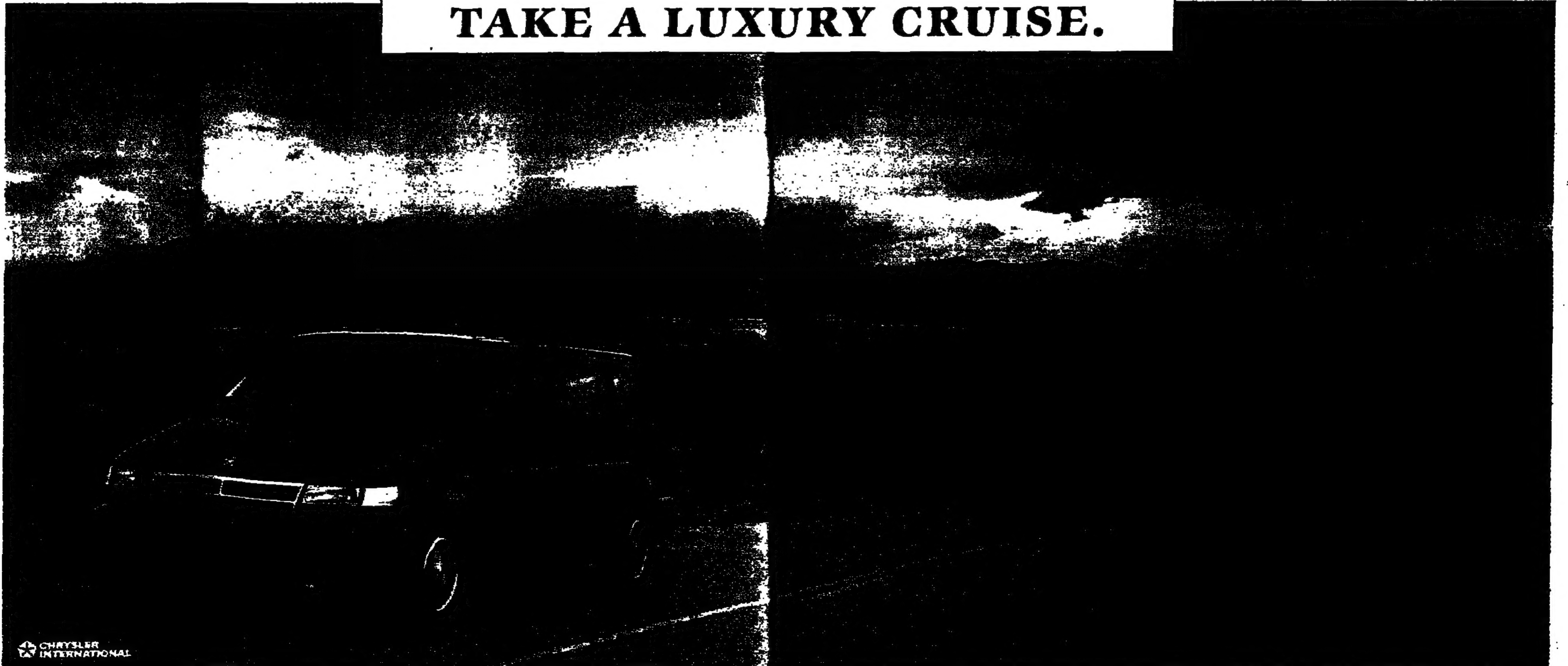
in comfort; for a week, a weekend or the twenty-minute drive to the office. The Voyager is ex-

tremely roomy. So much so that it provides seating for up to seven. With the power win-

dows closed and the AM/FM cassette pushing music through your full-range speakers, you are free from the crowded

and noisy chaos around you. But while you escape discomfort, you do not escape notice. Because the

TO RELIEVE STRESS, TAKE A LUXURY CRUISE.



Voyager is unique: a vehicle of amazing capacity but with the handling manners of a small sedan.

Independent front suspension allows you to feel

the road without feeling too much of it. And the front-wheel drive is combined with power disc brakes for precision control.

In typically American

fashion, the Voyager's love of freedom is equaled only by its love of power.

The standard 3.3 V6 is designed to tame the most mountainous of Eur-

ope's and America's wide-open spaces with ease. And the optional new 2.5 turbo diesel couples a strong 254 N.m of torque with a pleasingly small appetite

for fuel.

With its unique combination of luxury, power, and the safety of an air bag, the Voyager is ideally suited to free you from the stress

of modern living.

Think about it. Maybe your next car shouldn't be a car.

CHRYSLER
Built to set you free.

With more than 25,000 British companies going to the wall last year, one wonders how many even knew about a rescue option which could have kept some of them alive.

The Company Voluntary Arrangement (CVA) is a procedure which is a last resort, by no means foolproof but certainly far less traumatic than liquidation. It is also a solution with the added attraction of keeping more people in employment and allowing managers and directors to retain their powers.

Yet last year it was a management tool used by only 137 financially sick companies - slightly over 0.5 per cent of the dying.

The CVA is designed to shield an insolvent company from creditors so that it can recover sufficiently to trade its way out of its difficulties. There is a time limit, usually two or three years, to effect the approved rescue plan.

Only companies with a solid core business quality for such treatment, because any CVA proposal needs 75 per cent by value of its creditors to approve it. These creditors will often include the VAT collector and the taxman.

The creditors are betting on recovering far more money than they would from a liquidation or receivership. And the company's directors are hoping to regain their dignity (and profits) after emerging from the strictures of a successful CVA.

Every CVA needs an insolvency practitioner - acting as an independent professional adviser - to place together, present and supervise the proposed rescue plan. One such is Mark Goldstein of Morley & Scott in Marlow, who is currently nurturing 25 such rescue attempts under the little-known CVA umbrella.

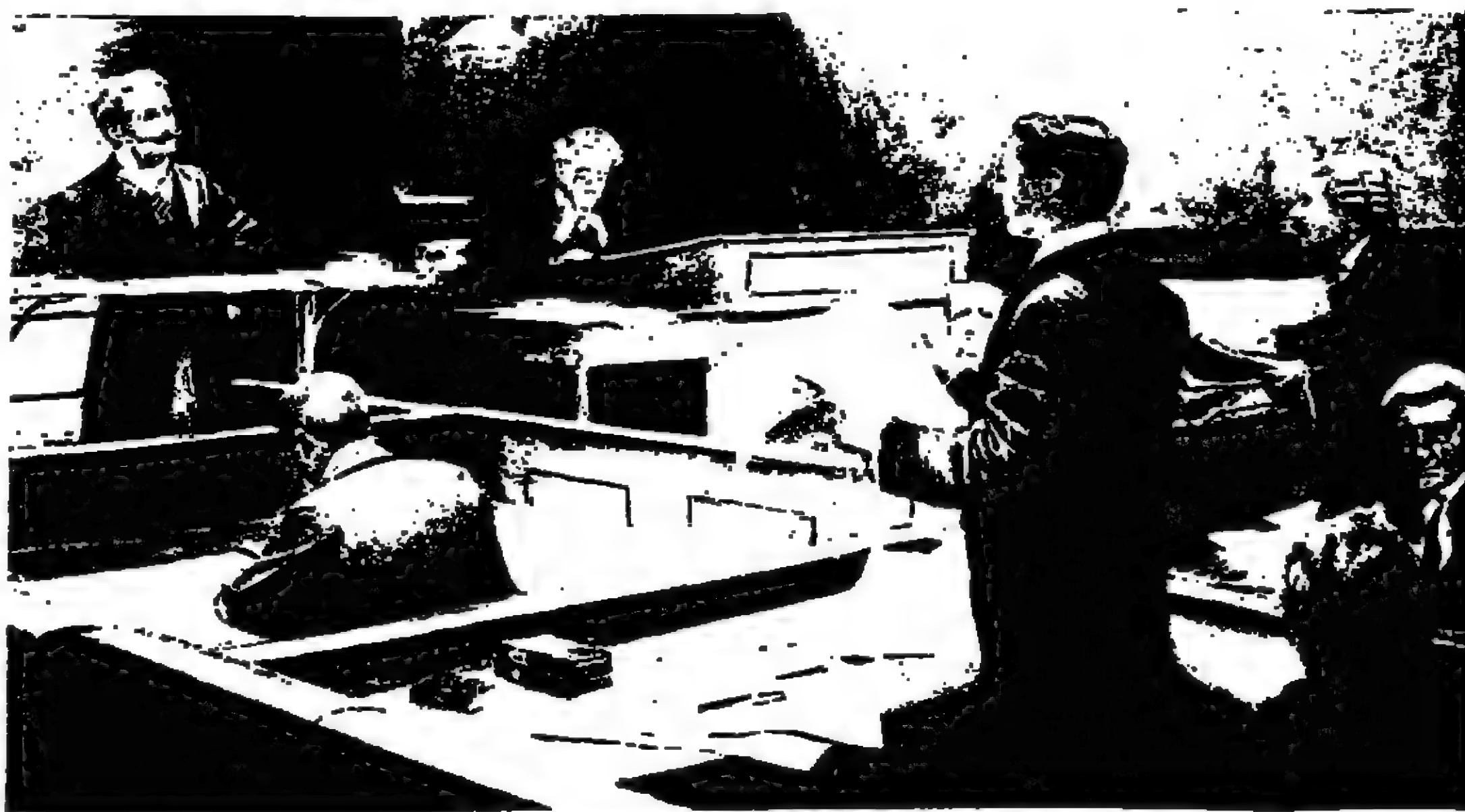
He says: "There is a considerable public and even professional information gap about the solid reliability of the CVA rescue option. CVAs are not a panacea for insolvent companies, but under the right conditions they can be a most powerful and helpful management tool."

There are three reasons why CVAs have had such a low profile. First they do not figure in the standardised fees which the leading insolvency practitioners habitually charge their lending bank customers when administering the more established mortuary routines of company liquidation or receivership. Part of the public outrage about the fees charged by the larger insolvency practices stems from the cosy contracts which the lending banks' recovery units allow their "approved" insolvency practitioners.

Such chosen insolvency practitioners tend to be rather more concerned with speedily recouping the

Thomas Wyatt argues the case for Company Voluntary Arrangements which save businesses from bankruptcy

Stepping back from the brink



A Company Voluntary Arrangement can shield ailing companies from creditors and the pain of the bankruptcy court

banks' lending exposure than any intensive care efforts to rescue ailing companies.

The liquidation of even a "small" business, for example, might entail only five to six days' work from "approved" insolvency practitioners, yet earn a firm £10,000-plus even if it fails to recover a penny of the bank's money. Furthermore the bank will need to indemnify the practitioner from any legal risks from other creditors caught up in the insolvency.

Second a CVA takes years, rather than days, to complete, can be tricky to start and will pay the insolvency practitioner relatively modestly. The emphasis in such rescue attempts is on quality of time rather than quantity. There is no risk indemnity from the bank. By definition, therefore, it is the smaller practitioner, one not "approved" by the leading banks but hired by the financially distressed company itself, who has accepted and even specialised in CVA work.

In addition to Morley & Scott

there are two other smaller insolvency practitioners, Bartfield & Co and Levy Gee & Partners, that are also supervising around 25 CVAs each.

And the third reason why we are

LIMITED USE OF CVAs		
Year	Company Voluntary Arrangements	Receiverships
1987	21	950
1988	47	858
1989	43	1,167
1990	58	2,634
1991	137	4,112
1992*	64	3,301

* First nine months. Source: NPMG and DTI

so extraordinarily poorly informed about CVAs? The crux of their workability is finding a further injection of cash. More money must be found from somewhere to prime the stalled trading engine.

Often, however, the historic lending bank is against providing any further cash to its insolvent customer.

Negotiating this CVA cash supply is thus the insolvency practitioner's trickiest task, and yet it is precisely the one which both the banks and their "approved" larger insolvency practitioners most studiously ignore.

Their attitude is understandable: more immediate benefit comes from gutting the secured assets or directors' guarantees from a troubled company than creatively risking or seeking yet more funding to attempt its possible salvation.

Because neither the leading high street banks nor the insolvency practitioners find it worthwhile to mount such uncharacteristic rescue efforts, we seldom hear about CVAs.

Out of sight is out of mind, despite the fact that CVAs were introduced six years ago in part one of the 1986 Insolvency Act.

The difficult part in designing any CVA revolves around the awkwardness of the word voluntary - awkward because there is no familiar route or set format to offer the gradually co-operating participants. Each solution is quite flexible within certain rules.

What particularly offends many financial fundamentalists is that uniquely under a CVA (as in Chapter 11 bankruptcy in the US) the remaining ailing directors and managers retain their executive powers.

Some feel this is equivalent to letting the fox loose again in the hen house. Yet this misses the point. Insolvency often occurs innocently - the result of circumstance or commercial naivety. Given a viable core business and the genuine will to improve performance, many companies can pull through, although there are no guarantees.

An important technical objection to the CVA is the fact that a dissenting creditor can block an arrangement by calling in his debts. There is no interim protection to give the majority of creditors any time to agree a CVA.

But such protection is not necessary in every case. Much depends on the existing quality of communication with the company's creditors.

The company which has built up goodwill and an honourable reputation over years of fair trading practices will seldom find itself abandoned if it can propose a viable recovery plan.

The ultimate protection for any CVA lies in the diagnostic skill of the insolvency practitioner, who at the first sign of any consistent awkwardness on the part of directors or managers, will simply abort the co-operative effort and move on to liquidation or receivership.

Certainly no insolvency practitioner wishes to be involved with a rescue attempt that he judges will fail.

If the lending banks made sustained efforts to inform both their recovery units and their high street managers about the practical, emergency validity of CVAs, several hundred more British companies would undoubtedly be saved from unnecessary death every year.

To do so would entail painfully questioning long-standing routines with the banks' existing insolvency practitioners and possibly forging fresh alliances with some of the smaller practices that have specialised in CVA rescues.

The financial community's ability to recognise and bite this bullet may prove crucial for any national recovery. To cure our economy we need to learn humbly to cure sick companies rather than simply to pity and eviscerate them.

The author, who has used a pseudonym, is a director of a limited company currently in a CVA.

Wigan peer groups band together to offer advice

By Charles Batchelor

It took 18 months of discussion, persuasion and the occasional last-minute compromise to bring together the four main organisations which provide help and advice for business in Wigan, Lancashire.

Finally, last April, the local Training and Enterprise Council, known as Metrotec, the chamber of commerce, the tourism association and the Wigan and Leigh Small Firms Club set up the Wigan Metrotec Employers' Association and moved into shared offices in the centre of town.

With final details of the government's plans for a national network of one-stop business advice centres expected within the next few days, initiatives of the sort being undertaken in Wigan are of great interest to government and other business support organisations.

Michael Heseltine, trade and industry secretary and the main mover behind the one-stop shop programme, will be seeking bids from up to 15 Tecs to run pilot centres.

Geoff Birkett, marketing director of Metrotec, believes that the employers' association would qualify to become one of these.

The pilots will be expected to start operating from April 1 but the government hopes to have a national network of about 200 advice centres within two years. The purpose is to rationalise Britain's fragmented business support networks so that they become more effective and provide better value for money.

There is unlikely to be a shortage of bids for the pilots. Indeed, the problem facing the government in the coming months may be to restrain local advice centres from starting up in an unco-ordinated way and damaging the idea of a cohesive, high-quality network.

Metrotec began lobbying other business support organisations shortly after it was set up two-and-a-half-years ago. "We were concerned that there was no single voice for business," says Rod England, a Metrotec director, chairman of the employers' association and deputy managing director of the local E.J. Heinz factory.

The four organisations which

make up the employers' association held their first meeting in July 1991. "There was a natural suspicion and we had to make clear there was no hidden agenda," says Birkett. The smaller, long-established business groups were wary of being taken over by the Tec, with its £10m of government funding.

Despite these suspicions the four organisations came closer together and the move into shared offices in Wigan town centre last April removed the remaining barriers. Wigan New Enterprise, the local enterprise agency, is in the same building but has yet formally to join the combined grouping while Wigan's chamber of trade has decided in principle to join.

The four organisations continue to have their own managing boards though the distinctions are "melting" and new members are recruited to the employers' association rather than to the chamber or the business club. This avoids a difficulty which might have arisen with differing subscription levels set by the different organisations.

Although it has been the Tec which has led the Wigan project, setting up the employers' association as an "umbrella" organisation means that the partnership could continue if the government ever lost enthusiasm for Tecs.

Sharing offices has brought numerous practical benefits. The four organisations run a single information centre for telephone inquiries and personal visits while there is a shared electronic database. Marketing and recruitment are carried out jointly.

Despite the co-operation, there are other important groups which have still to join the network. When the employers' association moves to purpose-built offices near Wigan Pier in 18 months it will be joined by the local authority's economic development unit.

The Wigan initiative has attracted interest throughout the north-west. "People come in and think it looks easy," says Birkett. "But they shouldn't underestimate the pain involved."

BUSINESS OPPORTUNITIES

READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

DOES YOUR COMPANY NEED FINANCE?

UK and European Companies!

Equity and Debt Finance raised for:

- Mgmt Buy-Outs/Buy-Ins
- Working Capital
- Post-recession Expansion
- Acquisitions
- Refinancing/Restructuring
- Debt Replacement

and other funding purposes

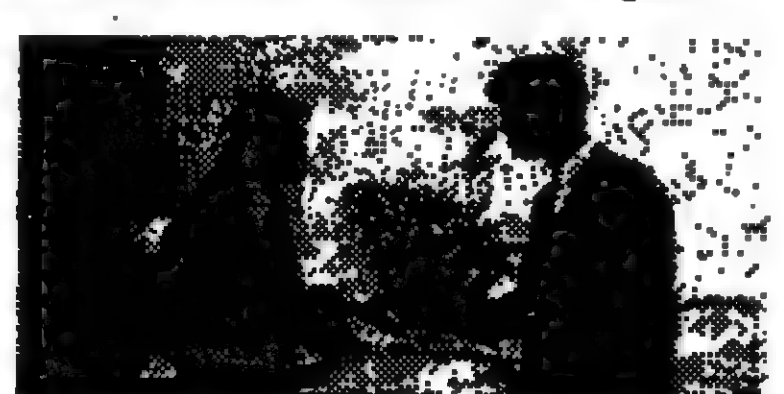
Call Oscar Williams on 071-353 4212

or write to

Capital & Management Plc

Hamilton House, Victoria Embankment, London EC4Y 0HA

YOU WANT A QUALITY OFFICE EFFICIENT STAFF AND PEACE OF MIND AND YOU WANT IT NOW.



Our business centres are there for you. When you want them, for as long as you need them.

Tel: London 071 872 5890
USA: Toll Free +800 331 6664

Your partner in over 70 international business locations

PRIVATE CLIENT FUND MANAGEMENT

Opportunity to join profitable, low cost operation in central southern town.

Must have own client base and some capital.

Please write to Box A4637, Financial Times, One Southwark Bridge, London SE1 9HL

DISTRIBUTION DEPOT - EXETER

Modern, purpose built 30,000 sq ft depot on Trading Estate by M5 exit.

17 years remaining on lease. Rents are consolidating its activities at other sites which leaves a fully equipped distribution depot available for occupation in the New Year. Experienced staff are available, and a rent free period can be agreed. Please contact: Heather Jeffery, Ramus Holdings Plc, Palace Road, London N11 2PL. Telephone: 081 861 2345

10% NET BANK GUARANTEED FOR 3 YEARS

Brand new freehold block of 16 luxury 1 & 2 bed flats in Southampton. With parking and landscaped grounds. In a professional area. PRICE £65,000. 3 YEAR LEASBACK AT £70,000 P.A. BANK GUARANTEED. Phone 071-335 1868. Fax: 071-378 4366

CONSULTANTS CHAMBERS

IKKA is a small strategy consultancy and is looking for like-minded practitioners/email practices to share central London accommodation, rather like a barrister's chambers - sharing the costs of premises, high quality support staff, and hopefully ideas. Interested? Please call 081 856 8933 evenings

CLOTHING MANUFACTURER SUPPLYING MAJOR STORE GROUPS HAS SPARE CAPACITY

Our workforce is skilled in ladies tailored and casual wear. Long term development is sought with retailers, wholesalers and exporters.

Please reply to Box No. A4470, Financial Times, One Southwark Bridge, London SE1 9HL

NON EXECUTIVE DIRECTOR SOUGHT FOR UNLOTTED RES BACKED PLC

We are a small manufacturing operation in the Marine, Swimming Pool & Chemical Plant industry with annual turnover of £2m. We have over 30 years experience and an excellent reputation in our markets.

We are looking for a senior financial executive to join our board in a non executive capacity. The ideal candidate will bring financial strategic and operational expertise to the firm as well as access to venture capital for the company.

Write to Box 88149, Financial Times, One Southwark Bridge, London SE1 9HL

VENTURE CAPITAL REQUIRED

Exciting opportunity to back entrepreneurial management embarking on high return project tailored for the 1990's. Step into the Future. Box A4640, Financial Times, One Southwark Bridge, London SE1 9HL

Trade Finance

- Letters of Credit
- Stock, Debtor and Trade Bill Finance and Consultancy
- Commodity and Counter Trading

Overseas Trade Corporation Ltd International House, 1 St. Katherine Way London E1 9UN Telephone 071 702 9531

CHANNEL ISLANDS

Offshore Company Formation and Administration. Also Labors, Patents & BVI etc Total offshore facilities and services. For details and appointment write: Croy Trust Ltd, Belmont House, 24 Belmont Rd, St Helier, Jersey, CI. Tel: 0334 78774, fax 0334 35401. Telex 419222 COTCOM C

INVESTMENT OPPORTUNITY

A dynamic electronics development company with a product poised to exploit a £1 billion worldwide market is seeking investment to support launch. Equity is being offered with potential for substantial returns. DES and overseas will be considered. Write to Box No. 44 (0) 773 676077

RECESSION EQUALS OPPORTUNITY

Successful mail order (20yr) seeks additional capital £20,000 - £100,000 for total purchase. Fully secured; excellent return. Tel: 081 784 472291 (7 days) or fax 081 784 472270.

Treasure Salvage

Funding of \$500k from one or more investors required for recovery of up to \$180m treasure from specified wrecks. Richard Coon, Blackstone Franks, Barbican House, 26-34 Old Street, London EC1V 9HL Tel 071 250 3300

Authorised by the Institute of Chartered Accountants in England & Wales to carry on investment business

Your Own Man in JAPAN

Qualified to represent you at senior level in sales, marketing, distribution, start-ups, projects, with P-L responsibility. Established Tokyo 15 years. UK citizen, former local CEO of major British group.

Write Box A622, Financial Times, One Southwark Bridge, London SE1 9HL

EXPORT TRADING

An export trading company handling engineering products and spare parts based in London with an annual turnover of over £2m and a subsidiary of a quoted public limited company would be interested in talking to like companies with a view to co-operation, joint venture or purchase. Box No. A4645, Financial Times, One Southwark Bridge, London SE1 9HL

SENIOR MANAGERS/DIRECTORS

Required for business consultancy services. Excellent career development opportunity for successful professionals. Marketing, financial, technical and general. CV to MD, ASC Group, 24 Red Lion Street, London WC1R 4SA. Tel: 071-651 6181.

BUSINESS OPPORTUNITY: To see if we can get you out of trouble and quickly provide new funds, ring GIB plc 071-425-4200

BUSINESS SERVICES

THINKING OF EXPANDING YOUR SALES IN GERMANY?

THE OPPORTUNITY HAS NEVER BEEN BETTER. OUR OFFICE IN GERMANY CAN OFFER: ASSISTANCE IN THE POLARISATION AREA OF: • MARKET RESEARCH • TRANSLATION SERVICES • LANGUAGE ASSISTANCE • ASSISTANCE AT EXHIBITIONS/MEETINGS • WE HAVE CONSIDERABLE EXPERIENCE IN MOST INDUSTRIES. IN PARTICULAR IN THE CONSTRUCTION INDUSTRY. FOR FURTHER INFORMATION PLEASE CONTACT: Mrs J. G. GIBFIELD AT: DARRAN TRADING LTD, 8 CHURCH STREET, MARKET HARBOUR, LEICS LE16 7AA. TEL: 0533 432366. FAX: 0533 465409

QUACK! QUACK!

LONGSTANDING LONDON BASED COMMUNICATIONS/PRINTING COMPANY WITH LATEST APPLE LAGFA DESK TOP PUBLISHING EQUIPMENT linked to modern lists, seeks link up with Overseas Clients with view to overnight and/or same day print and despatch of data.

Please write to Box A652, Financial Times, One Southwark Bridge, London SE1 9HL

OFFSHORE COMPANIES

- HONG KONG \$150
- UK \$150
- IRELAND \$195
- GIBRALTAR \$250
- ISLE OF MAN \$250
- JERSEY \$450
- TURKS US\$250
- BVI US\$250
- BAHAMAS US\$500

• Incorporation • Bank • Finance • Trust • INTERNATIONAL COMPANY SERVICES (INC) LTD. Southern House, 11 Old Bailey, London EC1A 3DF

TEL: 071-493 4044 FAX: 071-491 9595

YOUR OFFICE IN LONDON FROM 70p a day. Accountant/PA/Secretary/Receptionist etc. Office Box. Tel: 071 436 0796 Fax: 071 580 3729

BRISTOL MAIL LISTS & SERVICES 100% of ready-made lists immediately available. Suppliers to leading UK companies. Free catalogue. Market research, Chichester, Sussex. Tel: 0243 786711.

CONSULTING PROJECTS

Broad based executive with 1st class business and a doctorate in Oxford, PhD at Harvard Business School is available for individual consultancy projects. Experience of the Far East and USA. Creative problem solving, strategy formulation, organisation design and communication and experienced in negotiation and IT. I can assist your organisation to develop a step through the jungle of options available and help strengthen your position against the competition and the rapidly changing world.

Contact: F. S. Fisher, 15 Poplar Grove, London W6 7RP

HARLEY STREET BUSINESS CENTRE

For serviced offices, business address, conference room, all essential services plus free telephone and message taking for further details. Phone: 071 627 5955.

YOUR MAILING ADDRESS in London

Paris, Berlin, Frankfurt, Madrid and 70 other top locations worldwide. Call Regus on 071 872 5600

FRANCHISING

THE BEST WAY TO PREDICT THE FUTURE IS TO CREATE IT YOURSELF

We are the BEST Franchising Company in The World, Inc., an International Company headquartered in the U.S.A., with successful Master Licensees operating in the U.S., Australia, the Far East, the United Kingdom and Spain.

Master Licensees are now available throughout Europe for THE BEST Instant Sign Company... a fully computerized retail sign store franchise concept.

WE HAVE DONE FOR THE MULTI-BILLION DOLLAR SIGN INDUSTRY WHAT INSTANT PRINTING DID FOR THE PRINT INDUSTRY

An initial investment of approximately US\$300,000 is required to obtain each available Master License. This will also include all the equipment, fixtures and inventory necessary to establish a model franchise store and training center as well as comprehensive training programs covering all aspects of franchise sales, training and ongoing support.

ARE YOU THE BEST? IF SO, PLEASE CONTACT:

BEST ORLA Wright, President
BEST International
4395 North Federal Highway
Fort Lauderdale, FL 33308 USA
PHONE (305) 938-8448 FAX (305) 938-4485

OFFICE EQUIPMENT

IN RECEIVERSHIP

OFFICE FURNITURE CO. CEASED TRADING

Substantial Quantity of Quality Office Furniture To Be Sold Off

- Desks From £20
- Tables From £20
- Chairs From £20
- Reception Counters
- Chairmans Executive
- Rosewood Conference
- High Back Leather
- Office Screens

DISCOUNTS FOR LARGE ORDERS Delivery and Installation Charges Extra. Tel: 011-231-4407

* ALL FURNITURE MUST BE SOLD BEFORE DECEMBER 21ST

Ring 011-231-4407

* ALL FURNITURE MUST BE SOLD BEFORE DECEMBER 21ST

BANKRUPT OFFICE & SYSTEMS FURNITURE

Stocks of Steelcase, Herman Miller, Knoll, Westinghouse, Vitra Chairs, Gordon Russell, Boardroom Tables, General Desks & Filing. TEL: 071-261 9005 FAX: 071-261 4407 If you are SELLING we also BUY

FOR SALE BY PUBLIC AUCTION

Extensive quantity of Plant and Equipment Ex: Harworth Castings, Ex: Newbury Wares To Be Sold on 12th December 1992 For full catalogue call 071 85 9772

ART GALLERIES

SPINK, King Street, St James's Court, Avenue 1 20th Century Jewellery, 1-2 Dec. Mon-Fri 9.30-5.30.

BUSINESSES FOR SALE

**Touche
Ross**

Rees/Hough Limited

(In Administrative Receivership)

The Joint Administrative Receivers, R. A. Powdrill and N. G. Atkinson, offer for sale the long established business and assets of the companies which are located near Horsham, West Sussex, and are engaged in major civil engineering contracting, specialising in tunnelling and other below ground works, sewerage treatment plants, pumping stations, water and sewerage, coastal defence, reservoir construction, and the supply of specialist tunnelling plant and equipment to other contractors involved in these areas.

Rees/Hough (Civil Engineering) Limited

(In Administrative Receivership)

- Turnover over £14m p.a.
- Prestigious customer base includes water companies, local authorities and NRA.
- Experienced and highly qualified specialist work force involved in sewerage treatment coastal defence and specialist tunnelling contracts.

Tunnequip Limited

(In Administrative Receivership)

- Turnover over £1m p.a.
- Manufacture, sale, repair and hire of specialist tunnelling equipment.
- Steelwork fabrication specialists.
- Extensive range of contractors' plant and equipment.

Holding company assets include:

- Extensive freehold contractor's yard including 6,000 sq. ft. of offices and 5,000 sq. ft. of workshops with alternate planning approval.
- Other freehold investment property.

For further information and a sales brochure contact Roger Smaridge at Horsham, Tel: 0403 268722, Fax: 0403 210072 or at the address below.

Columbus Centre, Market Street, Bracknell, Berkshire RG12 1PA.

Tel: 0344 54445, Fax: 0344 423681.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

**Touche
Ross**

VSP Industries (International) PLC

and its subsidiaries

Veteka Sports Limited

Stingray Pioneer Limited

(In Administrative Receivership)

The Joint Administrative Receivers, G J Watts and K S Chalk offer for sale the business and assets of the above companies.

Veteka Sports retails a wide range of watersports equipment whilst Stingray Pioneer designs and manufactures wet and dry suits together with a range of outdoor wear. The main features are:

- Group turnover approximately £3 million.
- Well known trade names.
- Freehold warehouse property in Surrey.
- Freehold and leasehold production facilities in Manchester.

For further information please contact Graham Watts or Bill Dawson at the address below.

Abbey House, 74 Mosley Street, Manchester M60 2AT.

Tel: 061 228 3456, Fax: 061 236 0720.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

LEONARD CURTIS

BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS
DERMOT J POWER FCA & DAVID SWADEN FCA
IN THE MATTER OF

FACTORY COMMUNICATIONS LIMITED

Offers are invited for the business and assets of the above company.

- Freehold office premises in Central Manchester of 5,606 square feet.
- Intellectual property rights
- Investments including interests in
 - The Hacienda Night Club
 - Dry 201 - Cafe Bar

All enquiries should be addressed to Ges Ratcliffe at:
Leonard Curtis and Partners, Chartered Accountants
Peter House, Oxford Street, Manchester, M1 5AB
Tel: 061 236 1955 Fax: 061 228 1929

LEONARD CURTIS

BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS
DAVID SWADEN FCA & DERMOT J POWER FCA
IN THE MATTER OF

NORTH WEST DECOILING LIMITED

Offers are invited for the business and assets of the above company.

- Steel stockholders and processors based in Warrington.
- Annual turnover of approximately £3 million.
- Fully trained and experienced staff.
- Established National Customer Database.
- Fully equipped, Leasehold/Freehold premises of approximately 30,000 sq ft including a decoiling line and guillotine.

Enquiries should be addressed to Paul McGuire at:
Leonard Curtis & Partners, Chartered Accountants
Peter House, Oxford Street, Manchester, M1 5AB
Tel: 061 236 1955 Fax: 061 228 1929

**Touche
Ross**

Eurasco Limited

(In Administrative Receivership)

The Joint Administrative Receivers, J. B. Atkinson and A. P. Peters, offer for sale the business and assets of the above scaffolding rental and manufacturing company.

- Annual turnover of approximately £1.5 million.
- Significant stock holding.
- Leasehold premises in Wednesbury, West Midlands.
- Varied customer base including main building contractors.
- Small export market.

For further information, please contact Joe Atkinson or Barry Catton at the address below.

Colmore Gate, 2 Colmore Row, Birmingham B3 2BN.

Tel: 021 200 2211, Fax: 021 236 1513.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

**Touche
Ross**

Knitwear Manufacturer Basford, Nottingham

(In Receivership)

- Excellent range of knitting and making up machines.
- Highly skilled workforce of 50 employees and staff.
- Good customer base.
- Turnover potential £1.5m minimum.
- Freehold factory 23,000 sq ft with loading bay and parking.

For further details apply to L. K. Denney or Ian Stanton at the address below.

1 Woodborough Road, Nottingham NG1 3PG.

Tel: 0602 500511, Fax: 0602 590979.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

FIRST SERVICE LIMITED

(In Administrative Receivership)

The Joint Administrative Receivers L.A. Manning and S.V. Freakey offer for sale the above business in whole or in part. Trading as 4 retail sports shops:

SHOP	ESTIMATED SQUARE FOOTAGE	RENT	ESTIMATED TURNOVER (p.a.)	ESTIMATED STOCK
86 Putney High St, London	2,000 (1,000 used as warehouse)	£20,000 p.a.	£300,000	£132,000
10 Lion & Lamb Yard, Farnham, Surrey	2,000	£28,500 p.a.	£350,000	£57,000
43 Times Square, Sutton, Surrey	1,700	10% of turnover	£250,000	£41,000
35 Old Working Road, West Byfleet, Surrey	600	£14,000 p.a.	£150,000	£33,000

Stock comprises of sports footwear, equipment and clothing.

For further information please contact
Andrew Stoneman or Ravi Sembli

Buchler Phillips & Co.,

84 Grosvenor Street,

London W1X 9DF

Telephone 071-493 2550

Facsimile 071-629 9444

BUCHLER PHILLIPS & CO.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

ALAN J. SUTTON F.C.A.
ADMINISTRATOR
offers the following for sale:

CHADDLEWOOD HOMES LIMITED IN ADMINISTRATION

- Residential Property Developer
- Turnover £12M (1991)
- 11 Housing development sites and land stocks
- Sites in South West and North West England
- Certain sites may be suitable for Housing Associations

For further details please apply to Alan J. Sutton,
Baker Tilly, Chartered Accountants, Brazemose House,
Lincoln Square, Manchester M2 5BL.
Tel: 061 834 5777, Fax: 061 835 3242.

CHARTERED ACCOUNTANTS

BAKER TILLY

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

ALAN J. SUTTON F.C.A.
and DAVID MALCOLM WALKER F.C.A.
JOINT LIQUIDATORS
offer the following for sale:

PINEDALE ESTATES LIMITED IN LIQUIDATION

- Residential Property Developer
- Turnover £14M (1991)
- 10 Housing development sites and land stocks
- Sites in South West and North West England
- Certain sites may be suitable for Housing Associations

For further details please apply to Alan J. Sutton,
Baker Tilly, Chartered Accountants, Brazemose House,
Lincoln Square, Manchester M2 5BL.
Tel: 061 834 5777, Fax: 061 835 3242.

CHARTERED ACCOUNTANTS

BAKER TILLY

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

MANUFACTURING PLANT

Nortec Holdings Limited Nortec Manufacturing Limited Nortec Speech & Data Limited

The Joint Administrative Receivers offer for sale, as a going concern, the business and assets of this well established group involved in the design, manufacture, installation and maintenance of communications equipment.

Principal features of the business include:

- established customer base
- experienced and skilled staff
- fully operational manufacturing plant (BSI 5750 registered)
- current turnover approximately £3 million
- operates from premises at Atherstone, Warwickshire and Stevenage, Herts.

For further information, please contact the Joint Administrative Receivers, J. M. Ingle and J. F. Powell at Cork Gully, Harman House, 1 George Street, Uxbridge, Middlesex UB8 1QG.
Tel: (0895) 273329, Fax: (0895) 273376.

Cork Gully is authorised in the name of Cooper & Lybrand by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Cork Gully

Bulwark Transport Engineering Limited

(In Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of the above company. The business is engaged in the repair and maintenance of buses and coaches including both mechanical and electrical components

- Annual turnover of £1.2 million
- Broad customer base
- Extensive range of services
- 1.5 acre freehold site in Chesham with easy access to the M4

For further details please contact C.M. Chapp
ICA, Joint Administrative Receiver at Ernst & Young,
One Bridewell Street, Bristol BS1 2AA.
Telephone: (0272) 290808, Facsimile: (0272) 260162.

ERNST & YOUNG

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

By Order of the Joint Liquidators
Tony Thompson of KPMG Peat Marwick
and S Rishi & Co
The Yorkshire Clothing Limited

DESIGNERS & RETAILERS OF BUTTE KNIT and JONATHAN LOGAN LADIESWEAR

- Own label ranges of quality ladieswear specialising in sizes 12-24
- 80 concession and consignment retail outlets in major department stores throughout the U.K.
- Modern HQ in Milton Keynes
- Sales in excess of £4M p.a.
- Stock level approx £400-500,000 at retail

BUSINESS & ASSETS FOR SALE

Ref: 034

ES.P

EDWARD SYMONS

& PARTNERS

2 Southwark Street, London Bridge, London SE1 1RQ

Fax: 071-407 6423

LONDON • MANCHESTER • LIVERPOOL • BIRMINGHAM • SOUTHAMPTON

Tel: 071-407 8454

Opticians & Contact Lens BUSINESS FOR SALE

The Joint Administrative Receivers of C.L.M. Group Limited offer the business and assets of this prestigious chain of opticians and contact lens practitioners for sale.

Principal features include:-

- Quality end of the retail market
- Substantial patient lists
- Long established Contact Lens Centre in London (Freehold)
- Nine leasehold shops - prime locations (6 in London)
- Well stocked
- Turnover of £4million p.a.

For further information, please contact the Joint Administrative Receivers quoting ref: MBO/2243

Levy Gee & Partners
Wetmore House, 58 Dingwall Road
Croydon, Surrey CR9 0XH
Tel: 081-681 8388, Fax: 081-681 8402

David Shaw (Silverware) Ltd

J T Deely Limited Cooper-Cobb Limited Lilvale Limited Bateshire Limited

The Joint Administrative Receivers offer for sale the business and assets of the above companies. The companies specialise in the manufacture and supply of silverware.

- ◆ freehold manufacturing premises in Sheffield
- ◆ leasehold showroom in London
- ◆ trade marks and trading names
- ◆ stocks of raw materials, partly completed stocks and finished goods
- ◆ turnover in excess of £1m per annum with established customer base

For further information contact the Joint Administrative Receivers - Ray Hocking or Martin J W Vennings, Stoy Hayward, Nimrod House, 42 Kingsfield Road, Sheffield S11 9AT.
Tel: (0742) 556991 Fax: (0742) 585104.

STOY HAYWARD

A member of Horwath International Accountants and Business Advisers
Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

LEONARD CURTIS

BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS
DAVID SWADEN FCA & DERMOT J POWER FCA
IN THE MATTER OF

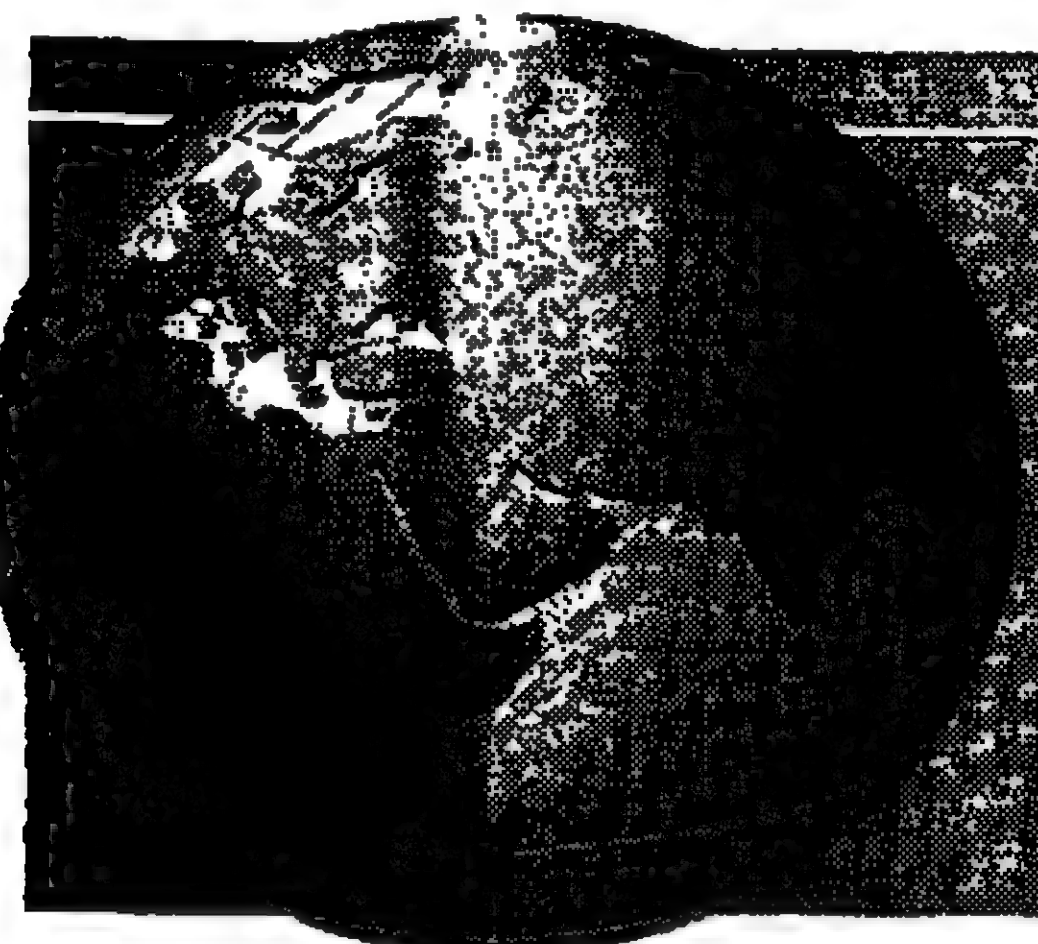
TOSELAND (SAWTRY) LIMITED

Offers are invited for the business and assets of the above company as a going concern. Its main activity is that of Builders Merchants.

- Based at Sawtry, near Peterborough.
- Annual turnover £650,000.
- Freehold land and buildings.
- One and a half acre site with planning permission.
- Established Customer Base.

Enquiries should be addressed to Paul Keeley at:
Leonard Curtis and Partners, Chartered Accountants
Peter House, Oxford Street, Manchester, M1 5AB
Tel: 061 236 1955 Fax: 061 228 1929

هكذا من الأهل



Estimated cumulative costs of Aids 1981-1991

	Projected Aids cases	Costs per Aids patient (\$)		Total costs (\$Bn)		Total (\$Bn)
		Direct	Indirect	Direct	Indirect	
World	575,002	850	15,300	0.5	8.8	9.3
Latin America	155,000	13,300	115,700	2.1	17.9	20.0
US	270,000	80,000	541,000	22.0	146.0	168.0
Europe	69,000	80,000	541,000	5.5	37.3	42.8
Total				30.1	210.0	240.1

Source: Journal of Aids, Elsevier Publishing 1992

An economic infection

On World Aids Day, Clive Cookson analyses the disease's grim cost

Each day, Aids costs the world an estimated \$250m. This alarming figure includes the direct costs of treatment, prevention and research and the more substantial indirect costs from loss of earnings.

Only now, 11 years after Aids was first recognised as a new disease, are analysts starting to make systematic estimates of its worldwide economic impact. Figures emerging from work at the Harvard School of Public Health in the US, Cambridge University in the UK, the World Health Organisation in Geneva, and elsewhere suggest that the total costs of Aids and HIV infection are now running at about \$900m a year: \$100m direct and \$800m indirect.

According to Andrew Cliff and colleagues at Cambridge University Department of Geography, the cumulative cost of Aids over the first decade of the epidemic (1981-91) was \$240bn.

Projections for the next 10 years are more speculative, since no one knows how quickly HIV will spread nor how successful medical researchers and the pharmaceutical industry will be in developing better treatments for Aids. WHO estimates that 13m people have been infected so far. Forecasts for the year 2000 range from 30m to 120m people with HIV. Global costs could then be running as high as \$500bn per year - equivalent to more than 1 per cent of world GNP.

Such alarming figures lie behind WHO's message for World Aids Day: that spending on prevention of HIV infection in developing countries must be increased at least 20-

fold "in order to have any real hope of slowing the spread of the epidemic" and its attendant human suffering and economic impact.

Developing countries spent only \$120m on Aids prevention in 1991, WHO says. Yet the minimum required for an effective prevention programme is \$2.5bn a year. This would include campaigns to promote safer sex through schools and the mass media, education of prostitutes and measures to eradicate HIV from blood supplies.

But the two biggest elements of WHO's proposed prevention package are large-scale distribution of

"Compared to the cost of caring for someone who becomes infected, these interventions are very good value. Every hundred dollars spent now will save millions later."

Although more than 80 per cent of those infected are in developing countries, the absolute costs of HIV and Aids are far higher in Europe and North America (see table) because healthcare expenses and lost earnings per patient are so much greater.

The direct cost of caring for an average Aids patient is \$32,000 per year in the US and \$400 per year in Africa, according to Daniel Taran-

are becoming available to fight the secondary infections associated with Aids or to boost the immune system.

Yesterday, for example, Wellcome announced that it had received approval to market Mepron in the US and Canada for early treatment of PCP, a form of pneumonia that is common among Aids patients.

Some patients are taking as many as 10 drugs at once, each costing several hundred dollars a week.

"Drug costs account for 15 per cent of the total cost and will get higher as time goes by," Hallinger said.

According to Cliff's projections, the cumulative cost of Aids in San Francisco, one of the worst affected US cities, will amount to \$12.38bn over the period 1981-99 - \$1.72bn direct and \$11.66bn indirect (loss of earnings). That is equivalent to 8.6 per cent of the total income of the San Francisco population over the same period.

The cumulative cost of Aids for the country of Uganda over the same 19-year period is likely to be about \$2m, equivalent to 2.4 per cent of GDP. In the case of Uganda, however, the costs will rise sharply during the 1990s, reaching 12 per cent of GDP from 1995 to 1999.

"While inter-regional shifts of economic resources will undoubtedly ensure that western cities such as San Francisco survive the economic onslaught of Aids, the future outlook for countries like Uganda is bleak," Cliff says. "Aids has the potential to strip away the value equivalent of the country's modern manufacturing sector by the end of the century."

Forecasts for the year 2000 range from 30m to 120m people infected with HIV. Global costs could then be running as high as \$500bn per year - equivalent to more than 1 per cent of world GNP

condoms and better treatment of other sexually transmitted diseases. WHO advocates spending \$700m distributing 80m condoms a year to sexually active people in developing countries - at present the total world production of condoms is only 60m a year. And it says \$1bn a year should be devoted to treating the disease; much of this would be spent on modern antibiotics to kill the bacteria more effectively than the cheap resistance-prone drugs used in the third world today.

"We know what approaches work to prevent transmission," says Michael Merson, director of the WHO Global Programme on Aids.

of the Harvard School of Public Health.

Fred Hellinger of the US Agency for Health Policy and Research says the average cost of treating an American patient from diagnosis to death has almost doubled in four years, from \$57,000 in 1989 to \$102,000 in 1992. (Comparable lifetime treatment costs are \$20,000 for lung cancer, \$32,000 for breast cancer and \$175,000 for kidney failure.)

Medical costs are rising because US doctors are treating patients more aggressively at an earlier stage in the progression of Aids. Although there are still very few drugs to treat HIV directly, many

When business success depends on every decision, it's vital to have the best information at your fingertips.

To find out exactly what's happening in business today, from a source you can trust, get the business facts you need from the information services of the Financial Times:

FT Graphite

An online equity charting system which allows you to display and analyse share price information.

FT PROFILE

An online system providing essential news and business information from over 2,000 selected sources.

FT Analysis

Offers comprehensive up-to-date briefing documents on European quoted companies.

MCCARTHY INFORMATION SERVICES

Provides press coverage on UK and European quoted companies from a selection of the world's leading business publications.

FT CITYFAX

Can fax you an equity chart from FT Graphite, a report from FT Analysis and press coverage from McCarthy Information Services on any European quoted company.

To ensure you always receive the best information call 0932 761444.

INFORMATION SERVICES FROM THE FINANCIAL TIMES

FT112

Flexible workhorse that went to war

Andrew Baxter describes how the modern lathe can produce shell casings as easily as chess pieces

By selling equipment to Iraq, Matrix Churchill triggered off a political storm which has also focused sharp attention on the versatility of modern machine tools.

They are often called "mother machines" because of their role in making equipment for use throughout the manufacturing industry, but few such mothers are as flexible as the computer-controlled lathe.

In manufacturing, however, this raises few eyebrows. Flexibility is what lathes are all about. At the Hannover machine tool fair in September, 1989, shortly after UK-based Matrix Churchill first publicly admitted it had sold machine tools to Iraq, the company had one

that the CNC unit is the most sensitive part of a modern machine tool for governments worried about possible end-use. While the machine tools exported to Iraq were British, the CNC units directing them were foreign - the market is dominated by Fanuc of Japan.

CNC producers are also interested in flexibility. The Fanuc controllers used typically on a Churchill lathe are much the same as those used on other lathes, although the software varies. Much of the machine tool builder's expertise goes into marrying a flexible user-friendly control system to a versatile metal-cutting workhorse.

So how does the owner of a CNC

The CNC unit works out the details of the tool path and, in many cases, produces a graphic of the finished part. The programmer will also input the speed of cutting and the "feed rate" at which the cutting tool is pushed towards the component. Often, the CNC unit's own internal library will calculate, for example, how quickly the workpiece will have to be turned to cut a certain depth.

Western manufacturers of shell casings would almost certainly not follow this route, preferring to produce the design on a Cad system. A standard piece of computer-aided manufacturing (Cam) software attached to the Cad system converts the design into data that can be used in manufacturing.

The programmer sits in an office inputting the machining, tooling and other instructions in a process known as "off-line" programming. If the program has been produced off-line, it has to be transferred to the CNC. This is done by storing it in a floppy disk and taking it to the CNC, or installing a direct numerical control (DNC) cabling link between the Cam and the CNC. Once the program is installed in the unit, and the tooling sorted out, the first component can be produced. The operator can edit the program to adjust dimensions, making final corrections that could take only a few minutes for the part to be made to very fine tolerances. Then full-scale production can begin.

Once programmed, the CNC unit will store all the information it needs and can be switched from widgets to shell casings in an hour or two, allowing time for changing some of the tools and the workholders. And if the bottom falls out of the armaments market, it can be switched back to widgets again.



lathe set it up to produce, say, shell casings, or switch production from harmless widgets or tractor axles to armament components?

The simplest approach, particularly for a manufacturer lacking a modern computer-aided design (Cad) system, would be to produce an engineering drawing of the casing. This would be taken to the machine tool, and an operator would punch in the basic dimensions of the part and the sequence of machining operations. This is called "manual data input".

Several different rough and final finishing operations would be needed to produce a shell casing, but the operator would have a basic knowledge of machining.

PEOPLE

Scottish Enterprise picks economics professor

The new chairman of Scottish Enterprise, the government's economic development body for Scotland, is to be Professor Donald MacKay, probably Scotland's best known economist. He will succeed Sir David Nickson in January.

MacKay, 55, has held professorships at Aberdeen and West and he remains honorary professor at the latter university.

In 1976 he founded the economic consultancy Pineda, which operates from Edinburgh, Reading and Manchester.

He has been an economic consultant to the Scottish Secretary since 1971, writes an economic column in The Scotsman with a free market orientation and presents studies for Pineda clients lucidly and with a smile.

His most recent was an assertion of the case for preserving the Rosyth naval dockyard in Scotland against its rival Devonport, in which he accused the Ministry of

Defence of advancing "a quite extraordinary and unacceptable argument." Just before the general election he produced a study undermining the economic arguments for a Scottish parliament and for Scottish independence.

He is a less enigmatic man than Nickson, 63, who presided over the breaking up of the Scottish Development Agency, where he became chairman in 1989. The SDA was transformed into Scottish Enterprise, which consists of

a core body and 13 local enterprise companies.

Nickson guided the government in making Scottish Enterprise a viable organisation, and soothed the anguished howls of the SDA's top executives, many of whom however left.

Prof MacKay is a non-executive director of Grampian Holdings, the industrial multi-conglomerate. Sir David Nickson, who is to devote more time to his business interests, is chairman of the Australian-owned Clydesdale Bank.

Gone from Costain

Tom Slee, 52, is leaving Costain, where he has been finance director for the last seven years. Alan Lovell, 38, chief executive of Conder Group for five months before it went into receivership in September, will become chief financial officer until a replacement for Slee is appointed by the board.

Slee, who joined Costain in 1978, has been in charge of the UK construction group's finances during a period in which it has suffered badly in the recession and has seen its borrowings rise dramatically. Prior to Costain, Slee had worked for Courtaulds and KPMG Peat Marwick.

The group also appointed two new directors. They are Thomas Parker, 48, who is

president of Costain's US coal operations, and Peter Hill, 40, who is head of corporate development and chairman of the residential property division.

Tony Shearer, finance director of M&G Group, has resigned from M&G RECOVERY INVESTMENT TRUST.

Malcolm Tappin has resigned from ASSOCIATED BRITISH CONSULTANTS.

Peter Buckley has resigned from HARRY RAMSDEN.

Richard Stothert has retired from A.G.BARR.

William Wilson is retiring as deputy chairman and executive vice-president from ALEXANDER & ALEXANDER.

Tony Spurling has resigned from BLACKS LEISURE GROUP.

Jobs for Northern Ireland

Desmond McVeigh has been chosen as the new chief executive of the Industrial Development Board, Northern Ireland's main jobs promotion agency. He replaces Tony Hopkins, who left in March to become a partner with Touche Ross.

Since then Frank McCann, formerly an undersecretary in the Department of Environment, has been acting chief executive. He will now be offered "another senior position" within the organisation, IDB said.

The government has spent several months searching for the new chief executive, who takes on one of the most difficult economic development jobs in the UK. It is understood McVeigh, 53, whose career has been in international banking, will be receiving a six figure salary.

ing at Citibank, latterly working in the oil division on the financing of exploration and development projects in the North Sea. From 1974-1977 he was with First National Bank of Dallas where he became vice president, responsible for the bank's credit operations throughout Europe, Africa and the Middle East.

After seven years at Sandi International Bank, he moved in 1985 to Lloyds Merchant Bank, and then in 1988 on to found his own independent project development agency. The company operates in the UK, Central Europe and Middle East and its present portfolio includes projects in Poland and Saudi Arabia.

McVeigh was born in Ceylon, where his father was a Methodist missionary, and was educated at Methodist College and Queen's University, Belfast.

Still fighting for consumers



Lady Wilcox, businesswoman turned consumer advocate, is set to become the longest serving chairman of the National Consumer Council. She has been reappointed as chairman of the 17-year-old quango, which aims to give a vigorous and independent voice to consumers.

The Government's decision to reappoint Lady Wilcox, who was married to the late Sir Malcolm Wilcox of Midland Bank, will be seen by some as a further seal of approval for a sometimes stern critic of officialdom. One observer who knows her well described her as the type of self-made businesswoman that the govern-

ment is keen to promote.

She has spent over 20 years in the food industry, importing and exporting fish all over the world. She established factories in France, Ireland and Great Britain, processing and distributing chilled, smoked fish to national supermarkets. Lady Wilcox is also a member of the Prime Minister's Citizen's Charter Advisory Panel, the Local Government Commission, the Board of the Inland Waterways, and the Money Advice Trust. A council member of the Institute of Directors, she also plays an active role in Church of England affairs.

Lady Wilcox will serve for a further three-year period, and Ann Saffy, a school governor and member of the Chester Small Business Bureau and Chamber of Commerce, will serve for a further four years as NCC vice chairman.

Dominic Loebnitz, son of former Bank of England director Anthony Loebnitz, has been appointed as a special advisor to Peter Brooks, Secretary of State for National Heritage. Mr Loebnitz, 35, was educated at Eton College and University College Oxford. He previously worked at the Sunday Telegraph covering Arts and Media issues and among his outside interests are cricket (Glamorgan) and football (Aston Villa).

THE BUSINESS BOOKS

~ YEAR END SALE ~

Now on at:
244 HIGH HOLBORN
LONDON WC1V 7DZ.
Tel: (071) 831-9501

~ UNBEATABLE BARGAINS ~



'Washerwomen on the banks of the Touques' by Boudin

A love for the coast

William Packer considers Boudin a petit maître par excellence

Horrible it may have been in other ways, but this has been at least a very good year for the painting of the 19th century. There was a delightful show at Brighton in the summer centred upon the French and British artists, Walter Sickert prominent among them, who worked in and around Dieppe; and now we have the full Sickert retrospective at the Royal Academy. An exhibition of the work of the Barbizon group, Daubigny, Rousseau et alios, has lately come on at Agnew's; and there was the Sisyphus show in early autumn, again at the Academy. None of these artists conspicuously altered the course of the history of western art. None bestrode his world like a Courbet, a Cézanne, a Picasso or a Matisse. Yet each, in offering a lesser example, produced work of no less particular excellence, to be admired and enjoyed for what it is. To be a *petit maître* is to be *maître* none the less.

Now, with *Boudin at Trouville*, we have another artist of this category and quality, and an exhibition as exquisite as any them. Eugène Boudin died in 1898 at the age of 74. Though late in coming to his vocation, he did not complete his formal studies until he was 30 - he was remarkably prolific, producing something over 4000 paintings, with many thousands of drawings and water-colours besides. He was a landscape painter, with Normandy very much his home territory, but he made regular visits to Brussels and Antwerp, travelled on into

Holland on occasion, and made several visits to Venice in his old age. Yet the consistency of his work is manifest in its ostensible variety, for Boudin's love was for the coast, and for the rich choice of subjects it gave him, the beach and the harbour, the sea and the sky. And if he could find such interest as well in Venice or Dordrecht, he could find it just as well along the familiar coast of his native Normandy. Most of all he could, and did, find it on his doorstep at the fashionable resort of Trouville, or on the other bank of the estuary of the Touques, at Deauville, where he made his home. The paradox is that by doing just that, he is now too easily dismissed as an artist of merely limited and local interest.

The premise of this exhibition, fully justified in the event, is to offer a view of the work that Boudin produced in and around Trouville across the full span of his career, and to take it as representing the whole. The results are at once salutary and surprising, for if Boudin is misrepresented, it is indeed as simply the artist of the fashionable Parisian world of the Second Empire, taking the sea air along the beaches and promenades of Trouville, gossiping and flirting among the bathing-huts, watching the sun go down over the sea, hooped skirts springing, bonnet-ribbons flying in the breeze.

Those familiar images are presented here, of course, and in strength, as they should be, but at last they appear in their proper context along with the harbours and the jetties, the shipping standing out to sea, the washer-women

along the river-bank, and the wider landscape across the bay or up the valley behind the town. What we discover by this is an artist not limited at all, but developing rapidly and surely, in both his technique and his attitude towards his subject-matter.

It is indeed true that the earlier work, of the early 1860s, is genre painting of a sort, whether it is the Empress Eugénie breezing along the front with her retinue, or a horse and cart coming down the hill on the Trouville road. The limitation is simply a preoccupation with the subject in documentary terms, with even a hint at social comment. Boudin was worried at times that he might be, for his day, a little politically incorrect. "When you have just spent a month among people doomed to the hard labour of the fields," he wrote to a friend in 1867, "...and find yourself confronted with this troop of golden parasites... it inspires a little pity... and a certain shame at painting lazy idleness." A year later he had rationalised such qualms away: "Between you and me they are often seeking rest after working hard in their offices."

What is apparent from the work, however, is that within these few years even the most overtly fashionable of his beach scenes had become much less specific in its personal characterisation, though no less full of life and character as an image. The crowd itself takes on the active character that before was invested in a single figure, even a recognisable type. Boudin will always use a figure or group to animate a

landscape, beach or jetty, and will establish the image with an extraordinary suggestive and effective economy, but gone for ever is the particular *dramatis personae*, the drooping whiskers and bowler hats, paniers and petticoats of the regulars to be found at Trouville, year after year throughout the 1860s.

So technically as with the imagery, as Boudin absorbs the growing, contemporary example of Impressionism, so he develops his own answers to the ever-changing problems of light, mood and atmosphere that confront the painter working directly from nature in the open air, *sur le motif*. His paintings are never large, even by the standards of the Impressionists, but the physical space they confine for us beyond the surface of the picture is as large and wide to the imagination as any landscape allows.

By the 1880s, in simple, unprepossessing views across the water-meadows of the Touques, or along the Deauville road beneath a lowering grey sky, he is producing work quite as grand in its own terms as anything by his more celebrated peers, Monet or Manet, Pissarro or Sisley. This is not a large exhibition, but then, like the works themselves, it hardly needs to be.

Boudin at Trouville: The Burrell Collection, Pollok Country Park, Glasgow, until February 28; then to the Courtauld Institute Galleries, Somerset House, London WC2; sponsored by the Whyte & Mackay Group.

Recital/Alastair Macaulay

Irina Arkhipova

The veteran Bolshoi mezzo-soprano, Irina Arkhipova, was already a Soviet star in the 1950s. (You can hear her *Carmen* recorded live at the Bolshoi in 1969, in a performance sung all in Russian save for Mario del Monaco, who sings Don José in Italian.) She has long been an international star, and in the international repertoire; I well remember her incisive Arucena in a 1975 Covent Garden *Traviata*. Her gleaming voice, its rapid vibrato so characteristic of a tradition widespread in Soviet postwar singing, can be heard in many recordings, especially of music by the late 19th-century Russian masters.

Today, when the voice has lost much of its force and edge, she is still an authoritative artist. On Friday, accompanied by Ivri Liza at the Queen Elizabeth Hall, she sang an all-Russian recital with her particular combination of calm and attack. Swathed in heavy purple, with an ugly bow at her

breast that looked like an embalmed wren, she stood and delivered, with a simple minimum of airs and graces. The vibrato is slower these days, the voice greyer, and she does not really sing louder than mezzo-forte. And she needs music - neither too taxing nor too undemanding - that is a proper vehicle for her gifts.

At first, in five songs by Gretchaninov, she made no great impression, and the songs appeared to be merely stock sentimentality and run-of-the-mill Russian soul. But she made greater interpretative inroads into five songs by Arensky. Especially in "A sky of blinding blue," "Was it so long ago to magical moments" and "The garden is all in bloom," she revealed how variously she can still deploy her tones. Always an assured mistress of phrasing, she constantly contrasts firm attack with sure note-to-note portamento to expressive effect. It was no surprise that she

was at her best in nine Tchaikovsky songs. Tchaikovsky not only wrote more sensitively for the voice than other Russian composers, he was also a more natural communicator. The two jewels of Friday's recital were in complete contrast: the amorous serenade "In the bright light of dawn" and the desolate "Once more, as before, alone." The capture of the one and the hopelessness of the other emerged with riveting intensity. Arkhipova has the complete simplicity of the true grand manner, and its easy range of nuance.

She showed it again in the first of her two encores - the Countess's scene from *The Queen of Spades*. Disdain, pride and age all coloured her every utterance; and then, as she recalled Boieldieu's "Je crains de lui," she went straight for the erotic affliction that so marks this opera. Bitterly and haughtily she sang it the first time; tenderly but resignedly the next.

Opera in Berne/Andrew Clark

Savage myth in modern dress

It is hard to believe that the new production in Berne of Siegfried Mathus's *Judith* is the third time the opera has been staged since the sensational Komische Oper premiere in 1895. Based on Friedrich Hebbel's 1840 play about the Old Testament heroine, *Judith* is a natural repertoire piece, combining the blood-lust of *Elektra* with the intensity of a psychological thriller.

The music may not be particularly subtle or original, but it is sure of touch and free of affected modernisms. The two leading roles offer a magnificent challenge to a dramatic soprano and bass baritone, and the choral writing is powerful. *Judith* seems tailor-made for Josephine Barstow and English National Opera, who need look no further than this staging by Elke Grams, director of the 1989 ENO production of another modern German classic, Reinmann's *Leah*.

Ever since Viraldi, composers have seen the dramatic potential of *Judith*. A widow with a destructive longing for a mate, she saves her native Bethulia from extinction at the hands of Nebuchadnezzar's unconquerable general, Holofernes, by seducing him and

chopping off his head. Mathus's opera has an extended finale, in which the victorious Bethulians rape and plunder as their enemies had done; nothing changes, the oppressed simply become the oppressors.

It also has a feminist subtext: Holofernes is an ogre who proves his power by abusing women; Judith initially claims "A woman is nothing". When she finally realises her power by killing him, she is raped and rejected by the very society whose interests she saved. Grams and his designers, Warner Hutterli and Renate Schmitzer, presented *Judith* as a savage myth in modern dress. Holofernes, with tattoos visible beneath his string vest, could have been an Arab military commander or an urban guerrilla chief, with a voracious appetite for sadistic, sexual violence - the only area where this production went beyond the bounds of taste.

Holofernes' men wore army fatigues, Nebuchadnezzar's arrogant messenger resembled an overfed lawyer. The besieged Bethulians were an anonymous 19th-century crowd of Jews, trapped behind the shutters of a vast blood-red bulwark. The conflicts of the

first act were emphasised by placing the protagonists on different levels, the lighting oscillating between the two just as the music does. The tension of the second act was superbly realised as Judith stalked her prey in a décolleté red and black evening dress.

Berne was lucky in its leading partnership. Holofernes could have been written for Monte Jaffe (well-remembered from ENO's *Leah* and *Timon of Athens*). He sang with steady, penetrating voice and used every limb and nerve to pierce the depths of this unpredictable human monster. Christa Ranacher captured Judith's do-or-die courage and erotic power, but the important notes lacked the necessary brilliance and abandon. Carry Persson as Holofernes' cowering sidekick and Anita Herrmann as Judith's Maid gave strong support. The Berne chorus sang remarkably well. The weak link was Martin Fischer-Heskau's conducting. While the solo contributions from piano, harp, bassoon and amplified bass guitar were sensitively handled, the tutti were underdramatised and tempi were allowed to drift.



Do-or-die courage: Christa Ranacher in the title role in Mathus's 'Judith'

Obituary

Sir Sidney Nolan

The reputation of Sir Sidney Nolan, who died in London at the weekend at the age of 75, is in many ways characteristic of our times; that is to say it remains contradictory, uncertain and ambiguous. He died full of honours - RA, a knight, member above all distinctions of the Order of Merit.

Of all Australian artists, he was as he is likely to remain the most famous, patronised and collected by the highest in the land, known and admired for his work by a society not exactly renowned for its support for the contemporary and the avant garde.

And yet, within the community of British and Commonwealth artists he was

increasingly dismissed and neglected, remembered if at all as a figure from a period that was past, fixed for ever, as Ned Kelly was within his iron mask, with the single memorable image of that square-headed, half-mythical figure, outlaw and anti-hero. His tragedy was that after his extraordinary and immediate success of the 1940s and early 1950s, and his extended development of the Kelly sequence of paintings, though he continued to change in his

own work, without his central character, no one took any notice. And the more one looked, the more desperate and disillusioned he became. Meanwhile, there were other and technically better painters among his contemporaries, whose work was less constrained by a particular image and more natural and consistent in its development - Arthur Boyd outstanding among them. Nolan rather was, so it seems now, a classic victim of his own good luck

and early success, taken up by the powerfully well-intentioned and encouraged to cut himself off from his imaginative roots, from the landscape of the Australian outback and its myths of the eternal vagabond and outsider. Go to England "and I'll help you do an exhibition", said Sir Kenneth Clark to the young painter in the late 1940s, "but you have to realise that if you leave Australia, perhaps you'll never go back."

Perhaps in spirit he never did, but for all that, and for all the subsequent critical obloquy and neglect, the Ned Kelly series remains a considerable and lasting achievement. These paintings were seen most especially and to great advantage in the Arts Council's *Angry Penguins* exhibition at the Hayward four years ago, set in their true context, with the work of the other Melbourne painters of the 1940s, Boyd, Perceval, Tucker and the rest. They remain his monument. It is perhaps no bad thing to hit upon a powerful and particular image after all.

William Packer

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERTS
Tonight in Concertgebouw: Cyprien Katsaris piano recital. Tomorrow: Diego Masson conducts London Sinfonietta in works by Jonathan Lloyd. Mark-Anthony Turnage and others. Fri, Sun afternoon and next Thurs: Georg Solti conducts Royal Concertgebouw Orchestra in works by Bartok, Mahler and Brahms. Sun evening: Shura Cherkassky. Next Mon, Tues, Fri: Vassili Sinitski conducts Netherlands Philharmonic Orchestra in works by Beethoven and Shostakovich, with piano soloist Rudolf Buchbinder. Dec 11: Julian Bream. Dec 16, 17, 20: Wolfgang Sawallisch conducts Beethoven (67 18 345). Tomorrow and Fri in Beurs van Berlage: Hartmut Haenchen conducts Netherlands Chamber Orchestra in works by Cimarosa, Vivaldi and Haydn, with violin soloist Ida Haendel (6270 468).

DANCE/OPERA
Tonight, tomorrow and Sat at Muziektheater: Nederlands Dans

Theater in works by Paul Lightfoot. Nacho Duato and Jiri Kylian. Thurs and Sun afternoon: Hartmut Haenchen conducts Pierre Audi's new production of La bohème (eight further performances till Dec 29). Dec 13-30: Dutch National Ballet in Stravinsky programme (6255 455).

BRUSSELS

Palais des Beaux Arts 20.00 James Galway is soloist with Württemberg Chamber Orchestra. Thurs: Ronald Zollman conducts Belgian National Orchestra in works by Mendelssohn, Sibelius and Bartok, with violin soloist Vadim Repin. Fri: Jose van Dam sings Mozart (507 8200). Dec 11-29 at Mennale: Die Zauberflöte (219 6341).

Theatre National 20.15 Beaumarchais' play *The Barber of Seville*, daily except Sun and Mon till Dec 12 (217 0303).

CHICAGO

CHICAGO SYMPHONY
Tonight's programme, conducted by Pierre Boulez, includes works by Bartok and Elliott Carter. Thurs, Fri, Sat and next Tues: Boulez conducts Ravel's *Left Hand Concerto* (Leon Fleisher) and Messiaen's *Et exspecto resurrectionem mortuorum* (435 6666).

CHICAGO LYRIC OPERA
Tonight and Fri: Un ballo in maschera with Sharon Sweet, Kristian Johansson and Vladimir Chernov (also Dec 7, 11, 16, 19). Tomorrow and Sat afternoon: Pelléas et Mélisande with Teresa

Stratas. La bohème opens on Dec 12 (332 2244).

MUNICH

OPERA/DANCE
Bavarian State Ballet hosts a gala in Prinzregententheater tomorrow, Thurs and Fri. Stravinsky's *The Soldier's Tale* and Viktor Ullmann's *Der Kaiser von Atlantis* at Cuvillies-Theater on Thurs, Sat and Sun. Sat in Prinzregententheater: Cecilia Bartoli song recital. Next Mon at Gasteig: concert performance of Il trovatore, with Julia Varady and Dennis O'Neill (221316).

CONCERTS

Tonight's Munich Philharmonic programme at Gasteig, conducted by Gerd Albrecht, has music by Hartmann and Schumann (repeated Thurs and Fri). Tomorrow: Claudio Abbado conducts Berlin Philharmonic Orchestra in works by Berg and Mahler. Sat: Maurice André is trumpet soloist with Stuttgart Chamber Orchestra. Sun and next Tues: Bach's *Christmas Oratorio* (48098 914).

NEW YORK

JAZZ/CABARET
Blue Note this week: Yellowjackets. Next week: Chaka Khan. Dec 20-Jan 3: Chick Corea. Dining (131 West 3rd St, 475 8592). Ballroom Brazilian singer-songwriter Gilberto Gil is here for the next few weeks. Tapas restaurant (253 West 28th St, 244 3005). Algonquin Hotel Andrea Marcovicci, skilled vocalist and

lively raconteur, is in the middle of a run in the Oak Room. Dining (59 West 44th St, 840 8800). Michael's Pub New Orleans native Vernel Bagneris intersperses his portrait of Jelly Roll Morton with 16 numbers packed into little more than an hour. Tues to Sat at 21.15 and 23.15 (211 East 55th St, 758 2272).

PARIS

DANCE
Paris Opera Ballet presents Bourmeister production of Swan Lake tonight and Thurs at Bastille, repeated Dec 16, 18, 22, 24, 28, 30, 31 (4473 1300). Dec 11-29 at Palais Garnier: Jerome Robbins triple bill (4742 5371). Josef Nedy and Theatre Jéi present two programmes at Theatre de la Ville daily till Dec 12, except Sun and Mon (4274 2277).

OPERA
Tomorrow, Fri, Sun, next Tues, Wed at Theatre des Champs-Élysées: Lully's *Armide* (4720 3837). Tomorrow, Fri, next Mon, also Dec 17, 21 at Opera Bastille: Gounod's *Faust* with Gösta Winbergh, Paata Burchuladze and Kallen Esperian. Dec 12: first night of Peter Sellers' production of Messiaen's *Saint François d'Assise* (4001 1816). Dec 11-21 at Bobigny: Einstein on the Beach (4831 1145).

CONCERTS

Jean-Pierre Rampal plays flute music by Mozart and Rossini tonight at Theatre des Champs-Élysées. Sun morning: Christian Zacharias piano recital

(4720 3637). Lorin Maazel conducts Orchestre de Paris in La Mer and The Rite of Spring tomorrow, Thurs and Fri at Salle Pleyel (483 0798). Thurs, next Tues and Thurs at Châtelet cycle of Brahms and Schumann chamber music played by Vogler Quartet (4028 2840). **JAZZ/CABARET**
Jazz Club Lionel Hampton Daily till Sat: Texan blues singer and guitarist Johnny Copeland. Dec 7-19: Sandra Reaves-Phillips and All Star Jazz Band (Hotel Meridien) Paris Etoile, 81 Boulevard Gouvion St Cyr, tel 4068 3042).

WASHINGTON

KENNEDY CENTER
This week's National Symphony Orchestra concert take place on Thurs, Fri afternoon and Sat: Matilene Rostropovich conducts Sallinen's *Shadows*, Tchaikovsky's Violin Concerto and Sibelius' Fifth Symphony. Fri evening: Mitsuko Uchida piano recital. Dec 9-20: Jeffrey Ballet production of *Nutcracker* (202-467 4600).

THEATRE

Hamlet: Tom Hulce in Shakespeare's play. Till Jan 10 (Shakespeare Theatre at the Lansburgh, 202-393 2700). Medea: Euripides' tragedy. Opens Fri, till Dec 20 (Georgetown Theatre Company, 301-554 8864). T Bone N Weasel: a comedy about race, class and loyalty in the New South. Till Dec 20 (Center Stage, 410-539 3812). Arms and the Man: Shaw's

1894 comedy of love, war, pragmatism and heroism. Till Dec 13 (Washington Stage Guild, 202-329 2084). A Christmas Carol: Dickens' tale adapted. Till Jan 3 (Ford's Theatre, 202-347 4833). The Lisbon Traviata: Terrence McNally's trag-comedy about two gay Callas fanatics. Till Dec 13 (Studio Theater, 202-332 3300). **JAZZ/CABARET**
Blues Alley Jazz Supperclub. Tonight: Brand X. Tomorrow: John Hart Quartet, guitar. Thurs, Fri, Sat: Junior Walker and the All Stars. Sun: Steve Kahn, guitar (1073 Wisconsin Ave, 202-337 4141).

ZURICH

OPERA
Marjana Lipovsek sings *Carmen* at Opernhaus tomorrow and Sun. Thurs: La forza del destino with Mara Zampieri. Fri: Capriccio. Sat: Die Zauberflöte. Next Mon: Mara Zampieri song recital. Dec 20: first night of Jonathan Miller's new production of Schreker's *Die Gezeichneten* (262 0909). **CONCERTS**
Tomorrow and Thurs at Tonhalle, David Zinman opens three weeks of concerts with a programme of symphonies by Bernstein and Brahms. Sun: Christoph Eschenbach conducts Houston Symphony Orchestra in works by Ives, Prokofiev and Dvorak, with piano soloist Tzimon Barto. Next Mon: piano recital by Konstantin Scherbakov (206 3454).

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN 2000-2030, 2200-2330 World Business Today - a joint FT/CNN production with Grant Perry and Colin Chapman. Super Channel 0700-0710, 1200-1240, 2230-2240 FT Business Daily 0710-0730, 1240-1300 (Mon, Thurs) FT Business Weekly - global business report with James Salini 0710-0730, 1240-1300 (Wed) FT Media Europe 0710-0730, 1240-1300 (Fri) FT East-ern Europe Report 2240-2248 FT Report

Saturday

CNN 0600-0630, 1900-1930 World Business This Week - a joint FT/CNN production. Super Channel 0630-0900 FT Business Weekly. Sky News 1135-1200, 1735-1800 FT Media Europe. CNN 1200-1300, 1800-1830 World Business This Week. Super Channel 1200-1300 FT Business Weekly. Sky News 1200-1300, 1800-1830 FT Media Europe. CNN 1800-1930, 2000-2030 FT Business Weekly. Sky News 1800-1930, 2000-2030 FT Business Weekly. Sky News 2000-2030, 2030-2100 FT Business Weekly.

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Tuesday December 1 1992

Abuse of market power

THE GOVERNMENT wants to tighten up competition policy in ways consistent with EC legislation. Yesterday, Mr. Michael Heseltine, president of the Board of Trade, published a green paper with proposals to outlaw abuses of market power, such as predatory pricing and other anti-competitive practices.

Such abuses are currently investigated by the Monopolies and Mergers Commission, whose remit, unlike that of the EC, covers action against complex monopolies, where several companies with at least 25 per cent of a market behave in anti-competitive ways. British rules also provide a wide range of remedies, including voluntary undertakings to desist from anti-competitive behaviour, price controls and the divestment of a business.

The EC regime is different in that it involves a simpler, one-stage process; where guilt is established, fines can be levied and the offenders sued. Article 86 of the Treaty of Rome prohibits abuse of dominant position. In practice where a company has more than 40 per cent of a market, affecting trade between EC member states. The EC Commission also has greater powers than the MMC to pursue complaints.

The main advantage of the EC approach is its greater deterrent value. Yesterday's green paper offers three options for strengthening the UK system in the light of EC practice.

The first involves beefing up the current approach with additional

investigation powers and perhaps creating liability for damages. This, however, would do little to increase the deterrent effect.

The second option would be to switch entirely to the EC approach, prohibiting abuse of dominant position. This would have the advantage of making the UK system congruent with the EC's, with offenders facing fines and the risk of damages. However, anxious not to lose the flexibility and range of the UK approach, the green paper suggests that the new rules might apply where market share exceeds 25 rather than 40 per cent. And the wider range of remedies in UK law, such as divestment and price controls, would be retained.

Option three combines both approaches: an Article 86-type prohibition on abuse of dominant power and retention of the UK powers to investigate complex monopolies.

In theory, this looks the most attractive option: it combines the flexibility of the UK system with EC-style deterrence. The obvious disadvantage is that business would have to deal with two systems in parallel, something which sounds ominously complex.

As Mr Heseltine pointed out, however, it is not only consumers that benefit from tighter competition policy - business also flourishes where abuse of market power is curbed. If UK business feels that any attempt to secure the best of both worlds would involve too much regulation, now is the time to say so.

Helping Somalia

AS SOMALIS continue to die in their thousands and their country descends ever deeper into chaos, leading United Nations members are properly considering how they might intervene to ease the suffering. The need for action to improve the effectiveness of relief efforts is pressing. Nevertheless, the UN needs to tread carefully, both in determining the form of short-term intervention and in defining its long-term objectives.

Mr Boutros Boutros Ghali, the UN secretary general, has made the gravity of the situation clear. In a letter to the Security Council last week he said that attacks, looting and harassment by warlords meant "the humanitarian assistance which reaches its intended beneficiaries is often barely more than a trickle".

The world needs to ensure that shipments of food are protected, convoys escorted and distribution centres guarded so that supplies reach the needy. The existing UN force of 650 troops is clearly inadequate, and even at its projected strength of 4,500 it will be unable to guarantee delivery. That may change if the UN accepts Washington's offer of up to 30,000 troops to support such an exercise, a response to growing public anguish.

But the public must also be prepared to accept the consequences of a "fight to feed" policy. The two warlords who control the capital, Mogadishu, appear prepared to accept intervention. It may be a different matter, however, when their followers find themselves prevented from making an easy

living out of extortion. Resistance by rag-tag armies might soon be broken, but the public must realise that US soldiers may have to kill teenagers to keep the aid flowing.

Also to be considered are the objections of several leading aid organisations in Somalia. They oppose intervention, arguing that aid workers may themselves number among the casualties, or run the risk of becoming hostages.

Not is military intervention on its own likely to provide Somalia with more than temporary relief. Success would be short-lived if the task force then withdrew, leaving Somalia to its fate. The economy is shattered, social structures in ruins, the administration non-existent. Mr Boutros Ghali must make clear that intervention can only be the first step in a broader political and economic reconstruction of the country.

At the outset, that is bound to place a heavy responsibility on outside powers. The logic of the aid effort points to the UN being forced to assume some form of trusteeship for Somalia. Just as important, the Somalis themselves will need to be consulted. A conference outside the country under UN auspices would provide a forum at which prominent Somalis could debate their future and assist in the transition.

Deeper military intervention in Somalia is likely to be risky, but it is a risk worth taking - provided the UN simultaneously takes political and economic action to help the country towards a more stable future.

Going to market

THE LIKELY demise of the Unlisted Securities Market, the USM, tells something about the mood of the times. These days, the high-risk, entrepreneurial image that went with USM membership is the last thing any sensible company boss wants. Better to stay private or aim for a full listing on the stock exchange, with its overtones of mahogany paneling and 19th century sobriety.

In Britain, more than in any other country, small companies have been encouraged to turn to the fully regulated listed stock markets for finance. The USM, though intended as a more lightly regulated version of the main exchange, in practice had rules very like its parent.

Germany, for example, supplies small-company finance primarily through the banking system, rather than through the equity markets; and in the US the sort of companies that in Britain find their way on to the USM or the lower rungs of the main stock market are traded under rules less onerous than those imposed by the traditional exchanges.

The UK's emphasis on stock-market finance, as opposed to the German reliance on debt - stems in part from the need for an equity cushion to protect companies against punishingly unstable economic policies.

It has also come about, however, because the UK has an infrastructure devoted to bringing firms to market - accountants, merchant banks, stockbrokers - but not to providing other forms of finance.

When banks did make equity-like loans to small companies, at the peak of the 1980s boom, they charged too little for the risks they were taking and structured the relationships poorly. If small companies do come to market, they find that their likely investors, large institutions, are only interested in buying sizeable stakes, to justify the cost of the investment decision. Company ownership thus tends to take the pattern of infrequently traded blocks of shares, more like a private placement market than a true public stock market.

All these factors help explain the USM's likely disappearance. With luck, merging it into the main market will push the stock exchange to pay more attention to improving the service it offers to all smaller companies. Another incidental benefit might be a more realistic assessment on the part of small companies about when a listing is appropriate.

Once economic recovery begins, however, and small companies come back into favour, the debate about suitable vehicles for small-company finance will resume. At one end of the spectrum would be the creation of a new USM, a genuinely low-cost, lightly regulated new issues market restricted to professional investors. At the other would be an initiative by some, at least, of the big banks to obtain equity rewards if they are to take equity-style risks in lending. If this debate is brought into clearer focus, the USM will not have died in vain.

The Russian Congress of Peoples Deputies, which begins today, will be a forum concerned with power: who wields it, and for whose benefit. The underpinning of this struggle, however, is the economy: and it is this which gives the battle its present urgency. For this is a society and an economy in transition, and thus the way in which its economy develops will determine, to a much larger extent than in a settled country, who wins and who loses; who gets rich and who gets poor; who is the boss and who the worker.

The Congress, with 1,045 deputies, meets in the trough of reform. It meets when the pain is intensifying and little medicine is available. It meets to hear its leading members, most of whom belong to the smaller, permanent parliament, tell the less experienced parliamentarians how best to vote - recommendations which will be based on the deals and agreements which they themselves have cut with Russian President Boris Yeltsin's advisers, or the government.

The most important deal is that between the government and the Civic Union, the centrist grouping led by General Alexander Rutskoi, the vice-president, Mr Arkady Vol'sky, the president of the Russian Union of Industrialists, and Mr Nikolai Travkin, the leader of the Democratic party. The Union's economists have agreed a document on "urgent measures" which represents substantial concessions on the government's part to the industrial lobby. But no more general agreement on the pace of reform or the shape of the government has been concluded and none is likely to be so, at least not explicitly.

It will, it seems, be left to those deputies who support the Civic Union to determine for themselves how far the government has moved towards its positions. The president and the government must decide how far they have to change, how many ministers must be replaced with representatives of the industrial lobby in order to get a majority, possibly on a day-by-day basis. "We have gone part of the way towards the industrialists," said Mr Andrei Netchayev, the economics minister, yesterday.

There is something familiar about the current crisis: it is rather like the political crisis at the beginning of this year. Then, Mr Ruslan Khasbulatov, the speaker of the parliament, was calling on the government to resign, and Mr Yeltsin was standing behind it ("Anyone can have an emotional outburst," said Mr Yeltsin of Mr Khasbulatov's call). Then, prices had just been liberalised, and people were saying they did not know how they would live: now, prices continue to go up and people say they do not know how they will live. Then, Mr Yegor Gaidar, deputy prime minister, said that privatisation was "the basis of the long-term strategic direction of a profound structural reform". Now, seeking prime minister, Gaidar says privatisation (only just begun) makes the fury of his conservative industrialist opponents the more furious because they know it will dislodge them from their positions of power over the economy.

In fact, though much has not happened that the government would have wished to happen, this has been a tumultuous year in which important shifts are being registered. The longer-term outcome of the political struggle which will find noisy expression in the Kremlin today depends ultimately on quite how big these shifts have been: how far has the economy of

Deals cut at this week's Congress of Deputies will determine the fate of Russia's reforms, writes John Lloyd

The ball is still in the air

Russia changed, how far is a new market-oriented class in place or hoping to find a place?

The economy is awful. The monthly inflation rate is between 20 and 30 per cent, the budget deficit is subject to so many different accounts that no single figure can be given - but it is probably more than 15 per cent of gross national product. The rouble, which stood at about 170 to the dollar at the beginning of the year, has seen its value fall to about 500 to the dollar. There is no agreement between Russia and the other republics of the former Soviet Union on a common rouble zone, and no agreement between the Russian government and the central bank on the granting of credit. Production continues to fall, and is estimated to be about 20 per cent down on last year.

This is fuel enough for the anti-government deputies today and for the rest of the Congress session. The government's supporters have thinner gruel from which to make a meal, but they can say this: privatisation has been started and, judging from the increase in the resale price for the Rb10,000 privatisation cheques which are being issued to all Russian citizens, it seems to be gaining in credibility. Russian bankers talk of investment projects, even though they are strapped of funds. The queues are few and (for Russia) short because there are goods in the shop - as the government noted recently in an internal document, the verb *dostat'* (to have) has a Russian word which means to get with difficulty, has been replaced with the verb *kupit'* (to buy).

Above all, the march to the market has begun: it is sometimes violent, often criminal. But that open markets exist, and that market behaviour is being studied, adapted and adopted, is now beyond question and probably beyond suppression. "No one talks about non-market reform now," said Mr Alexander Shokhin, the deputy prime minister, recently. "That's one of our achievements."

Politics, too, have changed. Mr Yeltsin's popularity appears, on anecdotal evidence (there have, mysteriously - been a few polls recently) to have fallen. He remains dominant but probably no longer unchallengeable: perhaps knowing that, he is working to increase the scope and depth of his authority. His security council, a committee of senior officials run by the tough Mr Yuri Skokov, gradually increases its powers over more and more functions of the government, from defence to the economy. He has been pressed, most of all by the governors he appointed to be his representatives in the various regions, to introduce presidential rule to bypass parliament: he has so far refused to do so.



At the weekend, he proposed to a gathering of his followers that a party should be formed to support reforms: he would be "with this party and in this party". Mr Genady Burbulis, his perpetual aide, was given the task of organising it. As Mr Burbulis conceives it, it seems to be a party of "the most professional people in every sphere of life". This, in essence, is what the Communist party was - the party of the bosses. No wonder the daily newspaper *Izvestia* ran a headline yesterday, saying: "Burbulis to become GenSec?" (the familiar shortening of general secretary, once the supreme Soviet post).

Mr Yeltsin's acting prime minister, now said to be enjoying his

arduous job, remains protected. In talks between Mr Gaidar's representatives and those of the Civic Union, the government side has made several concessions, such as extending support to large industrial enterprises. But Mr Yeltsin and his advisers are adamant that they will not surrender the basic philosophy of reform: they will keep their eye steadily on the goal of an open, liberal, largely privately owned economy.

Any account of the past year must reckon that Russia itself has largely been peaceful. It is important to say so, since a year ago the Russian and western media were full of forecasts of civil strife and worse. There have been many

alarms - in relations with Ukraine over the ownership of Crimea and the Black Sea fleet; in relations with Moldova over the continued presence of the Russian 14th army on the left bank of the River Dniester; in relations with the Baltic states over the pull-out of troops. There are wars in the Caucasus (including in the Russian Caucasus) and in Tajikistan in which Russian troops are engaged.

But these conflicts have either been damped down or are controlled: what has not happened is a Russian army trampling on the rights of other countries. Like the British, the French and other imperial forces, Russia is taking a while to leave the former colonies: so far, it is doing it, and doing it in peace.

Normal economic relations are beginning to be formed between the former Soviet states though Russia has no firm agreements with them on the use of the rouble, on banking or on inter-enterprise payments. It now seems that, wearied after a year of fruitless negotiations on these issues, the Russians are putting up the shutters: from January 1, Mr Gaidar said last week, the Russian rouble will become essentially Russian only: customs posts are already up all round the border, and payment in advance is demanded for supplies of oil. Mr Nazar Suyunov, the deputy prime minister of Turkmenistan, complained last week that "Russia is pushing the CIS apart... there is not, or there soon will not be, one economic space". Most Russians would regard this as a good thing.

Beyond the former Soviet borders, the world now trusts Russia less than it did. A sharper note creeps in to the discussions and the intensifying contacts with world financial institutions. The \$70bn to \$80bn foreign debt is barely being paid back: contacts are constantly being changed: political instability remains high. In spite of the best efforts of Goldman Sachs, the US investment bank, hired to assist the Russian government to find investors, no one but the energy companies are excited about the place.

Professor Jeffrey Sachs, one of the government's first foreign advisers, has upbraided western governments and institutions for their lack of vision in seeing Russia and other republics as essential cases for aid in breakdown and security risks and refugees and conflict are to be avoided.

The IMF and the World Bank respond that they have done and are doing a great deal: that most of the \$12bn government-to-government credits which made up half of the \$24bn IMF package agreed by the Group of Seven leading industrial countries in the summer has been sent; that the IMF itself has put in \$1bn; and that the bulk of the rest, the \$6bn stabilisation fund, cannot be given because the rouble is too weak and inflation-prone to be stabilised. Yet for the average Russian, and the average Russian deputy, the Sachs point is the more persuasive (if for different reasons): they think the westernisers in the government have been let down by their beloved west. All they got was to be told to have a nice day.

Until Russian politics produces parties and representatives who speak for real interests in society the political scene will remain dominated by personalities and in-fighting.

This is not yet a civil society: representative government is weak and the concept of government-in-waiting is barely known. How will the Congress "go"? With fury, with passion, with anger, but probably without too much effect.

Joe Rogaly

A very British system



The tumbrel may be on its way to Mr Norman Lamont, perhaps rightly so. Yet he should not resign over the recent stories about his personal financial affairs. As Mr Kenneth Clarke says, these are plain silly. It is of little interest that Mr Lamont used a credit card to buy £17.47 worth of drink. Whether it was champagne or wine matters even less. If his account was overdrawn, that is why they are called credit cards. Access and Visa would collapse if everyone paid on time. This episode puts the chancellor in a favourable light. It proves that he is not drinking at the taxpayer's expense.

The other matter is hardly more serious. The Treasury paid some £4,000 towards a £23,000 legal bill. The chancellor had discovered that a tenant of his was a "sex therapist". Mr Peter Carter-Ruck's legal firm was brought in to see her off. The use of such a golden sledgehammer to crack a rather small nut would hardly have been necessary if Mr Lamont had not been a prominent minister. Who cares if an ordinary citizen discovers that his or her tenant is a "sex therapist"? It was reasonable for taxpayers to make a contribution. The provenance of the £19,000 from Conservative supporters is murky, but in the absence of evidence to the contrary we must accept that the chancellor does not know who they were.

There is one flaw. Mr Lamont's apparently supine acceptance of the Carter-Ruck invoice shows a lack of fighting spirit. You or I might have sent it back embroidered with the words "you must be joking", or some similar phrase. Even lawyers can be embarrassed into a discount. None of this need have happened if the chancellor were independently wealthy, or if he were paid

more than £63,047 a year. So little? The system is uniquely British. It attracts ambitious politicians, but not for the money. The recompense is an intangible package of non-monetary rewards. Members of the cabinet enjoy power. They are cosseted by officials who flatter them, pack their red boxes and order their chauffeurs. They are called "chancellor" or "secretary of state". They may enjoy, as does Mr Lamont, an official country residence. They can, occasionally with justice, tell themselves that they are doing good for their country. No wonder they feel, and sometimes are, important.

What they do not feel is rich. Many is the minister who has remarked on the civil service habit of withdrawing the official limousine. If your first engagement is Treasury business and your second an address to Conservatives, you may be left stranded in the dusk in outer Manchester awaiting the

chairman of the local party in a Mini. In his memoirs, The View from Number 11, former chancellor Nigel Lawson says that it took years to persuade the Treasury to contribute to the cost of a cleaner for the flat in Number 11 Downing Street. His wife, Theresa, tells of how rooms that visitors might enter are adorned with pictures from the government collection, "preferably by British painters". But there are none in the bedrooms or on the upstairs landing, since visitors are not expected there.

At first sight this seems ridiculous, but think. The British system of government is notoriously secretive. We are in the middle of what will at the very least be a 17-year period of rule by a single party, with the likelihood that it will be further extended. The level of corruption is long established and well understood. It is traditional. Not much has changed since Labour was in office. Contributions to party funds are helpful ways of attracting the conferment of honours. The winning and dining of politicians and senior officials is a sensible business expense for companies that wish to express opinions on impending regulations. Privatisation has provided jobs for former servants of the crown who just sat there as huge balloons of wealth rose up beneath them. Sometimes gifts to ministers may be accepted. These may purchase the ineffable pleasure of their company - but not, so far as we can tell, by much more. This is an essentially English way of nibbling at the fruits of power. By comparison with accounts of what happens in Washington DC it is harmless if not quite squeaky clean. We must keep it that way. Tortuous civil service rules prevent ministers from entertaining personal friends at the state's expense in their official residences. This is part of a web of defences that should assure us that our domestic level of corruption will not spill over. We cannot always rely on whistle-blowers. Our only protection is a magic spell, a cast of mind, that has officials tying themselves in knots every hour of every day in an effort to preserve what they regard as their own purity as custodians of the public interest. That, and our constant, watchful, media-fed suspicion.

As to Mr Lamont, if he cannot regain the markets' confidence in his ability to manage the economy he should be shuffled out of the chancellorship, perhaps to the Home Office. But that is another story.

ADOPT A WHALE



Intelligent, playful, even friendly, the killer whales of British Columbia are very special individuals.

For just £10, WDCC now invites you to adopt an orca and by doing so, help to make the ocean a safer place for all whales.

Adoptive parents will receive a personalised adoption certificate, complete with a photo identifying their whale and an attractive window sticker. They will also enjoy a detailed letter on orcas with an update after six months.

Give an 'adopter' as a gift and the recipient gets a special card stating their present is from YOU.

HOW TO ADOPT A WHALE

To arrange your adoption, simply select one of the whales details below and complete the application form.

<p>AS TROPIC Young female born 1982. Brightest blue, with white belly. Vibrant orange and yellow stripes on her back. Adopted by a family from Devon.</p>	<p>AS TROPIC Young male born 1985. Dark grey with white belly. Adopted by a family from Devon.</p>
<p>AS TROPIC Young female born 1985. Dark grey with white belly. Adopted by a family from Devon.</p>	<p>AS TROPIC Young male born 1985. Dark grey with white belly. Adopted by a family from Devon.</p>

YES! I want to adopt a whale

I have chosen: _____ and _____

Residential Name: _____ (This name will appear on the certificate)

Post Address: _____

Postcode: _____

Phone: _____

This gift is from: _____

Send to: WDCC, FREEPOST, BATH, AVON, BA1 1XR

Please send now ☐ OR to arrive at Christmas ☐

Send to: WDCC, FREEPOST, BATH, AVON, BA1 1XR

WHALE AND DOLPHIN CONSERVATION SOCIETY

METHOD OF PAYMENT

I enclose to adopt a whale for my £10 donation

By cheque (Please Print Name) £10

By credit card (Please Print Name) £10

I enclose my cheque/credit card payment to WDCC for

£10.00 (Please Print Name)

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

By credit card (Please Print Name) £10.00

Boardroom bosses urged to tighten their belts

Recession and the public sector wages squeeze are fuelling demands for restraint in top executive pay, says David Goodhart

Mr Peter Wood, the Royal Bank of Scotland director who has just received his annual pay, to more than £2m, believes the only people who will complain about the rise "are ill-informed moaning minnies".

There are, however, a growing number of moaning minnies. And they have recently won some support from Mr John Major, the prime minister. By appealing to senior executives not to award themselves large pay rises during the recession Mr Major unashamedly took the side of public opinion against business's top earners.

Such exhortations to top executives, and the private sector as a whole, to follow the public sector pay squeeze, are unlikely to have much immediate impact.

But over the medium term, pay is affected by factors other than supply and demand; one of those is the prevailing political climate. Executive pay, for instance, rose strongly in the 1980s - as top marginal tax levels tumbled - partly because the government encouraged an increase in differentials between managers and workers.

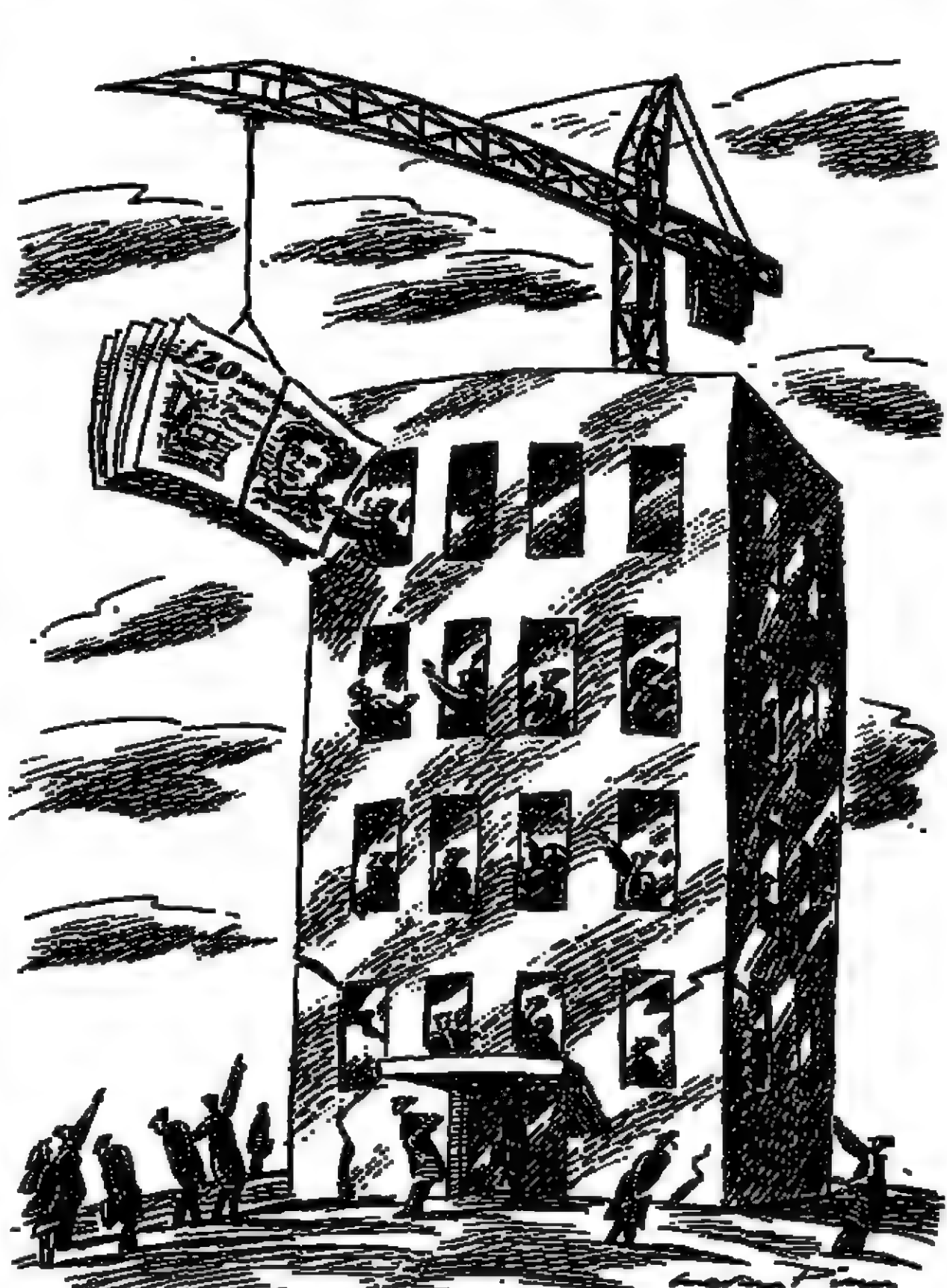
Some senior executives, such as Lord King, now detect an attempt to reverse the process. He warns: "We must be careful about going back to the awful mistakes of the Heath days. If we want to attract talent we have to be able to pay for it."

But others, such as Mr Chris Haskins, chairman of Northern Foods, would welcome restraint. "Some people deserve the big salaries but others don't. Look at what some of the utilities are paying for jobs that have not changed that much since privatisation."

Mr Haskins and his six fellow directors - including three non-executives - earn less than £500,000 in total; this is about the same as what the chief executive of Unigate receives for running a company less than half the size of Northern Foods and less successful.

Such variations in pay, for executives doing similar jobs in the same sector, abound. In 1991, for instance, the chairman of Fisons earned £243,000, while the chairman of ICI - a company with sales 10 times greater - earned only £499,000.

There are often good reasons for such apparent inconsistencies. Mr Haskins points out that it can be easier to run a company which is both large and profitable than one which is small and struggling. "I always put my best-paid people into the worst-performing divisions," he says.



But such considerations mean that establishing objective criteria for the absolute level of top pay is very difficult. The flood of surveys of executive pay increases can also be confusing because they tend to look at a variety of different categories of executive, and they seldom specify the size of company.

Even the question of what should count as remuneration is complex. According to the Noble Lowndes consultancy, basic salary accounts for about 70 per cent of average top executive remuneration in the UK.

Salaries are normally supplemented by annual bonuses, long-term incentives such as share options, and perks such as a car. Arguably, contracts that ensure that executives leave with two or three years' pay when they are dismissed should somehow be included in total remuneration.

Many surveys do not cover bonuses but one that does, by the Monks Partnership found that 43 per cent of chief executives had received no bonus at all over the year to July. Over the same period the basic pay

of main board directors rose 7.7 per cent, says Monks, which was slightly above the increase in UK average earnings.

Mr Simon Rodwell of Monks believes that is not an excessive increase. He also claims that, while UK executives caught up with the level of pay of their international colleagues in the 1980s, they are not at the top of the table. The latest Monks study of European directors' pay, found the UK in fifth position this year. US executives are still better paid, although a higher performance element is included in

their pay.

But there is cause for concern about UK directors' pay, especially when charted against company performance and other employees' pay. The average chairman of a FTSE-100 company now receives a basic salary and bonus package of about £400,000, with total packages ranging from £148,000 to £5.2m. At the same time, top executives have been increasing their differentials over lower-ranked managers. In addition, according to the pay analysts Incomes Data Ser-

vice, chief executive pay has risen 324 per cent since 1980, while pay for male manual workers rose by 239 per cent. Even more significant than this widening gap, most of the research on the link between executive pay and company performance has found little or no connection between the two.

An unpublished study of the salary plus bonus of the highest-paid directors in 288 of the UK's top 500 quoted companies has found that the very high pay awards (averaging 20 per cent a year) received by top directors in the recessionary period 1989-1991 "appear to be unrelated to the performance of their companies".

The study, by researchers from the Centre for Economic Performance and the London Business School, did, however, find a strong correlation between growth in sales, often through acquisition, and growth in pay between 1983 and 1991. They say that if directors pay is driven more by size than performance they will have a strong incentive to pursue merger activity "regardless of any benefit to shareholders, workers or the economy as a whole".

Defenders of top directors' pay levels, and increases, make various points about this evidence. First, there is room for argument about whether the study's measurement of performance - share price plus dividend returns - is always, in all companies, the fairest measure of effort and achievement.

Second, some pay increases were the result of three-year bonus schemes which reflected stronger performance in earlier years. Third, executive pay is being distorted by a large catch-up for the chiefs of companies which have moved from the public to the private sector.

But however eloquent the case for the defence, institutional shareholders are again taking a close interest in executive pay. Even where the link with performance is clear - as in the case of Mr Wood - some institutions are asking whether there should be a ceiling on annual bonuses.

A taxing anomaly ignored

From Mr Jonathan Miles.
Sir, There has been much debate over the last few days over whether the Queen should be liable for income tax. By contrast there has been remarkably little debate about the minimal levels of taxation payable by European civil servants. The moves towards a single market in Europe make this increasingly anomalous. In addition this results in considerable distortions in the local housing and job markets in Brussels and in Luxembourg, where the difference in net salary levels between the private sector and the European institutions is considerable.

Which is it: subsidiarity in practice or extreme parochialism on the part of the British public?

Jonathan Miles,
315 Route de Longuey,
L-2519 Luxembourg

Satellite view of Premier

From Mr Greg Dyke.
Sir, May I draw attention to an inaccuracy about the position of satellite in a recent article by Raymond Snoddy, "Wrist fly after dirty work at the crossbars" (November 20), before it becomes accepted as incontrovertible fact. Mr Snoddy says that, in the week beginning September 29, BSkyB had an audience of 500,000 for live Premier League football which, compared with its subscription base of just over 1m, gives viewing figures of nearly 50 per cent.

Mr Snoddy thus confuses household subscriptions and individual viewers. I do not have exact figures for household size of subscribers to Sky Sports, but I would guess it to be between three and four, giving viewing figures closer to one-eighth than a half.

Greg Dyke,
chairman,
Independent Television
Association,
Knighton House,
56 Mortimer Street,
London W1N 8AN

Their concerns have found some support from the Cadbury committee on corporate governance which issues its final report today. This will recommend greater use of remuneration committees of non-executive directors to set top executive pay.

Mr Anthony Williams, director of executive remuneration at Hay management consultants, says: "We are advising directors that they should take account of the risk of political and public pressure building up on pay."

going native.

The strange thing is that Judith Wilcox has been no less vociferous in defence of the consumer interest. Although she is a member of the prime minister's advisory panel for the Citizen's Charter, the NCC has published a series of reports which have challenged government claims to be radically improving public services such as the health service and British Rail.

Indeed, far from impeding Lady Wilcox's career as one of the great and the good, her high profile at the NCC has led to membership of the Local Government Commission, the Board of the Inland Revenue, and the Money Advice Trust. She seems to have caught the prime minister's eye.

Wherever next for the high octane woman who proudly proclaims that, where she comes from, "all the men go to sea and the women run the business"?

Lead balloon

■ Do we at last have an explanation of why so many companies in English-speaking countries seem uninspired and leaderless?

"Hundreds of thousands of executives read this little magazine from cover to cover every four weeks," boasts a promotional copy of a pocket-sized periodical called Bits & Pieces, published by the US-based Economics Press. It then adds: "Why? Because it's filled with useful and stimulating ideas to help them lead and inspire their people."

One example of the said ideas is "Nothing is interesting if you're not interested".

Another runs "One of the quickest ways to meet new people is to pick up the wrong ball on a golf course".

"Almost as bad as Observer's jokes," said the colleague who passed over the copy.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Housing: time to end tax relief and encourage lettings

From Mr Michael Pattison.
Sir, Oh that the government would act upon your leader, "A new policy for housing" (November 23), which registers your newspaper as another subscriber to the consensus of informed opinion advocating phasing out mortgage interest tax relief.

All the political parties know this is right. Neither the government nor the Labour party has had the political courage to act. Now is far enough from the election and, as you point out, the easiest time to cushion the downside for existing borrowers, with further interest rate falls still in prospect.

It is astonishing that a government which believes in a free-market economy should continue to give preferential tax treatment to one tenure sector and thereby inflate prices of what is a necessary, leaving many aspiring owner-occupiers unable to invest and other people enduring dreadful housing conditions.

An immediate conversion is required. The government could provide adequate financial support for those who need it - the unemployed in danger of losing their homes and those would-be first-time buyers who are the key to stabilising house prices and getting the housing market moving again.

But to spend just £750m moving dwellings from one sector to another, leaving millions in housing capital receipts languishing in local authorities' coffers, will not be effective either in meeting housing needs or stimulating the economy.

Michael Pattison,
chief executive and
secretary-general,
The Royal Institution of
Chartered Surveyors,
12 Great George Street,
Parliament Square,
London SW1P 3AD

From Mr David Morris.
Sir, With regard to your leader, "A new policy for housing", although it will be some time before statistics show the

change, more people are now letting homes than for many years.

Traditionally, residential landlords have been small-time investors. After being driven out by the Rent Acts, they are now returning to the market throughout the UK. Every month they are buying repossessed houses at auction and, after repair, letting them to tenants.

Their return to the sector should be encouraged by the repeal of the Rent Acts which are no longer required as the supply of rented houses is adequate. Landlords could also be helped by tax allowances.

As mortgage interest relief is unlikely to be changed and tenants need to be on a level playing field with mortgagors, why not let them set off rent against tax up to an equivalent amount, say £750?

David Morris,
9 Leeds Crescent,
Brighton,
East Sussex BN2 1FH

Insurance premium for terrorism not measurable

From Mr John Burrows.
Sir, As an insurer I am concerned that Mr Keith Selway (Letters, November 24) considers it "a disgraceful act" to withdraw commercial insurance cover for damage from terrorist action on the mainland.

Insurance risks must be capable of financial measurement and it is impossible to see how a premium for terrorism actions can be calculated here.

To provide cover would cause unacceptably increased premiums. The cost of reinstating the pecuniary interest of the insured in his property for acts of political terrorism should be met by the government out of state funds to which we have contributed.

Only the government can overcome terrorist threats. It

is up to us all to help it in this by reporting to the police any suspected terrorists in order to prevent damage by their actions. We may then defeat the malefactors who threaten us.

John Burrows,
Croydon,
Croydon Lane,
Bury,
Fulborough,
West Sussex BN20 1PB

Electric-powered transport potentially cleanest

From Mr Jean Aldous.
Sir, Mr Chilton's statement that electric vehicles are inefficient (Letters, November 27) is incorrect, because the vehicle drive system itself is intrinsically the most efficient and cleanest for road transport.

What is true is that our present power generation is dirty and inefficient, but this is changing. Many of us have been working to develop an advanced power source called a "Fuel Cell", which instead of

burning fuels, converts them electrochemically, cleanly, quietly and efficiently.

We already have, in Japan and some European countries, fuel cell power-generating plants with efficiency more than 80 per cent and minimal pollutants. Fuel cells are also being evaluated for transport use, where they are expected to be at least twice as efficient in overall energy use as internal combustion engines counterparts, while causing,

according to the US Department of Energy, only 1 per cent of the pollution.

The fuel cell is a proven technology, first developed in the UK by British scientists, and it has the potential to make electric transport the most clean and efficient of all possible in the near future.

Jean Aldous,
European Fuel Cell Group,
Rosedale House,
Rosedale Road,
Richmond, Surrey TW9 2SZ

OBSERVER

German dog-fight

■ A nasty case of sour grapes is ripening nicely in Bonn. Volker Rihbe, the ambitious minister of defence, is close to having his plan to supplant the European Fighter Aircraft shot down by his own side.

Rihbe thinks EFA is hopelessly expensive for the post-cold war era. However, he's being dragged back into the project by a defence lobby which argues that any alternative would be more expensive, and less German.

In October, it suddenly emerged that Rihbe had ordered the two civil servants most closely involved in the project - Hans-Jürgen Weiss, the under-secretary who sits on the EFA steering committee, and Siegfried Hofmann, his deputy, to be shunted elsewhere. It was suggested they had failed to brief Rihbe on how difficult it would be to break contracts.

Now it appears that he's ordering their bosses into early retirement, for daring to oppose his wishes. Both Wolfgang Burr and Joachim Heyden, the two deputy secretaries who run the ministry's arms procurement division, are to go next month, according to reliable reports in the Bundestag.

Bonn waits with bated breath. For it transpires that Burr is none other than the former head of Chancellor Kohl's personal office, and the chancellor is known as a man who shows and values personal loyalty.

German dog-fight

analysts' meeting after this week's full-year results. It is hard to imagine any other Footsie company not having a regular analysts' meeting.

Could it have anything to do with the increased influence of the new Mrs Bonham, who in a previous incarnation was Hanson's US investor relations contact? Whatever the reason it is the sort of public relations gesture which doesn't cost much, apart from the hire of a posh hotel like The Lanesborough. It proves that Lord's Hanson and White can delegate, but whether they will listen to the feedback from the meeting is another matter.

Case study

■ The tribal customs of Britain's main public sector trade unions have long been of interest to employers. They are now to be the subject of a formal study by an anthropologist charged with helping smooth the merger of Nalco, Nupe and Colse, into the public sector "super-union" to be called Unison.

Dr Alexandra Ourousoff, who has been given the job, says: "It is important to understand the cultures of the organisations because it is so easy for differences in cultural values to impede communication". Perhaps the unions are leading where companies should follow.

Back to base

■ For "black box" read blank box. It was quite a publicity coup for Russian President Boris Yeltsin when he delivered the "black box" of the Korean airliner downed by the Soviets in 1983. But now the Koreans are having second thoughts.

Yeltsin had promised that his "black box" contained the flight and cockpit tapes that



would solve the mystery of why the airliner strayed off course over Soviet territory before being shot down, with the loss of 236 lives.

However, the Koreans have now disclosed that when they opened the "black box", they found that not only was the important flight data recorder tape missing, but that the cockpit voice tapes were copies of the original. And bad ones, at that. Two of the four tapes had been recorded backwards.

Steady helm

■ The reappointment of the glamorous Lady Wilcox as chairman of the National Consumer Council must be a relief for a Labour-founded quango which at times seemed in danger of succumbing to Thatcherite scepticism about its role.

Two previous chairmen sent in to inject a spot of free-market realism into the government-funded consumer watchdog - businessman Michael Montague and ex-MP Dame Sally Oppenheim-Barnes - were moved on fast after

going native.

The strange thing is that Judith Wilcox has been no less vociferous in defence of the consumer interest. Although she is a member of the prime minister's advisory panel for the Citizen's Charter, the NCC has published a series of reports which have challenged government claims to be radically improving public services such as the health service and British Rail.

Indeed, far from impeding Lady Wilcox's career as one of the great and the good, her high profile at the NCC has led to membership of the Local Government Commission, the Board of the Inland Revenue, and the Money Advice Trust. She seems to have caught the prime minister's eye.

Wherever next for the high octane woman who proudly proclaims that, where she comes from, "all the men go to sea and the women run the business"?

Lead balloon

■ Do we at last have an explanation of why so many companies in English-speaking countries seem uninspired and leaderless?

"Hundreds of thousands of executives read this little magazine from cover to cover every four weeks," boasts a promotional copy of a pocket-sized periodical called Bits & Pieces, published by the US-based Economics Press. It then adds: "Why? Because it's filled with useful and stimulating ideas to help them lead and inspire their people."

One example of the said ideas is "Nothing is interesting if you're not interested".

Another runs "One of the quickest ways to meet new people is to pick up the wrong ball on a golf course".

"Almost as bad as Observer's jokes," said the colleague who passed over the copy.



LAST CHRISTMAS
SHE TOOK ONE LOOK
AT MY PRESENT
AND ASKED FOR THE
RECEIPT.

THIS CHRISTMAS SHE
WOULDN'T CHANGE ME
FOR THE WORLD.

With flowers you can do no wrong, the size is right, the colour is right - even the scent is right. Call in or phone your local Interflora florist, or out of shop hours phone the Interflora Flowline on 0529 304545. Most will have a range of flower gifts from around £12.50 to £25, plus a standard relay charge of £2.95. In some cases extra charges may apply.



Interflora

YOU COULDN'T ARRANGE IT BETTER.

VOKES

Exhaustion Technology
GUILDFORD (0483) 69971

AIR & GAS FILTERS - MICROFILTERS - CLEAR-OIL
STREAMLINE - OIL FILTERS - COMPLEX BELLOW

FINANCIAL TIMES

Tuesday December 1 1992

FRUEHAUF
The perfect partnership.
Dereham, Norfolk, NR19 1JF (0362) 695353.

Offer of shelter to ex-Yugoslav detainees follows German criticism UK asylum for 4,000 refugees

By Andrew Hill in London

BRITAIN has offered to shelter about 4,000 more people fleeing the former Yugoslav republics following severe criticism of UK policy towards Bosnian refugees. The announcement was timed to coincide with a meeting in London of European Community ministers responsible for immigration, defusing German calls for its EC partners to shoulder more of the refugee burden.

Mr Charles Wardle, the UK Home Office minister, told the House of Commons that Britain was willing to offer accommodation to 1,000 former detainees of prison camps and their dependents - a total of about 4,000 people - for an initial period of six months.

Last month Britain offered at an Anglo-German summit to take

only 150 former detainees and their dependents. The latest, additional offer compares with Germany's commitment to take 1,000 ex-Yugoslav detainees. Germany already has some 280,000 refugees from former Yugoslavia. The United Nations High Commission for Refugees has been seeking shelter for 6,000 detainees, mainly from Bosnia, and until last Thursday had found temporary homes for 4,300 - of whom 1,000 would be in Germany, 600 in Spain and only 150 in the UK.

Arriving at yesterday's meeting, Mr Edward Lintner, parliamentary under-secretary at the German interior ministry, said Bonn was "not very satisfied" with the response of its EC partners to the refugee problem.

"At the moment we get 80 per cent of all asylum seekers within

Europe and that's too many," he said.

Yesterday's announcement was also intended to take the sting out of resolutions agreed at the meeting to toughen EC asylum and immigration rules.

The new rules have already been attacked by a number of human rights and refugee protection organisations for allegedly breaking international law.

Resolutions agreed yesterday would accelerate the procedure for dealing with "manifestly unfounded" applications for asylum. Member states are supposed to bring their national laws into line with the new rules by January 1 1993.

Ministers reached broad agreement to accelerate handling of asylum applications which have no substance, or which abuse procedure. Applications from

people who had previously applied to another "safe" country would also go through the accelerated procedure. The rules do not specify how long the fast-track procedure should take.

Separately Mr Martin Bangemann, EC internal market commissioner, was unable to persuade Britain and Denmark to agree to give up systematic controls on people at internal EC borders after January 1 1993.

The Commission is seeking a practical solution to EC members' concerns that controls at external borders will not be strong enough to justify lifting internal passport checks. Britain, insists on maintaining minimal controls on EC visitors to monitor non-EC nationals arriving in the UK from the Continent.

Mailin attack man held, Page 2

Court says Yeltsin right to abolish top bodies but wrong to ban local cells

Communist party trial leaves both sides victorious

By Leyla Boulton in Moscow

RUSSIA's highest court yesterday closed a long trial of the Communist party with a compromise verdict that made symbolic concessions to supporters of the party without reversing its dismantling by President Boris Yeltsin.

The decision by the Constitutional Court, which said Mr Yeltsin was correct after the August coup to ban the party's top bodies but wrong to ban its local cells, enables both sides to claim victory while sparing Mr Yeltsin damaging charges that he controls the courts. Such charges could have seriously undermined his authority at the Congress of People's Deputies which opens today amid threats by deputies to press for the government's removal.

A political adviser to the government said a few ministers might be sacrificed in the course of negotiations which will continue throughout the Congress with the centrist Civic Union opposition group.

Mr Andrei Nekhaev, economics minister, even set out the possibility of Mr Yegor Gaidar resigning in favour of a prime minister who would not interfere with economic policy. He also suggested a technical resignation of the whole government which would, however, amount to little more than a political gimmick.

The court, asked to review the legitimacy of Mr Yeltsin's decrees disbanning the party and confis-

cating its property, found he was right to dismantle the party's top bodies and take over state property appropriated by the party in its 74-year rule. But it found against his decision to dismantle local party branches and against the transfer to the state of property paid for by ordinary rank and file members.

Mr Valentin Kuptsov, one of the former senior Communists who challenged the president's decrees in the court, said the decision gave the Congress "good grounds" to seek Mr Yeltsin's impeachment. It also cleared the way for the Communist party to reconstitute itself and sue for the return of its property in the courts.

In practice, however, it is difficult to see how party cells can reconstitute an organisation with its top bodies still banned.

As for the property, the lawyers for Mr Yeltsin suggested that none of it would be retrievable in the courts.

● Russia and its western creditors remain divided over how much of the former Soviet Union's foreign debt the country is capable of repaying next year, putting off attempts to agree a debt rescheduling until mid-December. The Paris Club of creditor states is offering a 10-year rescheduling with a five-year grace period which would make Russia pay \$5bn next year, while Moscow is saying it can only pay \$2.5bn.

Ball still in the air, Page 16



Valery Zorkin, chairman of Russia's constitutional court, leads the ruling on president Yeltsin's decision to ban the Communist party

Ukrainian nuclear reactor ignores safety to boost output

By Chryslis Freeland in Kiev

AUTOMATIC SAFETY systems have been switched off at a Ukrainian nuclear reactor three times in the past year. Such violations bear resemblance to the mistake which led to the disastrous 1986 nuclear accident at Chernobyl, safety officials in Kiev said yesterday.

The most recent shutdown was discovered on November 11 by Mr Anatoli Demianenko, deputy head of the Ukrainian Atomic Energy Inspection Agency, who made a surprise visit to the Pivdennoukrainsk nuclear reactor, 150km north of Odessa.

"There is such chaos at that reactor that they themselves could not explain why the systems were shut down," Mr Demianenko said.

Mr Volodymyr Yavorivsky, chairman of the parliamentary commission on Chernobyl, described the safety systems shutdown as "the most serious and criminal violation possible at a nuclear reactor".

According to Mr Yavorivsky, the safety systems were shut down to boost power production.

Mr Yavorivsky said that Ukraine needed to reconsider seriously its reliance on atomic energy, which accounts for 25 per

cent of the republic's energy consumption. Although public opinion in Ukraine is strongly against nuclear power, the republic's break with Russia has precipitated an energy crisis which has made the government reluctant to close its reactors.

One of Chernobyl's four reactors was restarted last month after six months of repair work and has been reconnected to Ukraine's power grid.

Last week, the Atomic Energy Inspection Agency submitted a letter to the cabinet requesting that Mr Volodymyr Fuks, director of the Pivdennoukrainsk reactor, be sacked.



Ukrainian officials said the cabinet had not decided on the director's future. According to insiders, Ukraine's powerful anti-nuclear lobby has a grudge against Mr Fuks, a stalwart of the Ukrainian nuclear industry.

Rosehaugh property group calls in receiver

Continued from Page 1

the start of this year. Rosehaugh's best-known asset, the Broadgate office complex in the City of London, is not directly affected by its receivership. It is owned by a subsidiary, Rosehaugh Stanhope Developments, which last week secured its future through a refinancing of its £1.25bn debt.

That refinancing triggered the

decision to put the rest of the company into receivership.

The decision by Rosehaugh's 26 banks to put the company into receivership contrasts with their agreement, at the start of this year, to refinance Rosehaugh's £310m of loans until January 1994.

In June 1991, Rosehaugh had net assets of £164m. In the year to June 30 1991, it reported losses of £227m, which followed losses of

£168m the previous year.

Apart from Rosehaugh Stanhope Developments, Rosehaugh's principal asset is Felham House, a developer which partly owns a large housing scheme in Essex, southern England. In addition, Rosehaugh owns commercial, retail and residential properties throughout the UK.

Stanhope Properties, which jointly owns Rosehaugh Stanhope Development with Rose-

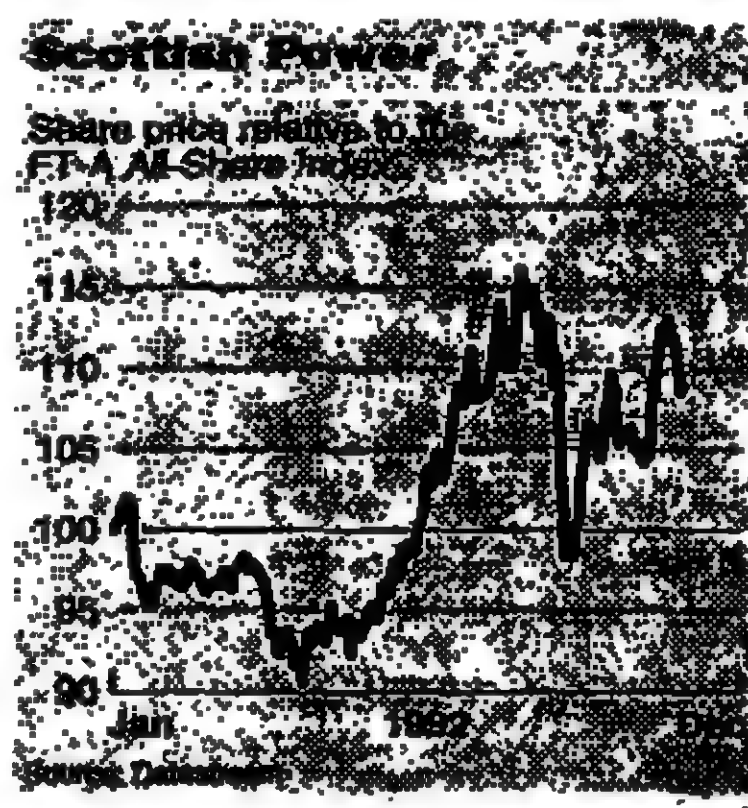
haugh, yesterday said its position was unaffected by Rosehaugh's receivership. It said it believed that its bankers, led by Barclays, would agree to extend its £165m facility before the end of the year.

Lord Sharp, Stanhope's chairman, is to become chairman of Rosehaugh Stanhope Developments. Two other independent directors will also be appointed to the board.

THE LEX COLUMN

Money troubles

FT-SE Index: 2776.8 (+18.7)



Could it be that, having called the recovery wrongly so often, the government is going to miss it when it finally appears? An 0.8 per cent monthly increase in MO a year ago really could have seen the chancellor offering champagne all round. Yet this is more than just a blip. MO has been rising at a seasonally-adjusted annualised rate of 7.7 per cent over the past three months. Together with more buoyant retail sales and rising inland telephone calls, that points to a slow revival in activity.

The trouble is that it is all a matter of degree. Rising unemployment and falling house prices are still cause for concern. And even those inclined to put an optimistic spin on the money supply still see no reason to alter their expectation that recovery will stay anemic well into next year. Which is why stronger money supply growth has its worrying side as well.

If this pace of growth continues into next year, MO will breach its target range of 0 to 4 per cent annual growth. The authorities could then be forced to consider tightening policy before recovery was properly under way. That would be awkward indeed, but it is the natural consequence of sticking to a target first set while Britain was still in the ERM. The price pressures from devaluation may still be modest, but they mean achieving the government's forecast growth of 1 per cent next year would strain MO to its permitted limit. The target looks a little tight outside the system, but changing it would further damage the government's credibility.

Rosehaugh

Perhaps the decision to turn off Rosehaugh's life-support machine was only a formality. Choosing to flick the switch yesterday still seems a little strange. Banks have been in no rush to crystallise property losses, provided the troubled company does not require large amounts of new cash. Maybe having effectively secured the financing of Rosehaugh Stanhope Developments and ring-fenced its assets they simply regard the low-grade rump of Rosehaugh as a hopeless case.

Whatever the reason, Rosehaugh is unlikely to mark the start of a trend, if only because its blend of assets was such an unappealing mix. Rosehaugh's near-impenetrable web of subsidiary companies and financing agreements is testament to the excesses of 1980s property lending. It seems improbable that the company's

Scottish Power

With coal contracts which last until 1995 already in the bag, Scottish Power can afford to watch the battle over British Coal with an air of detachment. It is vulnerable nonetheless. The threat is not so much that the government might stop it exporting to enable English and Welsh electricity companies to buy more British coal. Scottish Power's exports are also fuelled from domestic coal, so that would hardly solve the problem of its closures. But with demand at home likely to remain flat through the rest of the decade, Scottish Power badly needs to increase exports.

Better transmission facilities will more than double export capacity in the rest of the UK by the middle of the decade. It will show an attractive return only if Scottish Power can continue to undercut the English generators on price. With the government's

energy review still unwritten, the price of electricity in the second half of the decade looks deeply uncertain. The company may not be as indifferent to the outcome of the review as it would like the market to think.

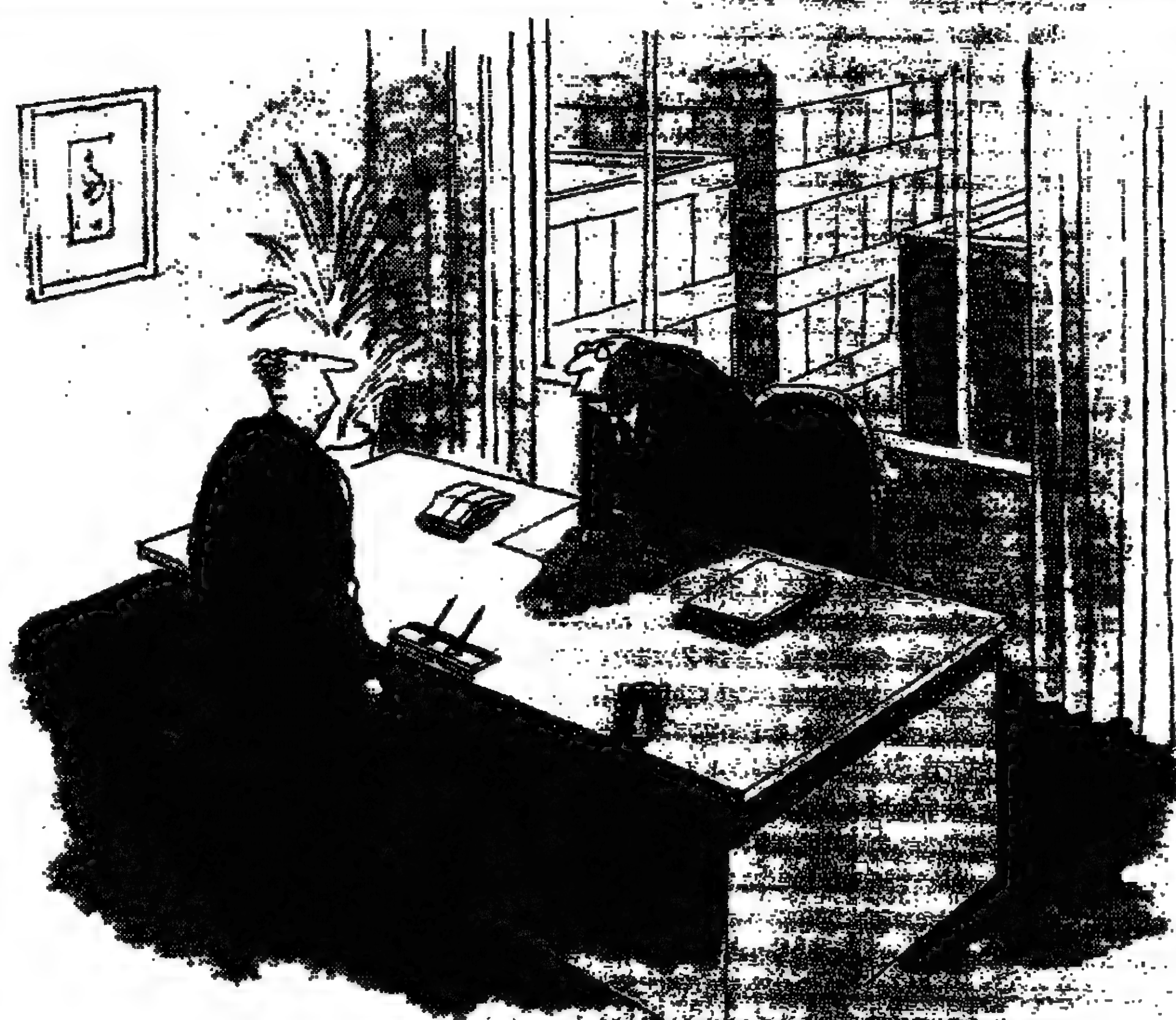
Yesterday's interim figures suggest Scottish Power can keep pace with the sector for now simply by taking out costs. Its involvement in every stage of electricity from generation to transmission and supply arguably leave it more open to regulatory interference. There could be an appeal to the monopolies commission next year, for example, if the company gets a bad deal on transmission prices. Having been privatised on less attractive terms than its southern neighbour, Scottish Power has less to lose. With the market starting to focus on recovery, though, the limited downside will not support the shares for long.

Hong Kong

It is easy to make out a bear case for Hong Kong equities. The market has finally begun to register disquiet over political developments, witness yesterday's 3 per cent drop after China objected to plans for a new container terminal. That is not all. Sino-US trade relations may be even more strained under the Clinton administration and any increase in US interest rates as that country recovered would have to be matched in Hong Kong.

These are all reasons to expect a pause in the upsurge that has seen the Hang Seng almost triple since its low after the Tiananmen Square massacre in 1989. But it may be wrong to assume the market has reached a ceiling point. After all, US interest rates would have to move sharply higher before Hong Kong rates ceased to be negative in real terms. China may object to Mr Chris Patten's democracy proposals, but its post-Tiananmen interference with the airport project is little to thwart the regional economic development on which Hong Kong's prosperity - increasingly dependent on it - is based.

So long as the democracy quarrel rages, the main risk to equities may well be a sharp market downturn, making Hong Kong particularly unattractive to have timed its recent offering to coincide with the post-Tiananmen market in early November. Investors with anything more than a short-term horizon may perceive a buying opportunity - providing the regional economy does not race ahead so fast that China is forced to slam on the brakes.



"As far as refinancing is concerned this is a lousy time to find yourself at the bottom of a steep learning curve."

It's hardly surprising that many businesses don't understand their refinancing options: they've never had to consider them before. To draw on our expertise and experience, call Ian Roberts on 01-245 4000.

CHARTERHOUSE

Charterhouse Bank Limited, 1 Finsbury Square, London EC2A 3DF. Charterhouse Bank Limited is a Member of The Securities and Investments Board.

هكذا من الأهل

INSIDE

Itoman falls prior to merger agreement

Itoman, the Japanese trading house, reported a pre-tax loss of ¥8.5bn (\$70m) for the first half, as its executives yesterday signed a merger agreement with the Sumitomo group that will dissolve the company in March. Itoman, founded in 1883, is the best-known company to fall victim to the collapse of Japan's financial bubble. Page 22

Fox needs cunning

FOX HUNT
MEET HERE

Fox has proved to be a singularly inappropriate acronym for the Futures and Options Exchange, which trades London's soft commodity contracts. Far from showing the traditional cunning of its namesake, London Fox appears to have lapsed off in totally the wrong direction. In the year to the end of last March the exchange reported a loss of £691,000 on revenues of £10m. Page 28

Turbulence affects trading

Finland. Continued turbulence in European currency markets was again the main trading influence on local currencies last week, while good economic news from the US and a strong performance from Japan lifted sentiment elsewhere. The FT-A World index rose 1.2 per cent in local currency terms. Finland stood out with a positive improvement in very high turnover. Back Page

Cars for the future

Mr Richard Holder, new chairman of Reynolds Metals, the second-largest of the US aluminium companies, is steering his company towards more business from carmakers. "Even a conservative forecast says to us that in five years the average will be 350lbs of aluminium per car [in the US], up from 170lbs last year," he says. Page 21

UK launches \$3bn Eurobond

The UK government is launching a \$3bn ten-year Eurobond, the biggest-ever international dollar bond issue. The bond is expected to be priced to give a yield of between 22-25 basis points over the comparable US Treasury bond, which the Bank of England said represents very fine pricing. Credit Suisse First Boston and S.G. Warburg Securities are joint lead managers.

Market Statistics

Base lending rates	48	London share service	23
Benchmark Govt bonds	23	Life equity options	23
FT-A indices	33	London tradit. options	23
FT-A world index	36	Managed fund service	36-40
FT-Asia lat bond	23	Money markets	49
FT guide to currencies	27	New int. bond issues	23
Financial futures	40	World commodity prices	29
Foreign exchanges	40	World stock mkt indices	41
London recent issues	23	UK dividends announced	24

Companies in this issue

ABSA	22	LBR	20
Adidas	22	Leigh interests	25
Ahold	20	Manders	24
Asprey	24	May Dept Stores	21
Atlas Copco	20	Merrydown Wine	26
Bang & Olufsen	19	Monarch Properties	27
Bank 1G	27	Outokumpu	27
Bortwick	27	PWA	20
British Aerospace	26	Pemex	22
Böhrmann-Tetterode	20	Pentland	19
Chartered WestLB	20	Pepsico	21
Ciga Hotels	19	Pfizer	24
Consideration Life	21	Regina	27
Crown Eyeglass	27	Reynolds Metals	19
EFM Income Trust	27	Rosehaugh	19
East Surrey	27	Sell	22
European Colour	27	Scott Poldford	26
Ewart	27	Scotish Power	24
GE	27	SelectTV	24
Graal Industries	22	Southern Equities	22
Greene King	26	Standard Chartered	26
Harland Simon	25	SüdwestLB	26
Harris (Philip)	26	TI Group	25
Hays	27	Tomkins	24
Hoskins Brewery	26	United Drug	36
Isosceles	24	VRG	120
Itoman	22	Verson Intl	27
JLI	26	Visteal	26
KNP	20	WestLB	20
KPMG	24	Wood (SW)	25
Kenwood Appliances	24	YPF	21
Koc Holding	22		

Chief price changes yesterday

FRANKFURT (DM)			NEW YORK (\$)		
Riesse	575	+ 43	Riesse	104	+ 14
Adia	547.5	+ 15.2	Digital Equip	33.4	+ 1.7
Danier	296	+ 19	IBM	88	+ 2.4
Hartke	430	+ 15	Harman Marcus	75	+ 5
Mercator	421	+ 14.3	Pharbia	48.4	+ 2.5
Adia Int	430	+ 16	Amrad	7	+ 1
OLW	421	+ 16	PARIS (FFr)		
NEW YORK (\$)			PARIS (FFr)		
Riesse	104	+ 14	Riesse	117	+ 17
Digital Equip	33.4	+ 1.7	Adia	125	+ 8
IBM	88	+ 2.4	Pfizer	98	+ 12
Harman Marcus	75	+ 5	Altria Group	30	+ 5.2
Pharbia	48.4	+ 2.5	Stanley Leds	167	+ 15
Amrad	7	+ 1	Telecom	70.5	+ 6.2
PARIS (FFr)			Pharbia	50	- 5
			Shirley A.	538	- 58
			Soybean	11 1/4	- 2
			Starbucks Progs	11	- 6.3
			Tenover's Leds	23	- 10

New York prices at 12.30pm.

Ciga may sell hotels in debt shake-up

By Haig Simonian in Milan

CIGA HOTELS, the luxury international hotel group controlled by the Aga Khan, will unveil a new debt restructuring scheme later this week. Borrowing by the company rose to L200bn (\$588m) at the end of June, up from L737bn in December 1991, after poor earnings and continuing heavy expenditure on modernisation. Ciga has grown from a predominantly Italian group into one of

the world's larger hotel chains following a string of acquisitions. However, a bunching of purchases, expensive modernisations and declining profits owing to the Gulf war and recession have pushed it into the red. The group lost L58.8bn in the first half of this year after losing L98bn in 1991. The new restructuring plan, decided at a board meeting last Wednesday, will involve disposals and refinancings to improve the group's debt profile. In May, Ciga agreed with its bankers on a

rescheduling programme which allowed for the suspension of interest payments. The company also plans to sell some of its best-known hotels. Although no names have been released, the hotels for sale are believed to include the Des Bains on the Lido in Venice and others in Milan, Rome and Florence. Mr Claudio Morelli, a Ciga official, said no disposals had yet taken place. Further information may come later this week. He confirmed Ciga had more than

L1,000bn of assets at the end of 1991 to counterbalance its debts. Although occupancy rates have improved from the depressed levels after the Gulf war, the group remains hit by the economic slowdown. Ciga hotels, many now lavishly restored, are among the most expensive in Italy. "We have done relatively well compared with many other hotel groups," said Mr Morelli. At the operating level, Ciga's profits improved to L14.6bn in the first half of 1992, compared with an

operating loss of L8.9bn in the same period a year earlier. However, he admitted that occupancy rates in the usually busy months of October and November were "not as good as we would have liked". Ciga is not the only part of the Aga Khan's Italian business empire to be feeling the pinch. Fimpar, the overall holding company, reported a loss of L65bn in 1991, up from L15.3bn the previous year, on sales which fell by 6.5 per cent to L461bn.

Adidas sale gives Pentland £47m gain

By Angus Foster in London and William Dawkins in Paris

PENTLAND, the UK-based sporting goods distributor which last month pulled out of negotiations for the purchase of sports shoe maker Adidas, has sold back its interest in the company to Bernard Tapie Finance (BTF) SA, the holding vehicle for the controversial French businessman Mr Bernard Tapie. Pentland said it made a pre-tax profit of about £47m (\$71m) on the investment and related foreign exchange gains. Mr Stephen Rubin, chairman, said he was disappointed the Adidas takeover had failed but "delighted" the stake had been sold at a profit.

In August last year Pentland paid \$46m for 20.05 per cent of BTF GmbH, the German holding company which owns 95 per cent of Adidas. In July this year it said it would buy the remaining shares in Adidas from Mr Tapie's holding vehicle. But three months later it had discovered "serious problems" which were never spelled out, apparently because of confidentiality agreements. The sale back to BTF frees that company from certain restrictions imposed when Pentland took the 20 per cent stake. Pentland's stake carried 25 per cent of the voting rights and also gave Pentland first right of refusal for any sale of Adidas shares.

Mr Tapie was believed to be short of cash and a spokeswoman for BTF was unable to comment on how the deal was financed. BTF was left with a FF900m (\$166m) cash surplus after its asset disposals in August. Pentland's stake was sold back for \$51m, giving a pre-tax profit of about \$13m after acquisition and disposal costs of about \$2m. The company also made a pre-tax profit of \$34m on foreign exchange dealings carried out in expectation the full acquisition would go through. The profits mainly stem from the rise in the D-Mark compared with sterling following the UK's withdrawal from the ERM.

Profits on the deal take Pentland's net cash holding to more than £300m. The shares gained 5p to 125p. A London analyst said this rise reflected relief that the sale of the stake to BTF removed the possibility of recrimination between the two parties.

Vanessa Houlder charts the UK developer that was the epitome of its times

Rosehaugh, the property developer that yesterday went into receivership, was the epitome of its times. From a standing start at the beginning of the 1980s, it expanded with a verve and ambition that helped it reach into nearly every corner of the UK property market.

At the same time, its reckless expansion and over-borrowing exposed it to the sharp downturn in property values of the past three years. From a peak of £746m (\$1.13bn) in July 1987, its market value has eroded to nothing. Yesterday's appointment of receivers was the final stage in a slow, lingering death, rather than a sudden blow. As huge losses heaped up over the past three years, it became clear that the company had no future.

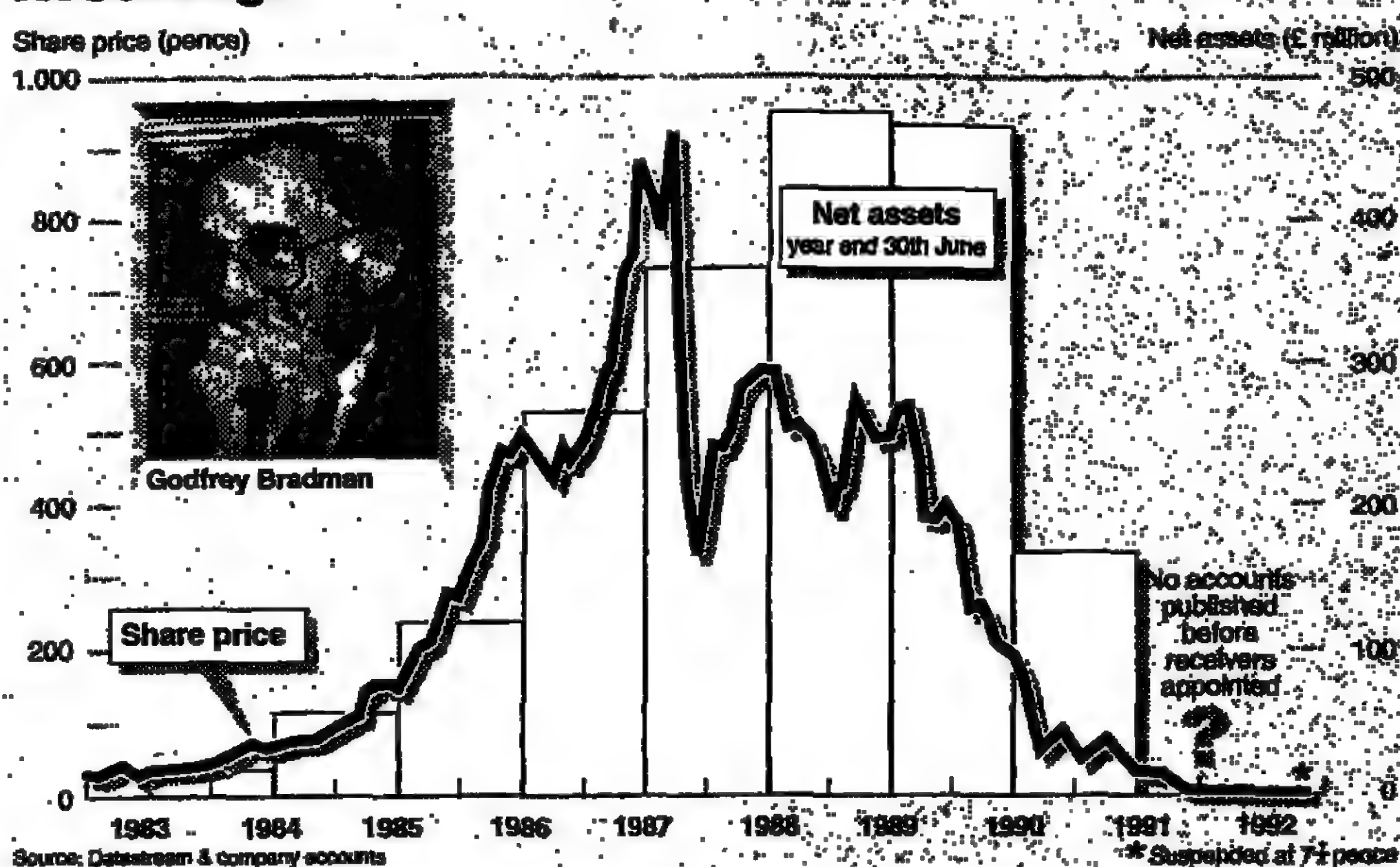
The company's former chairman and driving force, Mr Godfrey Bradman, resigned from the board at the start of this year, leaving its remaining management to work out its debts. As one of its bankers put it, yesterday's announcement merely puts the company in the hands of official, rather than unofficial, receivers.

The way forward for the receivership was cleared last week, when a £125m refinancing was agreed for Rosehaugh Stanhope Developments, the subsidiary that owns the Broadgate complex that is Rosehaugh's main asset. The 36 banks had been reluctant to push RSDH into receivership as a rapid sale of some £125m of assets would depress the property market and the return on their loans. But having ring-fenced RSDH, they felt there was little point in keeping the rump of Rosehaugh intact.

The banks argued that receivership would cut administration costs, which ran to more than £10m last year. In particular, it would allow Rosehaugh to pull out of the lease on its head office in Marylebone, on which it pays rent at twice the market rate. Without RSDH, Rosehaugh is just a mixed assortment of minor commercial, residential and retail

Receivers move into Rosehaugh's properties

Rosehaugh



property schemes - much of which is unlet around the country. It has sold some of the £190m of property it held in June 1991, but progress has been slow. The only significant part of its portfolio is Pelham House, a land bank developer which is part owner of Chafford Hundred, one of the UK's largest housing developments in Essex.

The wide ranging interests of Rosehaugh are a reflection of its former chairman and architect, Mr Bradman, who is one of the most idiosyncratic figures in the property industry.

Mr Bradman, an accountant, was one of the most successful taxplanners of the 1970s before he moved into the property industry. He was also a prominent public figure, as chairman of Friends of the Earth and a crusader for causes such as lead-free petrol and freedom of information. He is now pursuing developments in eastern Germany. Under his leadership, Rosehaugh was one of the most influential companies in the property sector in the 1980s, both in its developments and in its financing techniques.

Its flagship development was the office complex it built with

Bang & Olufsen cuts 400 jobs and restructures to survive

By Hilary Barnes in Copenhagen

BANG & OLUFSEN, the manufacturer of high quality television and audio equipment, yesterday announced a plan to cut costs and reorganise the group in an attempt to ensure its survival.

Another 400 jobs are to go, including 80 in sales subsidiaries abroad. This means that by the end of the fiscal year on May 31, group employment will be reduced by more than 20 per cent

to about 2,400 from 3,143 at the end of last year.

The measures will reduce costs by about DKK160m (\$25.9m) a year. This would allow the group to move out of the red even if sales fall back to DKK2.3bn from last year's DKK2.23bn. Mr Anders Knutsen, chief executive, said:

"Many have predicted our demise, but we are still here, and we shall continue to be here in the future as well," he said.

A main objective of the changes is to reorganise the European sales operation, reduc-

ing the total employed but increasing the number engaged in active selling. The group's product strategy, based on high-quality products with exclusive design characteristics, will remain unchanged but the range will be increased by introducing some lower-priced products.

The group expects a loss of DKK50m in the half year to end-November and forecasts a loss for the full year. In the two latest years the group lost DKK101m and DKK51m, reduced to DKK31m and DKK71m by minority shares.

Former Harland Simon chairman buys back into main subsidiary

By Angus Foster in London

MR ROY ASHMAN, former chairman of the collapsed control systems company Harland Simon, has bought back into one of the company's main subsidiaries through a management buy-out.

Mr Ashman provided financial backing for the buy-out of Harland Simon Control Systems, maker of process control equipment for the newspaper industry. The company was bought from receivers Touche Ross. No price was released.

Mr Tony White, a Harland manager who co-lead the buy-out, confirmed Mr Ashman's role. "He is giving us financial backing to a certain extent," Mr White said. He refused to comment on the level of Mr Ashman's backing, although he said Mr Ashman was not the only investor.

Mr Ashman's involvement in the buyout has angered some of Harland Simon's institutional shareholders. They believe he is at least partly to blame for the company's collapse. Harland



Roy Ashman: giving financial backing for management buy-out

went into receivership in October and shareholders are unlikely to recover much of their investment.

Mr Ashman resigned from Harland in February after the company released a profits warning. Before the warning, analysts expected Harland to make profits of about £12.5m for last year. Instead, Harland announced

losses of £8.3m. Harland had enjoyed rapid profits growth but this was fuelled in part by highly questionable financial procedures, according to documents in the possession of the Financial Times.

Mr Ashman received a £365,000 pay off when he resigned and later received his full pension entitlement of £960,000 from the company's pension fund. Control Systems, which was the original core to the Harland Simon group, is to be renamed Harland Simon Limited - its original name. Mr Ashman is a non-executive director of the acquiring vehicle. Mr White said Mr Ashman "could well" be a non-executive director of the renamed company.

Mr White said he and another manager, Mr Jim Reynolds, would run Control Systems. But former Harland managers doubted Mr Ashman would remain a passive investor. "He's a very hands-on person," one said. Background, Page 25

**IF YOU DON'T
DO IT,
SOMEONE ELSE
WILL.**

You've considered a management buy out, or buy in. You think it's a good idea. If you're right, then you'd better act fast, before someone else does.

As advisors to funds totalling £245 million, we specialise in transactions valued at £10 million or more. Contact us today, and let's get moving.

PHILDREW VENTURES

Creative Capital for Management Buy-Outs

Trinity Court, 14 Finsbury Square, London EC2A 1PD. Telephone 071 628 8366.

PHILDREW VENTURES IS A MEMBER OF IMRO AND AN ASSOCIATE OF US ASSET MANAGEMENT (UK) LTD.

INTERNATIONAL COMPANIES AND FINANCE

German banks buy Chartered WestLB stake

By David Waller in Frankfurt

WESTDEUTSCHE Landesbank Girozentrale (WestLB) and the Südwestdeutsche Landesbank (SüdwestLB), two of Germany's leading public sector banks, are paying Standard Chartered £25.3m (\$39.75m) to buy the 50 per cent stake in Chartered WestLB which they do not already own.

The London-based Chartered WestLB, which specialises in pan-European corporate finance, was founded in 1989 out of the combination of Standard Chartered's merchant banking activities with those of WestLB, one of Germany's biggest and most aggressive banks. A few months later, SüdwestLB took a stake in the new venture.

The two German institutions said the purchase would enable them to expand Chartered WestLB's merchant banking activities and to integrate the common businesses more effectively. The sale of the stake would allow Standard Chartered to concentrate on its core commercial banking business,

the statement said.

Chartered WestLB, which apart from its London headquarters has branches in Berlin and Düsseldorf, home of WestLB, is active in advisory business, mergers and acquisitions, project, export and special finance. At the end of last year its balance sheet assets stood at £1.7bn and for 1991 it made an after-tax profit of £14.6m, which is expected to match in the current year.

The existing worldwide co-operation agreement between the two German banks and Standard Chartered will not be affected, although in future the main area of co-operation would be foreign commercial business, they said yesterday.

The transaction, which takes effect at the beginning of the year, will leave 75 per cent owned by WestLB and the balance by SüdwestLB, the bank for the state of Baden-Württemberg.

The stake is currently owned via WestLB's WestLB Europa subsidiary in which SüdwestLB has a holding.

First merger in Polish banking completed

By Christopher Bobinski in Warsaw

BANK IG, one of Poland's largest private banks, yesterday took over the loss-making Lodzki Bank Rozwoju (LBR), the first merger in the sector since the government began reforming the industry three years ago.

LBR, a private bank set up in 1988, was heading for bankruptcy, with a loss over the past two years of 191.7bn zlotys (\$12m). The central bank, which took LBR back under its control in November 1991, approved the merger. It said other small and weak private banks which had sprung up since 1989 should also merge.

Bank IG will pay 28bn zlotys for a new issue of LBR shares, giving it 99 per cent of the voting rights.

Bank IG is one of two banks in Poland whose shares are quoted on the Warsaw stock exchange. It will be taking over LBR's 24 branches and a 1.18bn zlotys loan portfolio of which 903bn zlotys is overdue. Deposits are valued at 1,021bn zlotys.

Poland's central bank has given the Pioneer First Polish Trust Fund, the country's only foreign-owned mutual fund, permission to invest 10 per cent of its assets abroad.

Pioneer First Polish is part of the Pioneer Group which is based in Boston in the US. Previously, it invested Poles' savings in local Treasury bonds and stocks on the fledgling Warsaw stock market.

The move provides Poles with their first opportunity to legally invest their savings abroad. At the moment, private capital investment by individuals abroad requires special permits from the central bank.

Foreign insurance companies such as AGF and Commercial Union who have joint ventures in Poland are still waiting for permission from the central bank to invest some premium income abroad.

Dutch put the wraps on the competition

Ronald van de Krol and Paul Abrahams on the latest merger in the paper industry

The creation of Europe's second largest paper and packaging group through the merger of three Dutch paper groups, Koninklijke KNP (KNP), Bührmann-Tetterode and VRG-Groep, is the latest example of consolidation within the industry.

Swedish companies have been particularly active in consolidation during the last three years. SCA, Europe's biggest, acquired Redback of the UK for £1.1bn (\$1.65bn), while Stora, Europe's largest paper group, bought Feldmühle Nobel of Germany. Meanwhile, Kymmene of Finland acquired La Chapelle-Darby, France's main producer of newsprint, and Arjomari-Prioux, the French Tissue paper, merged with Wiggins Teape Appleton, the Anglo-British company.

The consolidation is being partly driven by the need to build increasingly large plants. A world-scale competitive paper plant now has a capacity of at least 200,000 tonnes a year and sometimes more than 300,000 tonnes, explains Mr Denis Christie, paper, pulp and packaging analyst at James Capel. Each 100,000 tonnes of capacity costs about £100m, so competitive mills are only available for all but the largest groups.

In addition, paper groups need to be larger to serve the entire European market. Mr Kees de Kluise, the chairman of VRG and future vice-chairman of the new company, said that the group needed wide geographic coverage to meet the servicing and distribution needs of thousands of small to medium-size printers and other customers throughout Europe.

A more immediate trigger for yesterday's merger announcement may have been the bleak outlook for the sector. Massive overcapacity and slowing growth rates in most paper grades have hit European prices and margins.

The merger is also partly defensive. KNP has been the object of considerable interest from other groups, including Arjo Wiggins Appleton, the Franco-British company.

The three merger partners were at pains yesterday to emphasise that the link-up would produce a powerful new Dutch industrial grouping. This will undoubtedly prove popular in the Netherlands, where worries have arisen recently over the sale of industrial "crown jewels" to foreign buyers, such as the planned sale of a 51 per cent in Fokker, the aircraft maker, to Daimler-Benz of Germany.

The Netherlands, with its weak anti-monopoly tradition, is unlikely to raise objections to the mooted deal. However, the attitude of the European Commission's merger task force will be more important and sceptical than that of the Dutch authorities. According to some analysts, the combined group will dominate as much as 90 per cent of the European solid board market, used to package fruit and similar products.

The merged company will be by far the largest paper merchanting group in Europe. It will also be Europe's biggest producer of coated papers, inheriting the position built up by KNP in one of the fastest growing areas of the paper market, and it will also hold commanding positions in certain sectors of the cardboard packaging market. Europe accounts for 80 per cent of the turnover of both BT and VRG, while 90 per cent of KNP's annual production is sold on European markets.

The groups say they have an annual paper and packaging turnover of £13.1bn (\$7.23bn), compared with £15.3bn at Stora, £10.1bn at SCA and £12.2bn at Arjo Wiggins.

The company will have two businesses of roughly equal

size. The first is an industrial group bringing together KNP and Bührmann's paper and packaging manufacturing operations. The second is a trading and distribution group comprising all Bührmann and VRG's activities in the fields of graphic paper and graphic systems distribution, as well as information systems and office products.

However, analysts expressed concern about the strategy behind the merger. "It doesn't seem that logical given what the groups have said in the past," says Mr Christie.

He says Bührmann had always said it was an independent paper merchanting company not tied to any one manufacturer. The concern is that other mills would be less willing to use the new company because they were KNP's competitors. Meanwhile, KNP appeared to have reversed its strategy of ridding itself of its paper merchanting arm which had previously been integrated into VRG.

A further concern is the graphic equipment business. Bührmann sells Heidelberg printing equipment in eight European countries, while VRG distributes products of its

main rival MAN-Roland. Mr Mads Asprent, paper analyst at Morgan Stanley, says it is inconceivable the new company would be able to distribute both.

Nevertheless, company officials played down suggestions that the German groups may seek alternative agents, noting that the Dutch companies' workforces were specially trained to install and repair the German equipment. At the same time, Bührmann alone sells some 30 per cent of what Heidelberg produces, making a switch to another agent unlikely.

The main benefits of the merger will be rationalisation, say analysts. "This is a very bureaucratic structure. There is now a significant layer of management which needs to be cut to achieve synergies," says Mr Christie at James Capel.

Mr Asprent at Morgan Stanley says, "Given there is no sign of an immediate turnaround, the only way to improve margins is to cut costs."

However, the groups yesterday were anxious to play down the possible redundancies that might help them compete against the Swedish groups which have rationalised heavily in recent years.

Outokumpu reorganises loss-making copper unit

By Christopher Brown-Humes in Stockholm

OUTOKUMPU, the Finnish mining and metals group, yesterday announced a reorganisation of its copper operations and said it was speeding up rationalisation to return the unit to profit.

The group says the moves should improve Outokumpu Copper's operating profit by FM200m (\$38.9m) next year and, even if market conditions remain tough, should get the unit back into profit from mid-year. Outokumpu Copper is Outokumpu's largest division and has suffered losses for the past three years.

The streamlining, due to take effect on January 1, concentrates Outokumpu Copper's operations on four business areas: tubes, strip, drawn products and rolled products.

The group is planning to scale back its operations in Spain and Sweden. It will cut 40 staff in Spain, concentrated at Zaratezeta tube plant. At Västerås in Sweden, loss-making electrostrip production will be phased out and the workforce cut by 200.

Outokumpu Copper, which last year posted a FM497m deficit, will make another big loss this year, aggravated by FM300m of restructuring costs in the final four months.

Ahold defies weak dollar with 6.1% profit advance

By Ronald van de Krol in Amsterdam

AHOLD, the Dutch food retailer with half its sales along the US east coast, reported a 6.1 per cent rise in net profit for the third quarter, despite the dollar's weakness. Net profit rose to \$167.7m (\$37m) from \$158.9m a year ago, when the dollar stood 15 per cent higher than in the most recent quarter. Had the dollar not declined, net profit would have risen by a further \$15m, the company said.

Sales in local currencies were higher in both the Netherlands and the US, where Ahold owns four supermarket

chains. But the lower dollar meant that group turnover fell to \$1.48bn from \$1.58bn.

In the Netherlands, where Ahold operates Albert Heijn, the biggest supermarket chain, sales rose 4.5 per cent to \$1.24bn. US sales increased by 3.3 per cent to \$1.48bn.

Operating profit fell to \$110.6m from \$115.0m, again reflecting the effect of the lower dollar. In local currencies, Dutch operating profit was up 14 per cent to \$147.8m, while US results posted a 6.2 per cent gain to \$38.3m.

Ahold's nine-month net profit stands at \$1,220.2m, an 8.1 per cent rise on the same period of 1991.

Atlas Copco buys back Craelius

By Christopher Brown-Humes

ATLAS Copco, the Swedish tool manufacturing group, is acquiring Craelius, one of the world's leading manufacturers of equipment for core drilling, grouting and trenchless piling.

It said it was re-buying a company it originally sold in 1979 because it felt there was now a wider range of applications for its products.

Craelius, being bought from the Belgian company Diamant Bart on undisclosed terms, has annual turnover of SKr300m (\$44.06m), with sales in more than 100 countries.

Solvay acquires stake in Japanese drugs specialist

SOLVAY, the Belgian chemical group, has acquired 96 per cent of the shares in Kowa Yakuhin Kogyo of Japan, agencies report.

Kowa, a specialist in the production, development and distribution of human health drugs in Japan, had sales of around ¥3bn (\$24m) in 1991. Solvay said the acquisition would allow it to market its pharmaceutical products directly in Japan, which represents around 20 per cent of the world market.

The Belgian company is indirectly present in Japan through products sold under Solvay licences by several Japanese companies, which repre-

sent annual sales of around ¥9bn.

Solvay has also been active through the Solvay Meiji Yakuhin joint venture, set up in 1989, which has been developing a number of Solvay research and development projects including the antidepressant fluvoxamine which will be launched in Japan in 1996.

Solvay shares closed BF1100 higher at BF11,150 on the Brussels stock exchange.

Terms of the acquisition were not disclosed. Solvay said Kowa Yakuhin, which had turnover of about ¥3bn in 1991, was preparing to launch a "promising product" in the field of urology.

U.S. \$50,000,000



AUSTRIA

Raiffeisen Zentralbank
Österreich Aktiengesellschaft

Floating Rate
Subordinated Notes Due 1996

Interest Rate	5 1/4% per annum
Interest Period	30th November 1992 28th May 1993
Interest Amount per U.S. \$50,000 Note due 28th May 1993	U.S. \$130.52

Credit Suisse First Boston Limited
Agent

U.S. \$250,000,000

Régie des installations olympiques
Floating Rate Notes Due November 1994



Unconditionally guaranteed by
Province de Québec

Interest Rate	5% per annum
Interest Period	30th November 1992 28th February 1993
Interest Amount per U.S. \$250,000 Note due 28th February 1993	U.S. \$611.11

Credit Suisse First Boston Limited
Agent

NOTICE OF PARTIAL REDEMPTION

Crédit Lyonnais

US\$ 250,000,000
Subordinated Floating Rate Notes
due December 1999

Pursuant to paragraph Redemption at the Option of the Bank of Condition 5 of the Terms and Conditions of the Notes, notice is hereby given that Crédit Lyonnais will redeem at par on the next interest Payment Date (i.e. December 31, 1992) a nominal amount of US\$ 124,000,000 of the above-mentioned Notes.

The Notes of US\$ 10,000 bearing the following serial numbers have been drawn by lot in the presence of a Notary Public and will be redeemable, coupon due on Interest Payment Date falling in June, 1993 and following attached on and after December 31, 1992:

001345 to 013744 inclusive

Interest will cease to accrue on the above drawn Notes as from December 31, 1992.

Principal amount outstanding after December 31, 1992:

US\$ 126,000,000

Payment will be made at any of the following paying agencies listed below:

Kreditbank S.A. Luxembourg
43, boulevard Royal
L-2995 Luxembourg

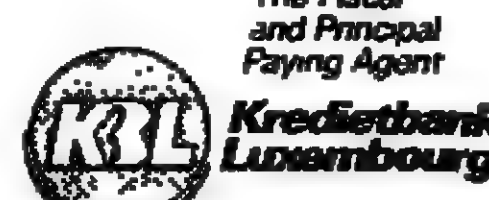
Nomura International plc
Nomura House
1 St Martin's-le-Grand
London EC1A 4NP

Crédit Lyonnais
19, Boulevard des Italiens
75002 Paris

Morgan Guaranty Trust
Company of New York
avenue des Arts 35
B-1040 Brussels

DBS Bank
DBS Building
6 Shenton Way
Singapore 0105

The Fiscal
and Principal
Paying Agent



Luxembourg, December 1, 1992

U.S. \$125,000,000



BANK OF BOSTON
CORPORATION

Floating Rate
Subordinated Notes Due 1998

Interest Rate	3.925% per annum
Interest Period	30th November 1992 28th February 1993

Interest Amount per
U.S. \$100,000 Note due
28th February 1993

Credit Suisse First Boston Limited
Agent

US\$ 20,000,000

MACQUARIE BANK
LIMITED

Subordinated Floating
Rate Notes due 2000

Interest Rate	4.55313% p.a.
Interest Period	November 30, 1992 May 28, 1993

Interest Amount due on
May 28, 1993 per
US\$ 1,000 US\$ 22.64
US\$ 10,000 US\$ 226.39

Agent Bank

Bank of Montreal
Agent Bank



Cheltenham & Gloucester
Building Society

Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 28th February, 1993 has been fixed at 7.4% per annum. The interest accruing for such three month period will be £105.32 per £100,000 Bearer Note, and £1,053.20 per £1,000,000 Bearer Note, on 28th February, 1993 against presentation of Coupon No. 7.

Valon Bank of Switzerland
London Branch Agent Bank

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

28th November, 1992

INTERNATIONAL COMPANIES AND FINANCE

Pepsico will take \$125m charge for restructuring

By Nikki Tait in New York

PEPSICO, the US soft drinks, restaurants and snacks group, is to take a \$125m charge against fourth-quarter earnings to cover the restructuring of its domestic beverage operations, along with "several international operations".

The company said the restructuring of the domestic beverage division related primarily to the management structure there, and had already been outlined in the quarterly filing with the US Securities and Exchange Commission.

Pepsico declined to elaborate on which international operations were involved in the overhaul.

However, it said that the annual cost-savings from these changes should be around \$150m.

The company combined news of the restructuring charge with an announcement that it intended to adopt two non-cash accounting changes. These will also primarily affect earnings during the fourth quarter, although both changes will also have a small impact on future earnings.

The first change relates to Statement of Financial Accounting Standards (SFAS) 109, which deals with the treatment of retirees' health benefits, and will involve a one-off charge of \$575m before tax (or \$357m at the net level, equal to 44 cents per share).

The second deals with SFAS 109, which relates to income taxes, where the one-off charge will be in the range of between \$400m and \$550m after tax, or 49 to 68 cents per share.

Pepsico said the size of the SFAS 109 charge reflected the significant increase in intangible assets stemming from the large number of acquisitions that the company had made recently.

In terms of 1992 operating results, SFAS 106 will decrease net income by around 4 cents a share, while SFAS 109 will add 2 cents a share.

In 1993, the effect of SFAS 106 should be fully offset by the positive impact of SFAS 109.

The company added that its "earnings momentum continues to be very good", with solid cash-flow.

Pepsico shares eased 3/4 to 34 1/4 early yesterday.

GE Capital acquires US trailer leasing unit

By Nikki Tait

GE CAPITAL, the financial services subsidiary of General Electric Company of the US, is acquiring the over-the-road trailer leasing business of Transamerica, a west coast-based financial services conglomerate.

The deal involves the purchase of around 18,000 Transamerica Leasing units, valued at about \$200m, by Transport International Pool, part of GE Capital.

GE Capital said yesterday that this would take TIF's fleet size to around 62,000 units. It would also "increase GE Capital's investment in the highly diversified and profitable asset management segment of its portfolio."

Transamerica said the transaction would allow it to focus on "established" product lines, and on certain new businesses which it is trying to build up, including over-the-road trailer leasing in Europe.

Its Transamerica Leasing subsidiary is based in White Plains, New York State, and leases transportation equipment ranging from containers and chassis to rail trailers.

Fluor, the US engineering and construction services group, has approved a plan to divest its lead business, Doe Run Co. It will in future account for the lead segment as a discontinued operation, Reuter reports. This will result in a charge to 1992 net earnings of about \$55m, including Doe's operating loss of about \$17m after tax.

Reynolds drives for more carmaker business

The new chairman of the US aluminium group explains his strategy to Kenneth Gooding

STEERING his company towards more business from the carmakers is a top priority for Mr Richard Holder, new chairman of Reynolds Metals, the second-largest US aluminium company.

It is conceivable, he says, that by the end of the decade Reynolds' transportation business, which generates a turnover of about \$500m a year, will be as big as the group's packaging operations are today - and they bring in about \$2.5bn.

"Sure, there is a big question mark about how much aluminium is going to be used in cars. But even a conservative forecast says to us that in five years the average will be 350lb of aluminium per car (in the US), up from 170lb last year," Mr Holder points out.

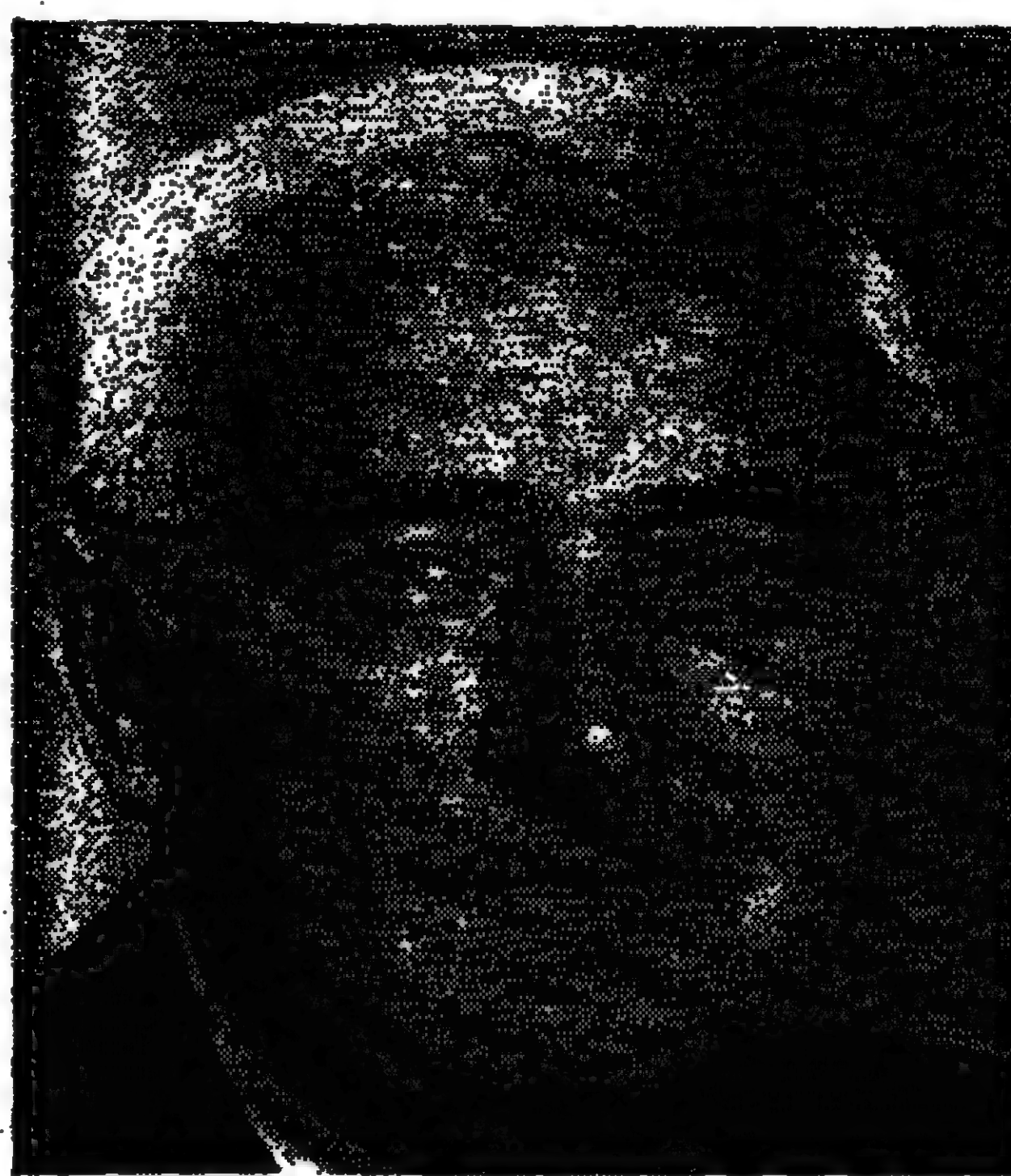
If the motor industry decides to make substantial numbers of cars from extruded aluminium space frames - skeletal structures - or starts to use aluminium for body panels, the 350lb a vehicle estimate will be left far behind.

Reynolds recently gave the go-ahead for a \$25m plant at Auburn, Indiana, where it will produce aluminium extruded components for the motor industry - components such as bumper systems, door intrusion beams and sunroof tracks.

Mr Holder points out that Reynolds will make a better return on its aluminium by producing such components.

The company has 29 automotive-related plants around the world, and technology to be used at the Auburn plant was developed in the Netherlands.

As part of the scramble by aluminium companies worldwide to prepare for the motor



Richard Holder: US forecasts predict 350lb of aluminium per car

industry boom, Reynolds in April signed an agreement on joint automotive research with Mitsubishi Aluminium and Sumitomo Light Metal Industries of Japan.

Mr Holder has been with Reynolds for 38 years. He was chief operating officer from 1986, so his appointment as chairman and chief executive in succession to Mr Bill Bourke, who retired in April, was expected.

He and his board have acted swiftly to sharpen the focus

on Reynolds' core operations.

Before he had settled in the chairman's seat, the Eskimo Pie ice cream business (acquired from a bankrupt customer in the distant past) had been sold.

Aireco, which supplies secondary (scrap) aluminium to automotive die casters, was put up for sale and the aluminium cable operations sold to BICC, the international cables and construction group. The latter deal included a provision for Reynolds to supply BICC with competitively-priced alu-

minium rod for 15 years. Mr Holder says that, "at the right price," Reynolds' gold business and its property development division would also be sold.

Reynolds now has the capacity to generate about two-thirds of the aluminium it needs from its own plants and that is enough for now, according to Mr Holder.

"We would rather put our investment dollars strategically into end-use markets where margins (of profit) are higher," he says.

Reynolds and Mitsubishi of Japan have quietly shelved an aluminium smelter project in Venezuela, but the US group is still committed to providing technical assistance for a smelter which is being built in Nigeria.

That project is making slow progress because the Nigerian government, which is financing the scheme, is short of cash.

Mr Holder suggests there is still plenty of growth left in the packaging business.

In the US, aluminium has virtually replaced steel for canned fizzy drinks, but growth will come from increasing use of aluminium in other areas of the packaging market.

Outside the US, the aluminium beverage can revolution has only just begun. Reynolds also expects to win more international business for its other packaging products.

The group's Reynolds Wrap aluminium foil has nearly 100 per cent retail distribution in the US, and at the end of the 1980s the group capitalised on this by acquiring more packaging companies.

Mr Holder says that, now

these have been successfully digested, more packaging purchases are on the cards.

Mr Holder has taken over at a time when Reynolds is battling through a severe recession in the industry. But, he points out, Reynolds is in far better shape than in the last recession at the beginning of the 1980s.

His predecessor, Mr Bourke, was recruited from Ford Motor to overhaul Reynolds. The company shut down three high-cost US aluminium smelters, bauxite mines in Jamaica and Arkansas, and the workforce was cut by one-third to 27,000 (subsequent acquisitions took it back to 31,000). That rationalisation cost \$600m.

Reynolds recently completed a \$3bn, five-year capital spending programme, which, among other things, gave it a great deal of low-cost aluminium smelting capacity in Canada.

Mr Holder says the group will spend an average of \$300m to \$400m annually over the next three years, "depending on the way the economy is going."

Reynolds aims to be "cash neutral". If possible - to cover expenditure by internally-generated funds - and to keep its debt-to-equity ratio in the "low" range.

Mr Bourke set Reynolds a target of a 20 per cent return on equity, averaged over the economic cycle.

Mr Holder, an aluminium rather than a motor industry man, says the new board has yet to set a target, but "15 per cent is probably more realistic."

Canada's PWA halts payments to lenders

By Robert Gibbens in Montreal

PWA, parent of Canada's second-biggest airline, has halted payments to lenders and sent teams as far as Tokyo to try to sell a full restructuring plan.

PWA said its fully-owned Canadian Airlines International would continue to operate as usual and travellers would not be affected. Operating suppliers and trade accounts would continue to be paid, as would fuel taxes and its 17,000 employees.

Canadian is in a battle for survival with its rival, Air Canada. The two carriers are losing about C\$2m (US\$1.6m) a day between them.

"We are confident creditors will see the advantages of our plan," said Mr Rhys Eytton, PWA chairman. "We will emerge a stronger and more effective global competitor."

PWA has received a C\$50m federal loan guarantee following Ottawa's acquisition of three Airbus 310 aircraft from Canadian Airlines. Executive pay has been cut 20 per cent.

fares raised by 5 per cent, and Reuter reports. This will result in a charge to 1992 net earnings of about \$55m, including Doe's operating loss of about \$17m after tax.

American Airlines, itself going through a round of layoffs, earlier offered to buy 25 per cent of PWA for C\$240m if Canadian switched to its Sabre reservations system.

However, a statement from PWA made no mention of an equity deal. "We will soon announce details of the partnership with American, a significant marketing alliance," it said.

Under revised bankruptcy laws, PWA has six months to win agreement from its banks, led by the Royal Bank of Canada, and other creditors for the restructuring. PWA's total debt is estimated at nearly C\$3bn, including C\$350m lease obligations for aircraft. Three western airlines have been asked for C\$100m in loan guarantees.

American Airlines has laid off 236 managers and 260 others will leave voluntarily as part of a \$300m cost-cutting plan announced last month, Reuter reports from Dallas.

Confederation Life to raise C\$100m with 10-year issue

By Robert Gibbens

CONFEDERATION Life, Canada's third-largest life insurance company with C\$26bn (US\$20.35bn) of assets under administration, plans to raise C\$100m with a 10-year public subordinated debenture issue.

A new federal Insurance Companies Act enables mutually-owned companies to use the public markets to raise regulatory capital.

Previously, insurance companies that were owned by their policyholders had to use special subsidiaries in order to raise new outside capital.

Confederation Life has a relatively high exposure to property investment.

In 1991 it provided C\$155m for mortgage and other losses. The new issue is rated double-A in Canada and single A-plus by Standard & Poor's, the New York-based credit ratings agency.

May Stores considers rival \$55m bid for shoe group

By Nikki Tait

MAY Department Stores, the St Louis-based retailer that includes the Payless shoe store chain, said yesterday that it had asked the board of Morse Shoe to provide information on a proposed merger with J. Baker, the footwear group, and that May might be willing to make a rival offer of \$55m for Morse Shoe.

The company said that the purpose of acquiring Morse would be to step up its presence in the north-eastern US generally and in the New York area in particular.

May said that, if the bid went ahead, it would be an all-cash offer. This is in contrast to the J. Baker proposal, and would not be contingent on financing arrangements, due diligence requirements, or any other major conditions.

May already operates around 3,500 shoe stores through the Payless chain, in addition to some 320 department stores.

Argentinian oil company quintuples net profits

By John Barham in Buenos Aires

YPF, Argentina's national oil company, has reported 1991 net profit of \$245m, more than five times its income the year before, despite a heavy fall in sales revenues.

Sales fell to \$4.03bn from \$5.17bn the year before, although the two figures may not be directly comparable.

YPF is due to be privatised in 1993. Its sharply-improved performance is due both to a radical downsizing to prepare it for sale and to tighter management. A YPF official said the 1991 accounts had been held up by congressional delay

in approving the YPF privatisation bill, which became law last month.

The company has shed its marginal oilfields and is selling off loss-making subsidiaries, ranging from a tanker fleet to part of its refinery capacity.

The government also sacked YPF's previous politically-appointed management and handed control over to oil industry professionals.

Mr Jose Estenssoro, YPF president, has tripled reserves, cut operating costs by a quarter and boosted oil output by 15 per cent. He also halved the workforce at a cost of more than \$600m, financed entirely out of cash-flow.

Bayerische Landesbank Bulletin

MONEY AND CAPITAL MARKETS REPORT

GERMAN BOND MARKET

MARKET ANTICIPATES RATE CUTS

With interest-rate confidence growing, a big step towards the normalisation of the yield curve has been taken in the past few weeks. Interest-rate inversion is now found only at the short end of the market.

October has been a memorable month for the German bond market. The progress made towards restoring the normal yield structure astounded even the optimists. The yield on five-year securities has dropped below the ten-year yield for the first time since February 1989.

The latest issue of federal bonds, with a coupon rate of 7 1/4 per cent and sold at par, also gives evidence of the profound change in the market climate. The last time an issue was made on such terms was at year-end 1989/90 (year-end issue by the Federal Government).

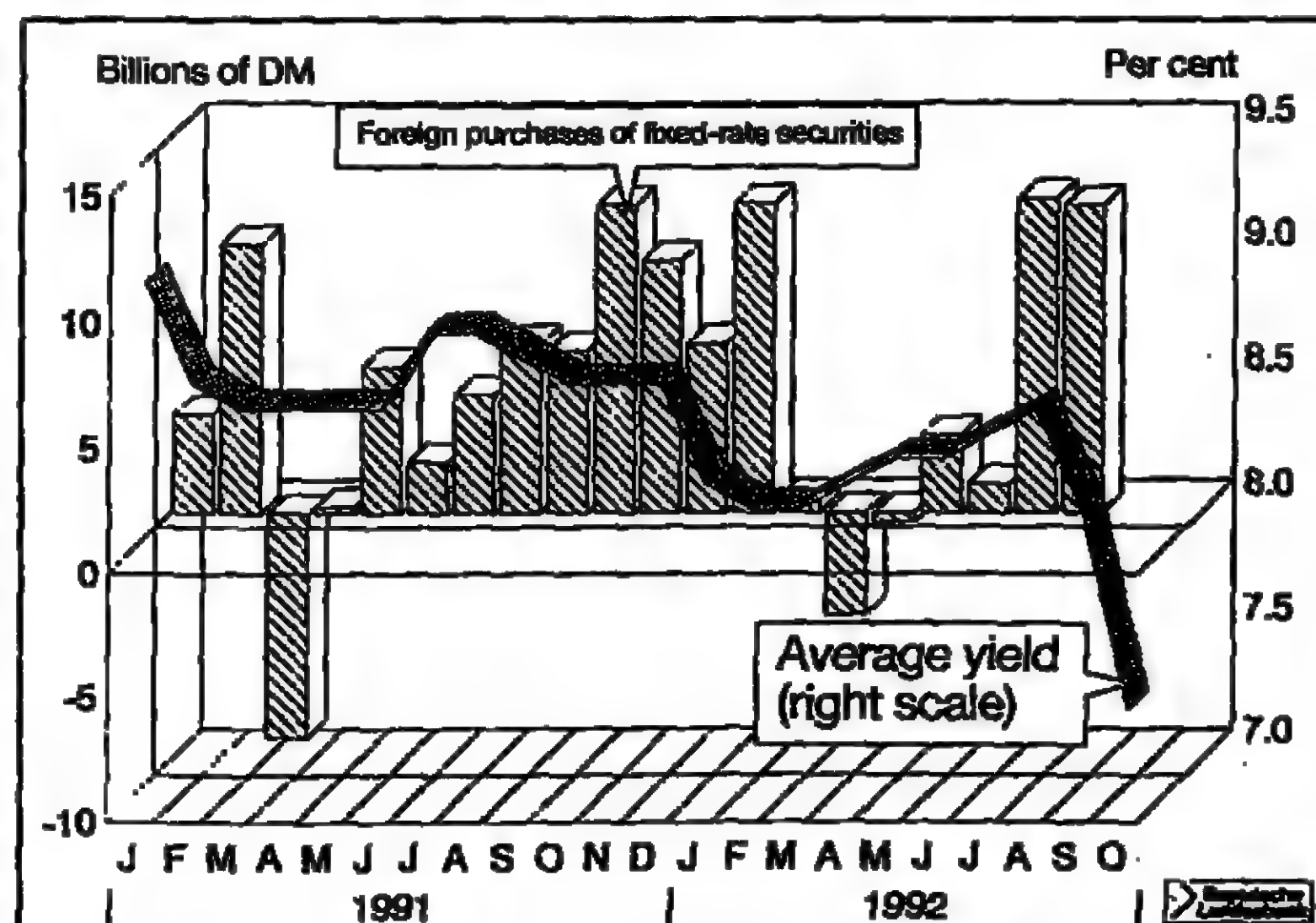
The Bundesbank, via fine-tuning of short-term rates, has nudged interest rates down by keeping the benchmark for repurchase transactions below 8.9 per cent. This prompted many investors to "jump on the bus" quickly in anticipation of a further key-rate cut. This inevitably led to temporary overshoots, so that the market paused repeatedly to catch its breath. But the general direction is clear: All signals are pointing to a downtrend in interest rates, although we should not forget that rates have already fallen quite substantially. The average interest-rate level has dropped by just over one percentage point since early September.

The expectation of lower interest rates has been underpinned by the economic environment, i.e., the economy's marked weakening. On the other hand, inflation is still too high and money supply growth too fast (although opinions as to its implications for monetary policy differ). The fact that the Bundesbank has nevertheless led interest rates lower through fine-tuning is no coincidence. When it became ever more obvious that the uncompromising money squeeze would do almost irreparable damage both at home and abroad, the Bundesbank felt compelled to relax its policy at least to some extent.

Resistant but effective
The US and Japanese central banks, whose monetary policies had exclusively been geared to fighting inflation since the mid-1980s, began to shift towards ease as early as in December 1990 and in July 1991, respectively. The Fed lowered the discount rate in seven steps from 7 to 3 per cent, and the Bank of Japan reduced it in five steps from 6 per cent to 3 1/2 per cent. Monetary relaxation in both the United States and Japan was, above all, the central banks' inevitable response to the fact that economic growth was lagging far behind expectations.

The Federal Republic of Germany, where growth estimates are steadily revised downwards, is playing catch-up with

the other major industrial nations. The Bundesbank is also making allowance for this new situation; its response, though hesitant, is nevertheless quite effective. The average yield on public bonds dropped from 8.33 per cent in early September



A surge in foreign buying of German fixed-rate securities usually also affects interest rates. By stepping up their purchases of D-mark bonds, foreign investors helped to push down the average yield on public bonds by more than a percentage point within a short period of time. In March and April foreigners had been net sellers of German bonds to the tune of DM 4 1/2 billion, but they turned net buyers again in the following months. In July and August they even became the No. 1 investor group in the German bond market. Within purchases of DM 25 billion, foreigners outdistanced banks (DM 17.6 billion) and even more so non-banks, which reduced their bond holdings by DM 3 1/2 billion during these two months. The main reason for the high foreign commitment to D-mark bonds is the strength of the mark. When the mark appreciates (against the dollar and major European currencies), foreign buying kicks in and drives interest rates down. Inversely, foreigners will dispose of D-mark bonds when the mark's appeal fades, thus pushing interest rates up.

be accompanied by an even deeper drop - induced by a determined key-rate cut by the Bundesbank in money - market rates, which also include the rate for three-month money.

To receive your complimentary copy, in English or German, of the latest issue of Bayerische Landesbank's Money and Capital Markets Report, just fill out the coupon below and enclose your business card or letter-head.

Bayerische Landesbank Girozentrale
Economics Department
P.O. Box 200525 - D-8000 Munich 2

Please send me a complimentary copy of the latest issue of your Money and Capital Markets Report.

Name _____
Company _____
Street _____
City _____
Country _____

Please print
☐ English ☐ German

Bayerische Landesbank

INTERNATIONAL COMPANIES AND CAPITAL MARKETS

Indian group launches global equity offering

By Sara Webb

GRASIM Industries, the Indian cement, textiles and fibre manufacturer, has launched a \$90m global equity offering. It is the second Indian company to tap the international equity markets this year, and a stream of other Indian names are expected to launch international offerings in the coming months.

Grasim's share offering has had a bumpy start. The deal was originally scheduled for June, but lead managers Citicorp and Merrill Lynch were forced to pull the issue as the unfolding drama of the Indian financial scandal halted trading on the Bombay stock

exchange. The Bombay exchange remained shut for several days, and the lead managers said they were reluctant to proceed with the issue during the traditionally quiet summer months.

In addition, some international investors expressed annoyance at the way in which Reliance Industries, the first Indian company to tap the capital markets, conducted its international offering in May. Shares in Reliance suffered a sharp fall after the global offering, and many investors were annoyed when Reliance increased the size of the issue from \$100m to \$150m, as this reduced the opportunities for investors to make gains.

Grasim priced its offering on Friday at \$12.95 per GDS - representing one share with a nominal value of Rs10 - and at a discount of 18 per cent to the price of Grasim shares trading in Bombay. Citicorp said it was quoting the shares at \$13.00 to \$13.25 yesterday, compared with a trading price in Bombay equivalent to \$15.09. The issue has been sold mainly to emerging market funds run from the US, London and Hong Kong, and to wealthy non-resident Indian investors.

Grasim, which is part of the Birla group, will use the proceeds to help expand its viscose staple fibre and cement operations.

Brighter prospects for Bond creditors

By Bruce Jacques in Sydney

BOND Corporation, former flagship of Australian entrepreneur Mr Alan Bond, yesterday changed its name to Southern Equities Corp. and gently raised creditors' hopes.

Mr Ian Ferrier, joint administrator, said he was optimistic that the company could raise sufficient funds to meet a repayment to creditors due before the end of the year, forestalling liquidation.

Mr Ferrier, who has been administrator of a scheme of arrangement at the former Bond Corp. since late 1991, nearly a year after Mr Bond was forced to resign as chairman, told the annual meeting in Perth that the company's future depended on its ability to realise assets quickly.

The company's main asset is a damages claim against the West Australian government over a failed petrochemical plant. Other assets include property around Perth.

Meanwhile, the Federal Court in Sydney has brought down a judgment which could give the trustee of Mr Bond's superannuation fund access to the assets of the fund. It court found in favour of the fund's trustee, Mr Robert Ramsay, who had sought access to the fund. Investors Retirement Fund, on behalf of creditors.

Shares in joint venture companies in the Papua New Guinea mine in Papua New Guinea (PNG), were heavily sold off on Australian stock exchanges yesterday after weekend news that the PNG government was seeking increased equity in the operation.

The mine is owned 30 per cent each by Placer Pacific, Renison Goldfields Consolidated and Highlands Gold, but PNG's prime minister, Mr Palas Wingit, has stated he intends to lift the government's equity from 10 to 30 per cent. Shares in all three Australian listed partners hit lows for the year, with Placer shares down 18 cents to \$1.27, Renison off 18 cents to \$2.71 and Highlands losing 16 cents to \$3.75.

Itoman ends half-year in the red

By Robert Thomson in Tokyo

ITOMAN, the scandal-tainted Japanese trading house, reported a pre-tax loss of ¥8.5bn (\$68.5m) for the first half as its executives yesterday signed a merger agreement with the Sumitomo group that will dissolve the company in March.

The trading house, which made a profit of ¥1.5bn for the six months to September, said sales fell 10.2 per cent to ¥285bn, while a ¥39.7bn provision for loan losses led to an after-tax loss of ¥48.6bn.

Itoman, founded in 1883, is the best-known company to fall victim to the collapse of Japan's financial bubble. The company was undermined by a

mid-1990s diversification into stock and property speculation, and by massive purchases of art works whose prices also plunged.

The provision for loan losses is to cover loans to Itoman Finance and a string of other, financially-troubled, subsidiaries which were the vehicles for some of the company's unwise excursions into the resort market and property-related lending.

For the full year, Itoman's last year of existence, the company expects sales of ¥540bn, down 6.3 per cent, and a pre-tax loss of ¥17bn, against a profit of ¥1.5bn last year.

More write-offs and provisions will lead to an after-tax loss of ¥90bn, following a

profit last year of ¥23.4bn.

At the close of the year, Itoman will be absorbed by Sumitomo Bussan, a metal trader and a member of the Sumitomo group, which has taken responsibility for cleaning up the mess at the trading house. Itoman still has an extensive international network, and is strong in Asian trade in food, textiles and machinery, providing the unlisted Sumitomo with a far broader business base.

Under the agreement signed yesterday, five Itoman shares will be swapped for one Sumitomo share, and the Sumitomo company will take control of all Itoman employees in March. In the meantime, Itoman will attempt to sell its Osaka headquarters to cover some of its

outstanding debts and those of its ailing subsidiaries.

Sumitomo Bussan is an affiliate of Sumitomo Metal Industries, a core company of the Sumitomo keiretsu, or corporate group. Sumitomo Bank was a lender to Itoman, and had transferred staff to the trading house during the era of excess in the late 1980s and, later, in a vain attempt to salvage the debt-stricken company.

At the height of its speculative life in 1990, Itoman was estimated to have outstanding debts of ¥1,300bn, and the troubles at the trading house were a cause of the fall of Mr Ichiro Isoda, forced to resign that year as the chairman of Sumitomo Bank.

ABSA boosts interim dividend

AMALGAMATED Banks of South Africa (ABSA), South Africa's largest banking group, yesterday announced a 14 per cent advance in net earnings to R293.8m (\$97m) for the six months to September, Renter reports from Johannesburg.

Earnings per share rose from 45.4 cents to 51.9 cents, and the bank is stepping up its interim dividend from 15.5 cents to 17 cents a share.

ABSA was formed in 1991 when United Building Society,

the country's largest building society group, acquired the assets of three major banking groups - Allied Group, Volkskas Group and Sage Financial Services.

Earlier this year, ABSA acquired Bankorp Holdings (Bankorp), another South African bank, for R1.3bn.

ABSA said a year-on-year comparison of income was completely comparable as the September 1992 results took into account the contributions of Bankorp.

Mr Marc Hefer, chairman, said the group was expected to continue to perform satisfactorily in the current six months, even though no significant economic recovery was anticipated.

Group had debt provisions increased 91 per cent to R420.1m at September. The increase came from the application of provisions for all advances acquired through the Bankorp merger and the prolonged recession, Mr Hefer said.

Samsung to list subsidiary on Budapest bourse

By John Burton in Seoul

SAMSUNG Electronics' Hungarian subsidiary is to list its shares on the Budapest bourse early next year - the first time a local incorporated subsidiary of a Korean company has issued stock on a local exchange, according to Samsung.

Foreign borrowings by Korean companies are tightly regulated by Korea's Ministry of Finance, although they are usually allowed to raise funds abroad for foreign subsidiaries.

Kuwaiti banks to raise capital by rights issues

COMMERCIAL Bank of Kuwait and al-Ahli Bank of Kuwait are raising new capital through rights issues in an effort to expand liquidity and improve capital ratios, Renter reports from Kuwait.

Commercial Bank will offer shares worth KD30.55m (\$101m) on a three-for-four basis. The group will issue more shares worth \$34m as well as any shares which the shareholders do not offer to buy.

The financing moves will raise the bank's paid-in capital to \$317m from \$181m.

The share is expected to be priced at a 30 per cent premium on the nominal price of the shares.

The rights offer will start within a few days and last one month.

Al-Ahli Bank is to increase its capital to KD75.56m (\$262m) from KD50.37m by giving shareholders the right to new shares on a one-for-two basis.

The al-Ahli issue is at an earlier stage than that of Commercial Bank. It is awaiting formal approval by the government and publication in the official gazette.

Plan for industrial park in China

By Kieran Cooke in Kuala Lumpur

LIEM Sioe Liong, controller of Indonesia's biggest business group, is teaming up with Singapore government companies to develop an industrial park in China.

The first phase, costing an estimated \$190m, should be completed by early 1994.

Mr Liem heads the Salim group, a conglomerate with an estimated annual turnover of more than \$8bn. The group is involved in a range of activities, from cement to property.

He will team up with two Singapore state companies, Singapore Technologies Industrial Corp and Jurong Environmental Engineering, to develop, supervise and market the industrial park. It is situated in Fujian province, on China's coast.

Two of Singapore's biggest listed companies, United Industrial Corp (UIC) and its



Liem Sioe Liong: Teaming up with Singapore groups

subsidiary, Singapore Land, are involved in the project.

Also participating is Mr Wee Cho Yaw, head of United Overseas Bank (UOB), one of the island republic's top banks.

Mr Liem has had a controlling stake in UIC since 1991. Earlier this year he sold a 9.9 per cent stake in UIC to the UOB.

Mr Liem has been actively pursuing projects in several Asian countries and has a considerable financial presence in Singapore.

Singapore has recently been urging its generally cash-rich companies to be more outward looking and invest overseas, particularly in China's fast-expanding economy.

The Singapore government's Economic Development Board (EDB) said the Fujian province industrial park would attract light and medium industries from Taiwan, Singapore, Hong Kong and Japan, as well as multinational corporations.

The EDB added that the park would provide investors with a low-cost manufacturing centre for exports and a base for sales into China's growing domestic market.

Pemex signs \$100m trade finance facility

By Stephen Fidler

PETROLEOS Mexicanos, Mexico's state-owned oil company, has signed a \$100m trade finance facility with a group of international banks.

Bankers say the financing, led by ANZ International Mer-

chant Banking and Chemical Bank, is the second syndicated loan facility signed by Pemex since Mexico's debt rescheduling in 1992. The first was a \$100m trade financing facility this year led by Chase Manhattan.

The maximum margin of the new facility - to finance the import or to guarantee exports of oil products - is 7.5 point over London interbank offered rates (Libor). The borrower can also use the sterling bankers' acceptance market, which might mean below Libor funding if swapped into dollars.

Interest in Turkish food sector rises

By John Murray Brown in Istanbul

CORN PRODUCTS, the US group which owns the Knorr brand name, has bought out its local Turkish partner in the latest move by foreign companies to move into Turkey's food and beverage industry.

The US company paid \$5.5m for 40 per cent of Besen, owned by Koc Holding group, Turkey's largest industrial company. Koc is disposing of a number of interests to focus on core activities like motor and consumer electronics.

Bankers say there is a growing foreign interest in the Turkish food and beverage market, notably the manufacturing, retail and distribution sides. Unilever recently acquired control of the Komili edible oils group after a fierce battle for market share. Cargill of the US purchased Yanikoy, a local glucose manufacturer.

In food retailing, Koc has established two outlets in Istanbul with Prinside, the French food stores company. Carrefour, the French hyper-market group, is also considering investment in Turkey.

Turkey's privatisation agency offered in November to sell its 93 per cent share in Gima, the state-owned chain of food stores.

This announcement appears as a matter of record only.



TÜRKİYE SİSE VE CAM FABRIKALARI A.Ş.

U.S. \$14,000,000

DM 10,500,000

Term Loan

For expansion and modernization of Group manufacturing companies

Provided by International Finance Corporation

and through participation in the IFC loan by

Banque Nationale de Paris

Crédit Suisse

Deutsche Bank Luxembourg S.A.

Morgan Guaranty Trust Company of New York

October 1992

Prices for electricity determined for the purpose of the electricity pooling and in England and Wales.

Reference Price for Electricity Pooling in England and Wales

Period	Pool Price	Pool Price	Pool Price
1/2 hour period	1/2 hour period	1/2 hour period	1/2 hour period
0000	17.87	20.32	20.32
0100	24.11	22.17	22.17
0200	24.11	22.81	24.81
0300	24.11	22.81	24.81
0400	24.11	22.81	24.81
0500	24.11	22.81	24.81
0600	24.11	22.81	24.81
0700	24.11	22.81	24.81
0800	24.11	22.81	24.81
0900	24.11	22.81	24.81
1000	24.11	22.81	24.81
1100	24.11	22.81	24.81
1200	24.11	22.81	24.81
1300	24.11	22.81	24.81
1400	24.11	22.81	24.81
1500	24.11	22.81	24.81
1600	24.11	22.81	24.81
1700	24.11	22.81	24.81
1800	24.11	22.81	24.81
1900	24.11	22.81	24.81
2000	24.11	22.81	24.81
2100	24.11	22.81	24.81
2200	24.11	22.81	24.81
2300	24.11	22.81	24.81
2400	24.11	22.81	24.81

Republic of the Philippines

US\$5,313,000 Series 1992 A Floating rate bonds 2010

US\$691,465,000 Series 1992 B Floating rate bonds 2009

The A Bonds will bear interest at 4.75% per annum for the period 1 December 1992 to 1 March 1993. Interest payable on 1 March 1993 per US\$1,000 note will amount to US\$11.88.

The B Bonds will bear interest at 4.75% per annum for the period 1 December 1992 to 1 June 1993. Interest payable on 1 June 1993 per US\$1,000 note will amount to US\$14.01.

Agent: Morgan Guaranty Trust Company

JPMorgan

DBMG Futures & Options Limited

Deutsche Bank AG London and Morgan Grenfell & Co. Limited are pleased to announce the merger of their existing Futures and Options businesses in the launch of this new joint venture in London with effect from 1st December 1992.

DBMG Futures & Options Limited will specialise in single capacity clearing and execution of Exchange-Traded Futures and Options covering:

- Interest Rates,
- Stock Indices,
- Currencies,
- Energy and commodities.

DBMG Futures & Options Limited will provide clients with a comprehensive coverage of derivative exchanges backed by the financial standing of the Deutsche Bank Group.

For further information, please contact Frank Chapman or Andrew Cowen on London 071-638 0282 Fax: 071-826 7342 or write to us at 23 Great Winchester Street, London EC2P 2AX, U.K.

Deutsche Bank AG London **MORGAN GRENFELL**

Deutsche Bank Group International Futures Offices: Frankfurt, London, Madrid, Milan, New York, Paris, Sydney, Tokyo.

Licensed by DBMG Futures & Options Limited, Member of The Securities and Futures Authority.

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED

Starting Floating Rate Notes due 1997

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from November 26th, 1992 to February 26th, 1993, has been fixed at 7.375 per cent per annum.

On February 26th, 1993 interest of sterling 32.50 per sterling 5,000 nominal amount of the Notes, and interest of sterling 494.73 per sterling 25,000 nominal amount of the Notes, will be due against Coupon No. 33.

Swiss Bank Corporation London Reference Agent

THE OLYMPIC CONTAINERS MANCHESTER

The FT proposes to publish this survey

During May 1993, The FT proposes to publish a survey of container shipping to five countries: London, Rotterdam, Frankfurt, New York and Tokyo and is circulated in 160 countries.

For a full editorial proposal and details of available advertisement positions, please call:

Brita Horn
Tel: 061-435 9181
Fax: 061-435 9148
Alexandra Buildings,
Queen Street,
Manchester M2 5LF.

FT SURVEYS

CHEMICAL NEW YORK CORP

US\$300,000,000 FLOATING RATE SENIOR NOTES DUE 1999

In accordance with provisions of the Notes, notice is hereby given that for the interest period from 30 November 1992 to 31 December 1992 the Notes carry an interest rate of 8 1/8% per annum.

The interest payable on the relevant interest payment date 31 December 1992 against coupon no 07 will be US\$45.21 per US\$100,000 Note.

CHEMICAL BANK
Agent Bank

First Chicago Overseas Finance N.V.

U.S. \$100,000,000

Guaranteed Floating Rate Subordinated Notes due 1994

For the three months 30th November, 1992 to 26th February, 1993 the Notes will carry an interest rate of 5 1/8% per annum with a coupon amount of U.S. \$12.33. The relevant interest payment date will be 26th February, 1993.

Listed on the London Stock Exchange

Bankers Trust Company, London **Agent Bank**

Notice to the Holders of

ENTE NAZIONALE PER L'ENERGIA ELETTRICA (ENEL)

Italian Lira 400 Billion Floating Rate Notes Due 1999

Coupon N° 7 for the period November 30, 1992 to May 28, 1993 will be payable starting May 28, 1993 at the rate of 15.60%.

ITL 328.111, per note of ITL 5,000,000 Nominal

ITL 3,281.111, per note of ITL 50,000,000 Nominal

November 27, 1992
SANPAOLO-LARIANO BANK S.A.
Luxembourg, Agent Bank

U.S. \$50,000,000

CRÉDIT D'ÉQUIPEMENT DES PETITES ET MOYENNES ENTREPRISES

Undated Subordinated Step-Up Floating Rate Notes

For the interest period from November 30, 1992 to May 28, 1993 the rate has been determined at 5 1/8% per annum. The amount payable on May 28, 1993 per U.S. \$10,000 principal amount of Notes will be U.S. \$257.50.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

CHASE

December 1, 1992

INTERNATIONAL CAPITAL MARKETS

Gilts fall as hopes fade for further cuts in UK rates

By Tracy Corrigan in London and Patrick Harverson in New York

BOND prices fell across Europe yesterday, on fears that the Bundesbank is increasingly unlikely to cut interest rates this year, perpetuating volatility in the foreign exchange

GOVERNMENT BONDS

markets, as other European currencies in the exchange rate mechanism come under pressure.

But gilts were not helped by the floating pound yesterday. Prices dropped as much as 3/4 point, as signs of a potential economic recovery prompted concern that the UK government may not feel the need to cut interest rates any further.

The 10 money supply figure for November showed a 3 per cent year-on-year growth. Because there is a strong correlation between M0 (the narrowest definition of money supply) and retail sales, "the govern-

ment will view that as a sign that retail sales are starting to pick up," said Mr John Kendall, an economist at Baring Brothers.

The gilt market's main fear is that the scope for further rate cuts may have narrowed, while inflation is more likely to rise. Although the market took fright, it may be too early to read much into the figures. The key will be how much sales rise over the Christmas period, Mr Kendall said.

Meanwhile, traders remain nervous ahead of Wednesday's auction of £2.5bn of 10-year gilts. In when-issued trading, the new partly-paid 10-year issue was noted yesterday at 21 1/2, down from 24 when it was announced a week ago.

The long gilt future on Liffe ended at 98 1/2 down from 98 1/2.

THE German market had to absorb more bad economic news yesterday, when engineering orders fell 17 per cent month-on-month in October, led by a 20 per cent decline in foreign orders, reflecting the impact of the strong mark.

FT FIXED INTEREST INDICES									
	Nov 30	Nov 27	Nov 26	Nov 25	Nov 24	Nov 23	Nov 22	Nov 21	Nov 20
Short-term (UK)	102.58	102.44	102.35	102.30	102.28	102.26	102.24	102.22	102.20
Fixed Interest	100.01	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
100% Government Securities	101.00	101.00	101.00	101.00	101.00	101.00	101.00	101.00	101.00
100% Corporate Securities	101.00	101.00	101.00	101.00	101.00	101.00	101.00	101.00	101.00
100% International	101.00	101.00	101.00	101.00	101.00	101.00	101.00	101.00	101.00
5-day average	102.58	102.44	102.35	102.30	102.28	102.26	102.24	102.22	102.20
5-day average	100.01	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
5-day average	101.00	101.00	101.00	101.00	101.00	101.00	101.00	101.00	101.00
5-day average	101.00	101.00	101.00	101.00	101.00	101.00	101.00	101.00	101.00

However, with inflation surging and money supply expanding, it is "difficult to see how the Bundesbank can lower rates, despite the poor state of the economy," said Mr Michael Buer, an economist at Yamachi International.

German bond prices held up better than most, however, ending about 1/4 point down. However, money market rates rose sharply, when call money jumped up to 9 per cent from 8.7 per cent.

RISING rates in the German money market fed through into the French market, where three-month rates rose to 10.2

per cent. Bond prices fell 1/4 point, on fears that the franc is set to come under renewed pressure.

Meanwhile, sentiment in the Italian bond market is not set to favour an auction of Italian government bonds (ITPs) today.

US Treasury prices eased slightly across the maturity range yesterday morning following the release of another strong economic report.

By midday the benchmark 30-year yield was down 1/4 at 10.34, yielding 7.58 per cent. The short end of the market was also slightly weaker at

BENCHMARK GOVERNMENT BONDS

Coupon	Rate	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.000	102.00	0.00	8.75	8.75	8.75
BELGIUM	7.500	102.00	0.00	8.75	8.75	8.75
CANADA	8.000	102.00	0.00	8.75	8.75	8.75
DENMARK	8.000	110.00	0.00	8.00	8.00	8.00
FRANCE	8.000	102.00	0.00	8.75	8.75	8.75
GERMANY	8.000	102.00	0.00	8.75	8.75	8.75
ITALY	8.000	102.00	0.00	8.75	8.75	8.75
JAPAN	8.000	102.00	0.00	8.75	8.75	8.75
NETHERLANDS	8.000	102.00	0.00	8.75	8.75	8.75
SPAIN	8.000	102.00	0.00	8.75	8.75	8.75
UK GILTS	8.000	102.00	0.00	8.75	8.75	8.75
US TREASURY	8.000	102.00	0.00	8.75	8.75	8.75
Yield	8.75	8.75	8.75	8.75	8.75	8.75

misadventure, with the two-year note down 1/4 at 9.58, yielding 4.87 per cent. Expectations that prices might trade firmer in the wake of last week's heavy selling were dashed when the Chicago purchasing managers reported their index of local manufac-

turing activity had risen from 49.72 in October to 54.22 in November. The National Association of Purchasing Managers' index is out today and the Chicago data suggested the NAPM figure will also show a quickening in the pace of the economic recovery.

French bank uses new structure to launch \$100m paper

By Brian Bollen and Tracy Corrigan in London and John Murray Brown in Istanbul

CREDIT Local de France yesterday became the second borrower to raise funds using the ratchet collar floater, a new species introduced to the bond market by Morgan Stanley International last week. The bank said it launched the

INTERNATIONAL BONDS

\$100m five-year issue on the strength of demand for the first, a \$150m five-year issue for Rabobank Nederland last Friday.

Morgan describes the structure as an enhanced floating rate note, the interest rate on which can never go down. The thinking is to take advantage of interest in FRNs from investors who are positive about the dollar, but concerned that US interest rates, while rising, could fall in the medium term.

Morgan argues it has taken away the downside risk, and

the only limit to the upside is that interest rates rise to a maximum of 25 basis points every three months.

Morgan says this innovation has the potential to be as large as the collar floater market, but critics say the structure is too complicated and most investors are sceptical of missing any rise in interest rates.

Meanwhile, the Republic of Turkey launched a \$700m samurai bond in Japan, as part of its strategy to improve the currency composition and maturity structure of its debt, to improve the balance between syndicated loans and fixed-rate paper and to increase the investor base for Turkish risk. Bankers also note the samurai market has been providing more attractive financing for sovereign borrowers than the European market.

The bond, led by Yamaichi Securities, is divided into two tranches, one with a four-year maturity and the other six years. This is the republic's third venture this year into the samurai market and follows moves into Yankee and Eu-

ropean markets. The platform for this latest issue was the triple-B rating gained from Standard and Poor's in May.

Turkey's debt was \$50.9bn at end-June. Of the total, 37 per cent is at variable interest rates and the rest is fixed.

Bankers say the pricing on this issue is expected to be tight, making it difficult to sell to institutional investors. But success of \$700m and seven-year bonds in June and September respectively suggests the appetite among Japanese retail investors is strong. Mr Masayuki Kanayama of Sanwa Bank in London said the market expects institutional and retail investors to take up the four-year tranche, and retail investors to buy the six-year tranche.

The republic has already issued \$895m worth of bonds in 1992, compared with \$700m last year. In May, Paribas was lead manager on Turkey's Eu-den, a \$185m equivalent three-year exercise. Commerzbank arranged a \$100m seven-year bond issue in July. Also in July, the Tre-

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fee	Book runner
US DOLLARS						
Crédit Local de France	100	(a)	101.00	1997	1 1/2%	Morgan Stanley Int.
Republic of Turkey	700	(b)	101.00	2002	50bps	Barclays Trust Int.
FRANCE						
Yamaichi Securities	50	(c)	101	1997	1 1/2%	LTCS(Schwartz)

Final terms and non-callable unless stated. (a) Private placement. (b) Floating rate. (c) Coupon pays 35bp above 3-month Libor. Coupon floor is the preceding coupon and coupon increases are limited to 25bp. (d) Fungible with outstanding \$150m. Plus 1 day secured interest. Coupon pays 12.5bp below 3-month Libor. Minimum coupon 5 1/4%, maximum 10%. (e) Coupon pays 45bp above 6-month Libor.

asury arranged a \$250m Yankee bond issue.

When the samurai issues are included, Turkey is projected to be a net borrower on the international capital markets in 1992, despite its original target to be a net repayer. Debt repayments are estimated at \$1.9bn in the second half of this year. Public debt repayments are officially projected to peak in 1995 at \$4.6bn.

MARKET STATISTICS

RISES AND FALLS YESTERDAY

	Rises	Falls	Stale
British Funds	2	74	4
Other Fixed Interest	2	9	846
Commercial, Industrial	415	163	578
Financial & Property	21	11	53
Oil & Gas	2	0	0
Plantations	3	0	0
Others	72	17	27
Totals	761	371	1,538

LONDON RECENT ISSUES

Issue	Amount	Price	Yield	Term	Rating
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A

FIXED INTEREST STOCKS

Issue	Amount	Price	Yield	Term	Rating
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A

RIGHTS OFFERS

Issue	Amount	Price	Yield	Term	Rating
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A

TRADITIONAL OPTIONS

Issue	Amount	Price	Yield	Term	Rating
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A

FT-SE ACTUARIES INDICES

Issue	Amount	Price	Yield	Term	Rating
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A
100% F.P.	100	101.00	8.75	10y	A

Banamex hopes to raise \$350m from debt issue

By Sara Webb

BANAMEX, one of the leading banks in Mexico, is hoping to raise more than \$350m from an unusual convertible debt issue. The deal, which is one of the largest convertible debt issues from an emerging market, will provide an important test of investor appetite for Mexican paper, given that conditions for Latin American equity and bond issues have been difficult recently.

Banamex - otherwise known as Banco Nacional de Mexico - is issuing \$350m of seven-year subordinated exchangeable debentures which can be exchanged into shares in Banamex, the quoted Mexican holding company which owns Banamex.

The deal, which was due to be priced last night or today, will probably be split with around \$250m for international investors and \$100m for domestic investors.

The debentures are expected to pay interest of about 7 to 7.5 per cent.

International investors with an interest in Latin American

issues are expected to watch this issue closely given the recent difficulties experienced by Latin American names in the equity and bond markets. The steep drop in the Mexican stock market in the summer forced Banamex to abandon its \$1.4bn equity offering in June, and several other Mexican names which had hoped to raise new money with international share offerings have had to shelve their plans.

In the international bond markets, fears of oversupply forced yields on Latin American issues to widen considerably.

Investment bankers are wondering whether the structure of the Banamex subordinated exchangeable debenture, for which Goldman Sachs is lead manager, will prove more successful in wooing back investors.

Banamex is hoping to obtain a listing on the New York Stock Exchange next year and has not ruled out the possibility of launching a global equity offering once market conditions improve, according to investment bankers.

Investors place resources in emerging markets

By Antonio Sharpe

INTERNATIONAL investors have continued to put extra resources into following emerging markets over the past year, although the flow of investment into these markets has slowed markedly, according to a recent survey.

In its fourth annual survey of 30 leading international investors, Kleiman International Consultants, based in Washington, found that allocation to developing markets rose by 0.5 percentage points to 10 per cent in 1992, after a 2 percentage point rise the previous year. In the past four years, portfolio allocation has quadrupled.

The survey's respondents noted that over the past 12 months an increasing number

of conservative pension and ERISA funds have committed a small percentage of funds to emerging markets, generally not more than 2 to 5 per cent of their total international allocation.

At more than half the institutions, the emerging markets department was now an "accepted part" of institutional culture.

Investors are still concerned by the regulatory environment and settlement difficulties in some markets. Mexico was voted as the best supervised and most transparent of the emerging markets. Turkey, Brazil, Venezuela, India and Pakistan were cited as continuing problem areas. Brazil and Venezuela were also viewed as the most difficult markets for settlement.

FT/ISMA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Latest prices at 7:35 pm on November 30

U.S. DOLLAR STRAIGHTS	Issued	Bid	Offer	Yield	Other	Yield
ADP 12/01/94	400	105 1/2	105 3/4	8.00	ADP 12/01/94	8.00
ALBERTA 12/01/94	400	105 1/2	105 3/4	8.00	ALBERTA 12/01/94	8.00
ALBERTA 12/01/94	400	105 1/2	105 3/4	8.00	ALBERTA 12/01/94	8.00
ALBERTA 12/01/94	400	105 1/2	105 3/4	8.00	ALBERTA 12/01/94	8.00
ALBERTA 12/01/94	400	105 1/2	105 3/4	8.00	ALBERTA 12/01/94	8.00
ALBERTA 12/01/94	400	105 1/2	105 3/4	8.00	ALBERTA 12/01/94	8.00
ALBERTA 12/01/94	400	105 1/2	105 3/4	8.00	ALBERTA 12/01/94	8.00
ALBERTA 12/01/94	400	105 1/2	105 3/4	8.00	ALBERTA 12/01/94	8.00
ALBERTA 12/01/94	400	105 1/2	105 3/4	8.00	ALBERTA 12/01/94	8.00
ALBERTA 12/01/94	400	105 1/2	105 3/4	8.00	ALBERTA 12/01/94	8.00

RISES AND FALLS YESTERDAY

Rises and Falls Yesterday			
Close at 7.05 pm on November 30			
	Open	High	Low
Gold	884	884	884
Silver	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2
1000	10 1/2	10 1/2	10 1/2

COMPANY NEWS: UK

Scottish Power shows 16% advance to £95m

By Michael Smith,

THE CHIEF executive of Scottish Power foresees real increases in dividends of 5 per cent a year for the next two years as his company reported a 16 per cent rise in interim pre-tax profits.

Mr Ian Preston's comments and the profits rise of £85m for the six months to September 30 helped the shares to rise 2p to 221p. Some analysts revised their forecasts for the full year upwards, with average expectations at around £300m.

Profits before tax in the half year were achieved after a net provision of £13.3m taking in a debit of £23m for reorganisation and restructuring and a £9.7m credit for a re-assessment of energy losses.

The re-organisation costs include severance and early retirement payments to cut the workforce further. It has fallen from 9,500 at privatisation to about 8,300 and Mr Preston said there were opportunities for further reductions.

Operating profit per employee in the half year was 28.5 per cent up on the 1991 first half.

For the six months earnings per share after the exceptional items were 8.47p, an increase of 6.7 per cent. The interim dividend is 3.72p, a 10.1 per cent increase.

Turnover was up 6 per cent at £634.8m with total unit sales 2.3 per cent ahead. However the company said that weather apart, unit sales were flat and full year growth was likely to be 0.5 to 1 per cent. The recession was starting to have an effect, said Mr Preston.

Sales of electricity to England and Wales was £26.5m in the first half, an increase of 6.7 per cent, the company said.



Ian Preston: rebates for small customers will range from £5 to £15

The company will boost its capacity to distribute electricity to England and Wales by over 70 per cent as the interconnector is upgraded to handle 610 megawatts by the end of 1993 instead of the present 350.

Capital expenditure this year is expected to be about £130m, up on the normal £100m to £110m, largely because of the cost of improving the interconnector.

Gearing was about 1 per cent at the end of the half. This will rise by the end of the year but the company said it would be less than the 18 per cent at the end of last year.

Mr Preston said the retail operation made an operating profit of £2m in the half year, about the same as for the whole of last year. In electrical

contracting the company was benefiting from a renegotiation of terms and conditions. Basic salaries in the division had fallen 10 to 20 per cent, although performance related pay arrangements meant that in some cases earnings were higher.

The company has invested £10m in a fibre optic system, although it said it was not in the business of setting up a rival telephone user to BT. It wanted a niche market aiming for bulk transfer of data to companies including financial services institutions.

The company said average rebates for small customers, arising from inflation being lower than expected in the year to October, will range from £5 to £15. This will amount to about £20m.

Few mourn as USM heads for scrapyard

There will be few mourners for the Unlisted Securities Market, assuming the Stock Exchange decides to dismantle it following the consultative paper due out at the end of this year.

"The body has been around for a while," says Mr John Houlihan, of Hoare Govett's small companies team. "Today's news is just a recognition that we have to go to the burial service."

Mr Houlihan's views appear to be shared by many small company observers and executives. "Any company worth its salt has tended to go for a full listing as soon as possible," says Mr Lawrence Marsh, an analyst at the small company specialists, Winterlood.

However, there might be a few reasons to think twice about merely thrusting smaller

companies from the USM onto the main market. "The USM provided a universe where people could easily look to invest in smaller companies," says Mr Marsh. "The Stock Exchange could address that issue better."

Some companies also fear being swamped in their individual sectors. "On the USM, although small, we were able to stand out as a company going forward," says Mr Ashley Martin, group financial controller of the media buying group, CIA.

"There is a danger that we could get lost in the bigger crowd," he adds.

For those who have made the transition recently, there is no doubt that a full listing has offered greater benefits. For example, Metal Bulletin, one of the first to join the USM in the early 1980s, has not looked back since moving to the main market in July.

"Going round the City one always had the feeling that being USM you were second class," says Mr Tom Hempenstall, Metal Bulletin's chief executive. "You were not taken as seriously as you were in the 1980s."

That has all changed since leaving the USM. In fact, Metal Bulletin's market value has gone up by 10 per cent since joining the main market - its share price rising from 214p to 238p in that period - although

Mr Hempenstall is reluctant to attribute that increase merely to the move.

The transition from the USM to the main market is expected to be almost painless, with most of the older USM companies already meeting many of the requirements for a full listing. Nor is cost expected to be a barrier.

In recent years, the cost differential between coming to the USM as opposed to the main market has virtually disappeared. Metal Bulletin paid £50,000 to make its move.

Furthermore, adoption of a European Community directive in the autumn will mean those companies moving from a

junior to a main market will only have to file abridged listing particulars. This will cut the costs even more.

The Stock Exchange is also likely to give between one and two years to make the transition.

This will allow a company to make the move when financial details will already have been prepared anyway - for example, when proposing an acquisition or publishing annual results.

It is unlikely that many USM-quoted companies will choose not to move to a full stock market listing. If anything, some have put off the transition out of a vague loyalty to the market which gave them their start.

"We are very happy with the move," says Mr Hempenstall. "We are just sorry we did not do it earlier."

Isosceles may consider a refinancing

By Maggie Urry

A PROPOSAL for a debt-for-equity swap is being drawn up for Isosceles' advisers which could be put to the board of the highly-gearred food retail group in the next week or so.

Rumours that Isosceles, which owns the Gateway chain in the UK, was considering a third rearrangement of its financial structure have been circulating since the second restructuring was signed in early October. Isosceles said that trading was difficult and it was making every effort to maximise Christmas sales. It said it was not in breach of any of its banking covenants, which were reset in the financial restructuring approved in October.

It said: "We are reviewing the trading strategy at Gateway following the management changes there." Mr Bob Willett, who was chief executive of Gateway, left in October. "In the light of this review and our view of trading for the next financial year, we will then consider whether any steps need to be taken with respect to the financing of the company."

Flotation benefits bolster Kenwood

By Richard Gourlay

KENWOOD Appliances, the kitchen equipment company, yesterday reported a 10 per cent fall in interim operating profits after difficult trading conditions in July, the month after the group floated on the Stock Exchange.

At the pre-tax level profits in the six months to September 30 increased from £3.11m to £3.89m as the group benefited from a much lower interest charge after the float. The result was struck on sales marginally down at £45.3m. Operating margins were one percentage point lower at 11.6 per cent.

Earnings per share, on a pro-

forma basis, were down from 10.4p to 9.2p. The company is paying a 1.5p interim dividend.

Mr Tim Parker, chief executive, said Kenwood was hoping to pursue a progressive dividend policy and cover the payment 2.5 times. Had it been paying a dividend in the year to March 1992 it would have been 7.5p.

Sales in the UK market, which account for about a third of the total, held up with the introduction of new models. Sales of the Kenwood Chef, on which the company was originally built, remained firm and sales of a new UltraScreen electronic water filter had a good early response.

In Scandinavia sales contin-

ued to be depressed, but sterling's depreciation before and after retreat from the ERM had benefited margins as Kenwood invoices in foreign currencies.

COMMENT

After October's profits warning, Kenwood's trading slide has halted it is now just another company selling quality products to a public that has lost the appetite to consume. Shareholders can thank the Chancellor's sterling devaluation without which full year profits would have been £1.4m lower. It is difficult, however, to see where else exciting growth will come from in the short term or how the com-

pany is to return to a premium rating. Kenwood will enjoy any recovery in the UK - perhaps more than purveyors of larger ticket consumer goods - as it has strong market position and brands. But who knows when that recovery will be. China holds out more hope since Kenwood acquired cheap manufacturing capacity and an entrée into the local market with the acquisition of Tricome. But that, too, will have long term rather than immediate benefit. Nevertheless, with full-year profits forecast at £9.5m, or 17.2p of earnings, there is probably room for price recovery given the kicker Kenwood should continue to receive from currencies.

Contract boosts Manders' shares

By Peter Pearce

SHARES IN Manders (Holdings) rose 20p to 221p on news that the paints, inks and property group which fought off a hostile £86m bid from rival paint-maker Kalon in August, had won a contract to supply own-brand paint to the

Wickes Group, the DIY multiple.

Mr John Gerry, managing director of Wickes Retail, said that paint was a major product category for the 67-store chain.

Wickes had chosen Manders "to ensure competitively priced, high volume and qual-

ity production".

Mr Roger Akers, Manders' chief executive, said that Wickes had embargoed publicity on both how long the contract would run and how much it was worth because it was sensitive about that information as far as its competitors were concerned.

Thames gets boost from SelecTV

By Raymond Snoddy

SELECTV, the independent production company responsible for hits such as *Birds of a Feather* is moving its production base from Epsom Studios to the Thames Television complex at Teddington.

The decision is a significant boost to Thames as it tries to build up its non-broadcasting business in advance of this month's loss of its ITV licence.

The SelectV contract, worth at least £1m a year in produc-

tion facilities is the largest won by Thames so far.

SelectV decided to give up on Epsom after trying unsuccessfully for two years to buy the studios from its present owners Brent Walker.

Mr Michael Pilsworth, director of UK operations for Select said the facilities at Epsom had been progressively reduced to cut costs.

"The difference between a warehouse and a television studio is show business. They took all the show business

out," Mr Pilsworth said yesterday.

If Thames succeeds in raising the money to go ahead with the new Channel 5 - the deadline is this Friday - it could become a broadcaster again and might lose its status as an independent producer. A joint venture with Select could then be a useful way of keeping part of the benefit of being classed an independent producer. ITV has to buy at least 25 per cent of its programmes from the independent sector.

Asprey rises to £11.2m on lower margins

ASPREY, the USM-quoted jewellery group which has expanded rapidly through acquisition in the last couple of years, lifted pre-tax profits from £10.2m to £11.2m in the six months to September 30, writes Peter Pearce.

Mr Yezin Attallah, previously joint managing director and chief executive since the beginning of September when the group reorganised its management structure, said he had no intention of going down the Ratners route.

He said the group's accounting was "very conservative", explaining that with acquisitions - the most recent of which was Watches of Switzerland for £23.2m in June - the group assessed stocks "for the worst possible circumstances". He had expected WoS to be a drain on Asprey's resources, but it was serving the loan taken out for the acquisition, and making a profit.

Group turnover rose to £60.2m (£49.2m), with a contribution of about £5m-£6m from WoS. Although margins had slipped, Mr Attallah said the rise in sales was important to absorb the increased overhead.

Earnings rose by 0.1p to 6.97p and the interim dividend is maintained at 1.1p.

Standard Chartered to dispose of joint venture

By John Gapper, Banking Correspondent

STANDARD Chartered yesterday announced the proposed sale of its 50 per cent stake in Chartered WestLB, the London-based international merchant bank jointly owned by Standard Chartered and two German banks.

The stake was sold to WestLB (Europe) UK Holdings, which is 75 per cent owned by Westdeutsche Landesbank and 25 per cent owned by Südweddeutsche Landesbank.

Standard Chartered will be paid £26.3m plus a dividend of half the earnings of Chartered

WestLB for 1992, and a share of dividends for three years after that.

The move - if approved by the Bank of England - will complete the disposal of what was Standard Chartered's London-based merchant bank.

It will be left with merchant banking arms in Singapore, Hong Kong and Zimbabwe.

Mr Rodney Galpin, chief executive, said the transaction reflected a re-focussing of Standard Chartered businesses to concentrate capital on core activities.

It did not affect the commercial banking relationship with WestLB.

No referral for Tomkins/RHM bid

By Richard Gourlay

The agreed bid by Tomkins for Ranks Hovis McDougall, will not be referred to the Monopolies and Mergers Commission, the Secretary of State for Trade and Industry said yesterday.

The announcement came as Tomkins' shareholders were deciding on whether to take up their part of the £653m rights issue which will partially pay for the acquisition.

Tomkins share price closed down 4p at 228 1/2p, well clear of the 300p rights issue price. Tomkins advisers are expected to announce today how much of the rights issue was taken up.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Asprey \$	1.1	Jan 27	1.1	-	4.86
Borthwick	0.5	Jan 29	0.5	-	1.1
Crown Eyeglass \$	2.5	Jan 4	2	-	6.56
East Surrey Hldg	4.1	Jan 16	3.50	-	4.57
EFM Income Trst	1.2	Feb 5	1.2	-	0.65
European Colour	0.275	Jan 11	0.25	-	11.8
Greene King	3.7	Feb 5	3.7	-	6.25
Harris (Philip)	2.2	Jan 25	2	-	4.5
HL	1.587	Feb 3	1.5	-	7.83
Kenwood	1.5	Feb 26	-	-	8.22
Leigh Interests	2.46	Jan 29	2.46	-	11
Merrydown Wine	1	Jan 18	0.89	-	10.73
Oceana Int Corp	1.5	Jan 25	1.5	-	6.7
Scottish Power	3.72	Mar 12	3.39	-	0.3
United Drug	4.954	-	4.4	-	0.25
Visteac	0.125	Jan 13	0.1	-	-
Wood (SW)	0.5	Mar 30	nil	-	-

Dividends shown pence per share net except where otherwise stated. £10 increased capital. \$USM stock. £Irish currency.

One New Number Every Investor Needs To Know

By ringing 081 643 7181 you can take advantage of the Financial Times Annual Report Service.

This offers, by return, the Annual and Interim Report of any company marked with a ♣ in the London Share Service columns of the FT. The service is quick, convenient, free, and already over 200 companies' Report and Accounts are immediately available.

Serious investors know that the Annual Report is vital to understanding a company and making investment decisions, but has not always been easily obtainable.

Now the FT gives you easy access to this rapidly growing service, not to mention the best commentary available on all business matters.

You may now fax your request to 081 770 0544. Remember to check that the company is marked with a ♣ in the FT London Share Service.

No FT...no comment.

Nationwide
£300,000,000
Floating Rate Notes
Due 1996
(Second Series)
There is hereby given that the notes will bear interest at 7.61125% per annum from 30th November, 1992 to 31st December, 1992. Interest payable on 31st December, 1992 will amount to £32.23 per £5000 note to £322.33 per £50000 note.
Nationwide Building Society
Agent Paul
Rising Buildings, 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100

IMI S.p.A.
IMI Banking Group, Rome, wishes to announce that with effect from today, 1 December 1992, its securities trading business in London presently conducted by IMI Securities Ltd will be transferred to its wholly-owned subsidiary, IMI Capital Markets (UK) Ltd which will, however, use the trading name of IMI Securities.
IMI Securities Division Trading: 071-929 5202
IMI Capital Markets (UK) Switchboard: 071-283 6264
Walbrook House Tele: 941 9091 IMI CAP G
23-29 Walbrook Facsimile: 071-283 9382
London EC4N 8BB
IMI CAPITAL MARKETS (UK) LTD
Member of the London Stock Exchange and The Securities and Futures Authority

COMPANY NEWS: UK

How the endless rise of Harland Simon ran out of fuel

Angus Foster reports on the questionable methods behind the group's collapse

ON TUESDAY February 11 Mr Roy Ashman, chairman of Harland Simon, the control systems and imaging group, finally admitted his run of luck was over. At a board meeting that day it became clear that the company's years of profits growth, built on successful products, but some highly questionable financial procedures, were past. Harland issued a warning which spoke of an expected "significant fall in profits". Its shares collapsed from 500p to 250p and Mr Ashman resigned.

Faced with a crisis of confidence among customers and shareholders, Harland fell deeper into trouble and by this September its shares were suspended. One month later receivers were appointed. The extraordinary rise of Harland Simon was over.

Harland's main business was manufacture of process control equipment, especially for the newspaper industry. Its products were well regarded and sold to several national newspapers, including the Telegraph group, News International and Financial Times.

Pre-tax profits rose from £5.5m in the year to March 31, 1989 to £8.3m in 1990 and £10.5m in 1991. In the weeks leading up to the profits warning, analysts expected Harland to make profit of £12.5m for the year to March 1992. But it announced losses of £5.3m.

Mr Ashman, who did not return telephone calls seeking interviews for this article, co-founded the company and is described by former colleagues as a dealmaker who left details to others. He gained the confidence of the City, which was impressed by his ability to explain technology in simple terms. Harland won a stock market premium and outperformed the FT-A All-Share Index by 200 per cent between 1988 and the profit warning.

According to former employees, he was an optimist who believed the plaudits awarded him in the City. But in the quest for yet higher profits, Harland became dependent on orders from major shareholders. When these sold out, Harland was unable to sustain orders and turned to questionable financial practices.

"He got absorbed by his own aura and got deeper and deeper

in trouble," a former colleague said. Documents in the possession of the Financial Times provide evidence that:

- Harland altered a large customer order so profits could be taken earlier than allowed by accounting regulations.
- executives misled investors about Harland's relationship with Perfect Information Limited (PIL), a loss-making information company.
- Harland overcharged for equipment sold to PIL which was then sold and leased back from banks at the inflated value.
- two executives lodged the accounts of a subsidiary at Companies House against the wishes of the subsidiary's managing director, who said a board meeting was not validly convened, as required by the Companies Act.

Harland was floated in 1987. In the mid 1980s a major source of business was Mirror Group Newspapers, then controlled by Mr Robert Maxwell. At the same time, Mr Maxwell's Pergamon was a Harland shareholder, owning 28 per cent by August 1988.

Mr Nadir was again one of Harland's main customers. Newspapers such as Mr Nadir's Istanbul-based Gunaydin placed substantial orders with Harland for process control and imaging systems.

In 1990 Mountain Dew and Mr Ashman set up News Cuttings Bureau (NCB), a company that later changed its name to PIL. Mountain Dew owned 80 per cent of NCB while Mr Ashman and Harland each owned 10 per cent.

In late March 1990, just before Harland's year end, NCB ordered £3.8m of equipment from Harland. The transaction was booked in Harland's 1990 accounts, generating oper-

ating profits of £2.5m.

Helped by this profit boost, Harland successfully completed a rights issue in July to raise £13.5m. Mountain Dew used the opportunity to sell its stake in Harland in September 1990 for a profit of nearly £5m. Its shares in NCB were sold to Mr Ashman and Harland, so that each owned 50 per cent.

Harland's links with Mr Maxwell and Mr Nadir were well known but their importance was not fully appreciated by shareholders.

"Harland kept beating our profit estimates. Looking back, the deals with Maxwell and Nadir were either fortunate coincidences or extremely clever forward planning," one shareholder said.

By March 1991, with no large shareholder to place orders, recession began to take its toll. With its financial year drawing to a close, Harland told its subsidiaries to find orders. According to a former employee, "there was always a problem at the year end, but Roy [Ashman] always seemed to pull a rabbit out of his hat".

On March 26, PIL director Mr Neil Smart wrote to Harland Simon Library Systems ordering £2.4m of equipment. Mr Smart's order was doctored by Harland. A second letter, written subsequently but back-dated to March 25, removed a paragraph that mentioned timings for delivery, and changed PIL's payment terms. The letter, found in PIL's files some months later, was purportedly signed by Evelyn Child, on behalf of Mr Smart. Ms Child was Mr Ashman's personal assistant, and had no responsibility for PIL or Mr Smart.

According to former Harland employees, this second letter was to help convince Harland's auditors, Price Waterhouse, that profit from the order could be taken in 1991. These employees said taking profits early happened on other occasions.

Harland booked about £1.6m profit from the deal, even though none of the equipment could have been prepared, delivered and invoiced in the six days before the year end.



Dealmaker: Harland chairman and prime mover, Roy Ashman

Equipment sold to PIL was also overpriced, sometimes by up to 50 per cent. Earlier this year a group creditor asked a specialist computer company to value a system supplied by Harland to PIL. The company's conclusion was: "The system was grossly overpriced."

In 1990 and 1991 Harland sold equipment to PIL for £7.8m. According to a bank involved, the list price was £3.5m. Harland therefore booked at least £4m of clear operating profit – a 50 per cent margin compared with about 14 per cent for the business overall.

On one occasion in 1991, a computer with a list price of £250,000 was sold by Harland to PIL for £400,000. The equipment was then sold to and leased back from a leading bank. The bank only checked on the value of the equipment once Harland's problems became public.

Harland did not consolidate PIL, even when it increased its stake to 50 per cent, because the stake was classified as a short-term holding in its accounts. In summer 1991, Harland told shareholders it had disposed of the investment.

Harland paid the Swiss company Oerlikon Bührle a nominal Sfr5 for Contraves, a loss-making drive company. According to Harland, Oerlikon agreed in return to invest £2.45m in Sandford, a Liechtenstein trust, which in turn invested the money in PIL for a 54 per cent stake.

But Oerlikon has repeatedly said it made no money available. Price Waterhouse qualified Harland's 1992 accounts because it could not establish ownership of Sandford. Sandford's trustee, Prince Michael von Liechtenstein, refused to comment.

Sandford held the 54 per cent stake in PIL, but documents with the FT suggest Harland retained control of PIL throughout. Until January this year, five months after Harland claimed to have relinquished control of PIL and Mr Ashman stepped down as a director of PIL, Mr Ashman was the sole signatory on PIL's bank account.

After Mr Ashman resigned from Harland in February, PIL's bank mandate was changed to allow any two sig-

natures from PIL's three directors. But two directors, Mr George Neophitou – appointed in February – and Mr John Stobart, were Harland executives. Harland also remained sole guarantor for two equipment leases, worth more than £4m, taken out by PIL.

Contraves was to play a large part in Harland's downfall. It continued to lose money and by last December Mr John Redshaw, managing director, admitted privately that Contraves had much higher borrowings than previously thought. Following Harland's profits warning, and more rigorous accounting policies, Harland made provisions of £5.22m to cover Contraves.

By December, Harland had order and cashflow problems. Mr Ashman and Mr Redshaw met with other executives and discussed wage freezes and redundancies. In one meeting, Mr Ashman said: "I don't think Christmas will come this year." On December 12 Harland released an optimistic interim statement with a 16 per cent profit increase. The company said it was weathering recession well and had secured good orders.

Problems mounted through January as cash drained out into Contraves and orders were scarce. Yet Harland continued to give upbeat briefings.

On February 10, the day before the board met to agree on a profits warning, Mr Ashman met with one institution, John Govett. After the meeting, it bought 125,000 Harland shares for more than £700,000. When the profits warning was released two days later, analysts and shareholders were stunned.

Mr Ashman was quickly succeeded by Mr David Mahony, the deputy chairman of Harland and an industrial adviser to Hambros, Harland's merchant bank. But Mr Mahony failed to restore confidence and Harland's shares continued to slide. Morale, dented since the Christmas pay freeze, plunged. Customers and suppliers started asking questions.

Harland discovered it had a new problem. Systems supplied to PIL were working poorly

and despite Harland's effective control over the company, PIL's managing director Mr Charles Warner-Allen started to complain.

Because of PIL's poor trading position, he wanted a statement in PIL's March 1991 accounts – which had still not been finalised – that Harland was PIL's ultimate holding company. Mr Warner-Allen argued that a March 1991 information memorandum seeking subscribers for shares in PIL – subsequently aborted – contained such a clause.

Harland refused. If it had agreed, it would have been forced to consolidate PIL's accounts. Instead, Mr Stobart and Mr Neophitou signed off the accounts in June with only a statement of support from Harland.

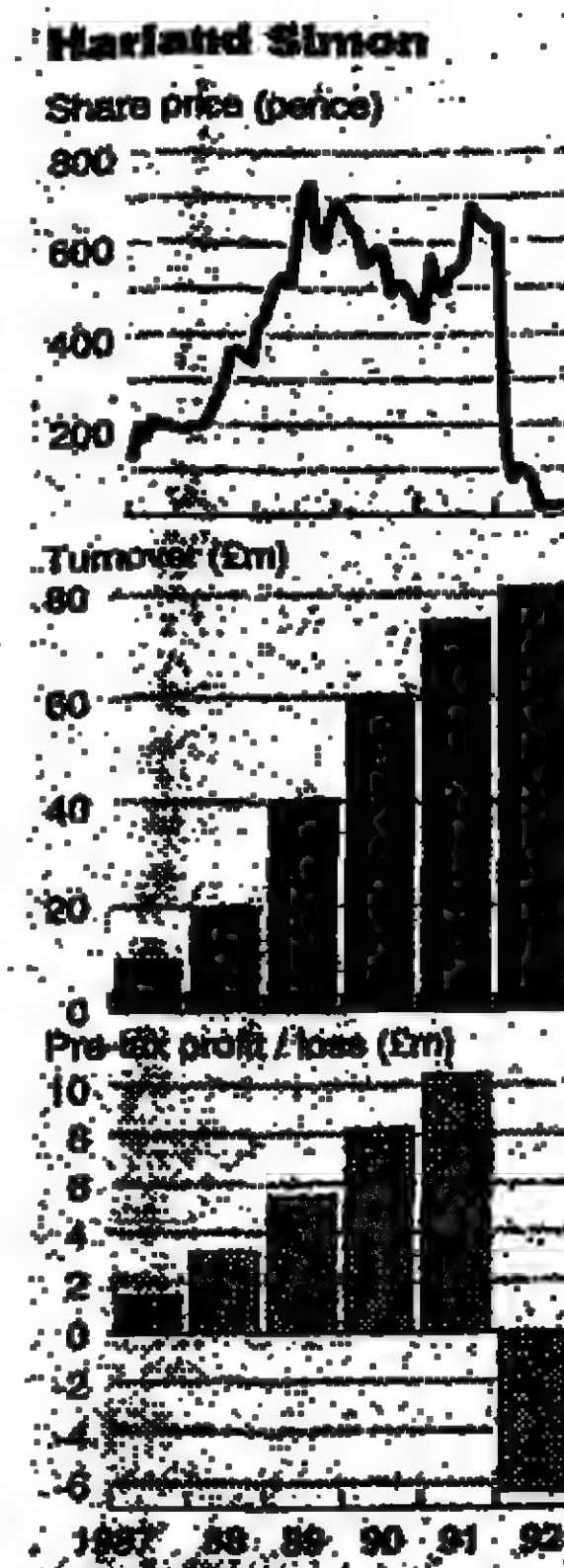
According to Mr Warner-Allen, he was not notified of a board meeting to clear the accounts, as is required under the Companies Act.

In a letter to Mr Neophitou, Mr Warner-Allen said he was "staggered" to find out the accounts had been signed off without the approval of the company's managing director. By September, Harland's decline looked terminal. Proceeds from the disposal of a subsidiary were withheld by Barclays, Harland's main banker, and the shares were suspended on the stock exchange at 20p.

Harland did not go into receivership immediately. Instead, its financial adviser, Hambros, put forward two company doctors, Sir Ian Morrow and Mr Tony McCann, to join the company's executive committee, but not as directors. Mr McCann was paid more than £5,000 a week during his short tenure.

On September 15 Hambros told Harland it was switching to weekly invoicing for its advice. In the last few weeks of September, Hambros charged Harland up to £19,000 a week for its services.

On September 11 Harland wrote to PIL saying it was withdrawing support. PIL went into liquidation and triggered



the guarantee of more than £4m granted by Harland over PIL's leased equipment. The guarantee was worthless once receivers were appointed at Harland on October 23.

Several hundred employees are unsure if they will recover all their pensions. The pension fund's trustees, Mr Ashman and Mr Mahony, approved the investment of £500,000 of the fund's money in PIL. Harland said in July that the money would be returned, but it has not been repaid. When Mr Ashman left the company in February he received a £365,000 pay off, together with his full entitlement of £360,000 from Harland's £2m pension fund.

Mr Ashman, meanwhile, is attempting a comeback. Working out of an office in Milton Keynes, he and two other directors have bought Harland's control systems division from the receiver. The company is being renamed Harland Simon Limited. A former colleague said: "Roy thinks he can start all over again. He still thinks the City loves him."

Lower waste levels hit Leigh

By Roland Rudd

LEIGH INTERESTS, the waste management company, blamed lower levels of waste production in the south of England and a higher interest charge for a 43 per cent fall in pre-tax profits for the half year to September 30.

Profits fell from £7.12m to £4.08m on reduced sales of £52.3m (£58.9m). Borrowings rose to £40m (£25m) – mainly because of acquisitions last summer – giving gearing of 60 per cent. The interest charge increased to £2.1m (£1m).

However, the shares rose 5p to close at 183p, partly out of relief that the profit fall was in line with the company's forecast earlier this year.

Mr Arthur Kent, finance director, said: "The deepening recession in the south means that many of our customers are just not producing any more waste. We do not anticipate any upturn in the next half."

Turnover was also held back by the depressed state of the construction industry which affected the company's market for reclaiming contaminated land.

The company says it is in a good position to take advantage of the move away from landfilling towards treatment of more liquid wastes. Over the past two years it has invested around £10m in 14 licensed treatment plants which treat liquid wastes.

Mr Kent said the group was not looking to make any further acquisitions since its decision earlier this year to buy Gerrards Cross Waste Disposal Company, operating near the junction of the M40 and M25.

Earnings per share fell to 4.4p (7.7p). The interim dividend is held at 2.46p.

TI sells Dowty stake in command systems business

By David White, Defence Correspondent

TI GROUP, the specialist engineering company which took over the Dowty aerospace and defence concern in June, yesterday sold Dowty's 50 per cent share in a naval command systems business for an undisclosed sum.

Under the deal, Dowty-Sema, which is developing command systems for the UK's latest frigates and nuclear submarines, is being absorbed by BAeSema, a joint venture between British Aerospace and

Sema, the Anglo-French software and systems company.

Mr Alex Dorrain, BAeSema managing director, said the move had been under discussion since before TI made its hostile bid for Dowty. Dowty would continue to work as a sub-contractor, particularly in the supply of hardware.

The change was aimed at creating a better vehicle for overseas sales and closer co-ordination with BAe's ambitions as a naval supplier.

Neither TI nor BAeSema was willing to provide details of the terms of the deal.

Revamped SW Wood at £0.4m

By Matthew Curtin

THE REVAMPED SW Wood group reported a pre-tax profit of £425,000 in the half year to September 30, its first six months as a specialist printing and packaging business having abandoned a 30-year history of metal trading.

The group made a £154,000 pre-tax loss in the same period last year – when it was reduced to a cash shell – before new management bought Riverside Packaging Printers in August and Grange Press, the lithographic printers, in January.

Interim dividends are being restored via a 0.5p payment after a 1.5p loss per share was turned into earnings of 2p. Turnover was £5.7m compared with £2m.

Mr Bryan Bedson, chief executive, said the printing and packaging business was "very resilient and the outlook for increased profits was good".

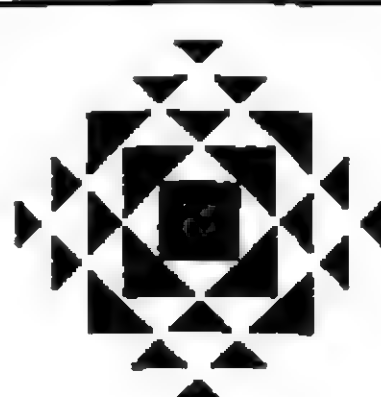
Grange benefited from state-of-the-art technology, high productivity and a healthy reputation, despite its recent receivership as a subsidiary of the ailing RRF conglomerate. Mr Bedson led a management

buy-out of Grange in February 1991.

Grange could increase production quickly to meet any upturn in the economy and the "likely boost it would give to the size of magazines as advertising increased".

There was potential for significant growth at Riverside, which currently contributed 25 per cent of sales.

Mr Peter James, business development director, said that while the group had £2m in cash reserves and was keen to make acquisitions in related businesses, it was proceeding carefully.



ScottishPower

INTERIM RESULTS FOR THE SIX MONTHS TO 30 SEPTEMBER, 1992

PROFIT & LOSS ACCOUNT				
For the six months ended 30 September 1992 – Unaudited				
	So Months Ended 30 September 1992	So Months Ended 30 September 1991	Year Ended 31 March 1992	Year Ended 31 March 1991
Note	£m	£m	£m	£m
Turnover	634.8	599.0	1,384.6	1,384.6
Operating profit before exceptional items	112.5	95.4	280.9	280.9
Exceptional items	2 (13.3)	–	–	–
Operating profit	99.2	95.4	280.9	280.9
Net interest charge	(4.2)	(13.5)	(21.0)	(21.0)
Profit on ordinary activities before taxation	95.0	81.9	259.9	259.9
Taxation	(26.0)	(17.2)	(54.5)	(54.5)
Profit for the period	69.0	64.7	205.3	205.3
Dividends	(30.3)	(27.5)	(82.5)	(82.5)
Profit retained	38.7	37.2	122.8	122.8
Earnings per ordinary share 4				
Before exceptional items	10.10p	7.94p	25.2p	25.2p
After exceptional items	8.47p	7.94p	25.2p	25.2p
Dividend per share 5	3.72p	3.38p	10.13p	10.13p

Notes:
1. These interim results have been prepared on the basis of accounting policies consistent with those set out in the Company's Annual Report and Accounts for the year ended 31 March 1992. The information shown for the year ended 31 March 1992 does not constitute statutory accounts within the meaning of section 240 of the Companies Act 1985 and has been extracted from the full financial statements for the year ended 31 March 1992 filed with the Registrar of Companies. The report of the Auditor on these financial statements was unqualified.
2. The exceptional items comprise:
(a) provisions for reorganisation and restructuring £3m
(b) a credit to income in respect of a measurement of provisions for energy losses in the transmission and distribution network (19.7)
3. The charge for taxation reflects the anticipated effective rate for the year ending 31 March 1993 of 24% on the profit before taxation excluding exceptional items.
4. The earnings per share have been calculated by dividing the profit on ordinary activities after taxation of £69.0m (1991: £64.7m) and £22.3m before exceptional items (1991: £24.7m), by 814,816,500, being the weighted average number of ordinary shares in issue and ranking for dividend during the period (1991: 814,816,500). For the purposes of the calculation, it has been assumed that these numbers of ordinary shares were in issue throughout the period.
5. The interim dividend of 3.72p (net per ordinary share (1991: 3.38p)) is payable on 12 March 1993 to shareholders on the register at 23 January 1993.
6. Electricity demand is seasonal and peak demand occurs during the second half of the financial year.

Chairman's Statement

Profit before tax after exceptional items rose to £95 million in the six months to 30 September 1992, a rise of 16 per cent on the comparable period last year. Earnings per share after exceptional items have increased by 6.7 per cent to 8.47p from a level of 7.94p for the first six months of last year. The interim dividend payable for the period on 12 March 1993 to ordinary shareholders on the register on 28 January 1993 is 3.72p per share, an increase of 10.1 per cent.

Gearing at 30 September 1992 was very low, with net borrowing of £13.1 million. Dividend and taxation payments in the second half of the year of approximately £150 million will increase net debt by the year end. Since 30 September 1992 we have bid successfully to repay the £142 million 11.85 per cent bond which was due to be repaid to RRF Treasury in 2005. Gearing at the year end is expected to be below last year's level.

We have continued to improve the efficiency of our business. This has contributed to increased profitability while maintaining low tariffs for our customers. We have the lowest Domestic tariff in the UK and we believe that our industrial and commercial contract prices are among the most competitive. As announced earlier this month all our RRF customers will receive the benefit of a rebate by January 1993, due to savings in the 12 months ended October 1992 being at a lower rate than anticipated when our tariffs were set. In total this will amount to approximately £20 million.

In our generation business we continued to reduce costs and we have begun to see the first benefits of burning North Sea sour gas at Peterhead. Revenue and profits from sales of electricity to England and Wales increased.

Following the reorganisation of the company last year into separately accountable businesses, our fundamental review of operations has continued and is already resulting in savings. We have increased provisions for restructuring and reorganisation by £23 million to help reach our objectives of further increasing efficiencies.

We continue to give a high priority to enhancing customer service. According to a recent report from the Office of Electricity Regulation, we rank among the best in the UK on several significant measures of service performance. We are determined that the drive to achieve excellence in all our activities will continue. Our performance to date in the second half of the financial year continues to be very satisfactory.

Mr Murray Stuart, Chairman of ScottishPower, 20 November 1992.

Commenting on the results, Mr Murray Stuart, Chairman of ScottishPower, said:

"We have continued to improve the efficiency of our business. This has contributed to increased profitability and low tariffs for our customers."

A copy of the interim Report is available from the Shareholder Enquiry Office, ScottishPower, Calcutt House, South Street, Glasgow G4 4BE. Telephone: 041 637 7177, Facsimile: 041 636 4660

NOTICE OF REDEMPTION

To the Holders of

The Industrial Bank of Japan
Finance Company N.V.**£30,000,000 11% Guaranteed Bonds Due 1995**
guaranteed by The Industrial Bank of Japan, Limited
(the "Bonds")

NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(a) of the Bonds, The Industrial Bank of Japan Finance Company N.V. (the "Company") will redeem £30,000,000 principal amount of the Bonds on 31st December, 1992 at the redemption price of 100% of their principal amount.

The serial numbers of the £30,000,000 principal amount of the Bonds drawn for redemption in accordance with Condition 5(a) of the Bonds are as follows:

12	182	988	1112	1901	2290	2717	3171	3659	4069	4431	4789	5232	5697
13	197	988	1118	1909	2291	2722	3179	3654	4072	4432	4794	5234	5704
14	200	988	1122	1912	2294	2725	3182	3657	4075	4435	4797	5237	5707
15	203	988	1126	1916	2298	2730	3186	3661	4079	4439	4801	5241	5711
16	206	988	1130	1920	2302	2734	3190	3665	4083	4443	4805	5245	5715
17	209	988	1134	1924	2306	2738	3194	3669	4087	4447	4809	5249	5719
18	212	988	1138	1928	2310	2742	3198	3673	4091	4451	4813	5253	5723
19	215	988	1142	1932	2314	2746	3202	3677	4095	4455	4817	5257	5727
20	218	988	1146	1936	2318	2750	3206	3681	4099	4459	4821	5261	5731
21	221	988	1150	1940	2322	2754	3210	3685	4103	4463	4825	5265	5735
22	224	988	1154	1944	2326	2758	3214	3689	4107	4467	4829	5269	5739
23	227	988	1158	1948	2330	2762	3218	3693	4111	4471	4833	5273	5743
24	230	988	1162	1952	2334	2766	3222	3697	4115	4475	4837	5277	5747
25	233	988	1166	1956	2338	2770	3226	3701	4119	4479	4841	5281	5751
26	236	988	1170	1960	2342	2774	3230	3705	4123	4483	4845	5285	5755
27	239	988	1174	1964	2346	2778	3234	3709	4127	4487	4849	5289	5759
28	242	988	1178	1968	2350	2782	3238	3713	4131	4491	4853	5293	5763
29	245	988	1182	1972	2354	2786	3242	3717	4135	4495	4857	5297	5767
30	248	988	1186	1976	2358	2790	3246	3721	4139	4499	4861	5301	5771
31	251	988	1190	1980	2362	2794	3250	3725	4143	4503	4865	5305	5775
32	254	988	1194	1984	2366	2798	3254	3729	4147	4507	4869	5309	5779
33	257	988	1198	1988	2370	2802	3258	3733	4151	4511	4873	5313	5783
34	260	988	1202	1992	2374	2806	3262	3737	4155	4515	4877	5317	5787
35	263	988	1206	1996	2378	2810	3266	3741	4159	4519	4881	5321	5791
36	266	988	1210	2000	2382	2814	3270	3745	4163	4523	4885	5325	5795
37	269	988	1214	2004	2386	2818	3274	3749	4167	4527	4889	5329	5799
38	272	988	1218	2008	2390	2822	3278	3753	4171	4531	4893	5333	5803
39	275	988	1222	2012	2394	2826	3282	3757	4175	4535	4897	5337	5807
40	278	988	1226	2016	2398	2830	3286	3761	4179	4539	4901	5341	5811
41	281	988	1230	2020	2402	2834	3290	3765	4183	4543	4905	5345	5815
42	284	988	1234	2024	2406	2838	3294	3769	4187	4547	4909	5349	5819
43	287	988	1238	2028	2410	2842	3298	3773	4191	4551	4913	5353	5823
44	290	988	1242	2032	2414	2846	3302	3777	4195	4555	4917	5357	5827
45	293	988	1246	2036	2418	2850	3306	3781	4199	4559	4921	5361	5831
46	296	988	1250	2040	2422	2854	3310	3785	4203	4563	4925	5365	5835
47	299	988	1254	2044	2426	2858	3314	3789	4207	4567	4929	5369	5839
48	302	988	1258	2048	2430	2862	3318	3793	4211	4571	4933	5373	5843
49	305	988	1262	2052	2434	2866	3322	3797	4215	4575	4937	5377	5847
50	308	988	1266	2056	2438	2870	3326	3801	4219	4579	4941	5381	5851
51	311	988	1270	2060	2442	2874	3330	3805	4223	4583	4945	5385	5855
52	314	988	1274	2064	2446	2878	3334	3809	4227	4587	4949	5389	5859
53	317	988	1278	2068	2450	2882	3338	3813	4231	4591	4953	5393	5863
54	320	988	1282	2072	2454	2886	3342	3817	4235	4595	4957	5397	5867
55	323	988	1286	2076	2458	2890	3346	3821	4239	4599	4961	5401	5871
56	326	988	1290	2080	2462	2894	3350	3825	4243	4603	4965	5405	5875
57	329	988	1294	2084	2466	2898	3354	3829	4247	4607	4969	5409	5879
58	332	988	1298	2088	2470	2902	3358	3833	4251	4611	4973	5413	5883
59	335	988	1302	2092	2474	2906	3362	3837	4255	4615	4977	5417	5887
60	338	988	1306	2096	2478	2910	3366	3841	4259	4619	4981	5421	5891
61	341	988	1310	2100	2482	2914	3370	3845	4263	4623	4985	5425	5895
62	344	988	1314	2104	2486	2918	3374	3849	4267	4627	4989	5429	5899
63	347	988	1318	2108	2490	2922	3378	3853	4271	4631	4993	5433	5903
64	350	988	1322	2112	2494	2926	3382	3857	4275	4635	4997	5437	5907
65	353	988	1326	2116	2498	2930	3386	3861	4279	4639	5001	5441	5911
66	356	988	1330	2120	2502	2934	3390	3865	4283	4643	5005	5445	5915
67	359	988	1334	2124	2506	2938	3394	3869	4287	4647	5009	5449	5919
68	362	988	1338	2128	2510	2942	3398	3873	4291	4651	5013	5453	5923
69	365	988	1342	2132	2514	2946	3402	3877	4295	4655	5017	5457	5927
70	368	988	1346	2136	2518	2950	3406	3881	4299	4659	5021	5461	5931
71	371	988	1350	2140	2522	2954	3410	3885	4303	4663	5025	5465	5935
72	374	988	1354	2144	2526	2958	3414	3889	4307	4667	5029	5469	5939
73	377	988	1358	2148	2530	2962	3418	3893	4311	4671	5033	5473	5943
74	380	988	1362	2152	2534	2966	3422	3897	4315	4675	5037	5477	5947
75	383	988	1366	2156	2538	2970	3426	3901	4319	4679	5041	5481	5951
76	386	988	1370	2160	2542	2974	3430	3905	4323	4683	5045	5485	5955
77	389	988	1374	2164	2546	2978	3434	3909	4327	4687	5049	5489	5959
78	392	988	1378	2168	2550	2982	3438	3913	4331	4691	5053	5493	5963
79	395	988	1382	2172	2554	2986	3442	3917	4335	4695	5057	5497	5967
80	398	988	1386	2176	2558	2990	3446	3921	4339	4699	5061	5501	5971
81	401	988	1390	2180	2562	2994	3450	3925	4343	4703	5065	5505	5975
82	404	988	1394	2184	2566	2998	3454	3929	4347	4707	5069	5509	5979
83	407	988	1398	2188	2570	3002	3458	3933	4351	4711	5073	5513	5983
84	410	988	1402	2192	2574	3006	3462	3937	4355	4715	5077	5517	5987
85	413	988	1406	2196	2578	3010	3466	3941	4359	4719	5081	5521	5991
86	416	988	1410	2200	2582	3014	3470	3945	4363	4723	5085	5525	5995
87	419	988	1414	2204	2586	3018	3474	3949	4367	4727	5089	5529	5999
88	422	988	1418	2208	2590	3022	3478	3953	4371	4731	5093	5533	6003
89	425	988	1422	2212	2594	3026	3482	3957	4375	4735	5097	5537	6007
90	428	988	1426	2216	2598	3030	3486	3961	4379	4739	5101	5541	6011
91	431	988	1430	2220	2602	3034	3490	3965	4383	4743	5105	5545	6015
92	434	988	1434	2224	2606	3038	3494	3969	4387	4747	5109	5549	6019
93	437	988	1438	2228	2610	3042	3498	3973	4391	4751	5113	5553	6023
94	440	988	1442	2232	2614	3046	3502	3977	4395	4755	5117	5557	6027
95	443	988	1446	2236	2618	3050	3506	3981	4399	4759	5121	5561	6031
96	446	988	1450	2240	2622	3054	3510	3985	4403	4763	5125	5565	6035
97	449	988	1454	2244	2626	3058	3514	3989	4407	4767	5129	5569	6039
98	452	988	1458	2248	2630	3062	3518	3993	4411	4771	5133	5573	6043
99	455	988	1462	2252	2634	3066	3522	3997	4415	4775	5137	5577	6047
100	458	988	1466	2256	2638	3070	3526	4001	4419	4779	5141	5581	6051

Payment of the redemption price will be made against surrender of the Bonds in the manner provided in the Conditions of the Bonds at any of the following Paying Agents:

The Industrial Bank of Japan Trust Company
1 State Street, New York, NY 10004
(for payment of principal only)The Industrial Bank of Japan, Limited
Bracken House, One Friday St., London EC4M 9JAThe Industrial Bank of Japan (Luxembourg) S.A.
6 rue Jean Monnet
B.P. 68, L-2010 Luxembourg, Grand Duché de LuxembourgIndustriebank von Japan (Deutschland) A.G.
Niedenau 13-19
6000 Frankfurt/Main, Federal Republic of GermanyMorgan Guaranty Trust Company of New York
Avenue des Arts 35, 1040 Brussels, BelgiumMorgan Guaranty Trust Company of New York
13 Place Vendôme, 75001 ParisSwiss Bank Corporation
1 Aeschenvorstadt, 4002 Basle, Switzerland

All Bonds to be redeemed should be presented for payment together with all coupons appertaining thereto maturing on or after 31st December, 1993 falling within the amount of any coupon appertaining thereto maturing on or after 31st December, 1993 falling within the amount of any coupon appertaining thereto maturing on or after 31st December,

COMPANY NEWS: UK

The Fril of European growth

Andrew Bolger on Hays' plans for transforming distribution



Route Frost: keeping an eye on further possible purchases

BRITISH companies are poised to transform continental Europe's retail distribution industry over the next few years, according to Mr Ronnie Frost, executive chairman of Hays, the business services group.

Hays is one of the small group of companies which provide distribution, through dedicated warehouses and transport fleets, on contract to leading retailers such as J. Sainsbury, Marks and Spencer and Tesco.

Mr Frost believes it was the strategic decision taken about 25 years ago by British retailers to take control of their own distribution which has given them the whiphand over manufacturers, and allowed them to enjoy profit margins double the level of their European counterparts.

"The retailer can't get too aggressive with price if the manufacturer controls the distribution, because if you do the manufacturer says 'well, in that case I won't let you have my product'," Mr Frost says.

His belief that continental retailers are bound to move in the same direction has behind Hays' recent acquisition of Groupe Fril, a privately-owned French distributor. The £37.5m deal is the first overseas move by Hays, which was floated in 1989 and has been growing steadily towards membership of the FT-SE 100.

Hays would eventually like to have 30 per cent of its earnings outside the UK, but Mr Frost insists: "We will only buy businesses which fit perfectly, and are good businesses. I won't rush around and buy companies for the sake of it."

The UK group is still looking to make acquisitions in Germany, Spain and Portugal. It hired a management consultancy to select businesses in France and Germany, albeit less sophisticated than British distributors, which were good companies but not necessarily sellers.

Mr Frost says: "They came up with a list of 100 names. We met 12, selected three, progressed on Fril and are still talking to the other two."

British distribution companies do not have an unblemished record of expanding into Europe. Christian Salvesen last year wrote off £12.9m on an unrealistically priced contract with a German frozen food sub-

Hays has spent a total of £265m on acquisitions since it was floated in October, 1989 - all being commercial and distribution businesses in the UK, apart from Fril. Since then, the market value of the group has grown from £398m to its current level of £825m. Pre-tax profits have also grown from £34.4m to £57.4m, although their rate of advance has been checked by recession. The group's distribution and commercial activities have continued to perform strongly, but profits from the personnel business - specialising in recruiting accountancy staff - have fallen sharply since 1990.

sidary of Unilever, the Anglo-Dutch group.

Hays has sought to avoid such mistakes by keeping the existing management of Fril, with the present chairman and chief executive working on a three-year earn-out.

Mr Frost says: "What is important in acquiring a continental business is that you do need local knowledge and local culture, which means you have got to keep the management. This is the mistake that other British companies have made over the last four-to-five years. They have all acquired, paid cash and within six months the management has gone."

"With Fril we got extremely close. We were able to advise and help them, even before we bought the business. We then agreed a price and liked the two managers. We're looking for European management in the future, and we believe the two people are good enough to be part of that structure."

to earn as much from the business as possible, so we persuaded them that cash down, and an earn-out was the best way, particularly as they wanted to stay with the business. It was very difficult, because in France this earn-out principle isn't known at all. Introducing them to people in Hays who had done earn-outs persuaded them this was the best thing to do."

Hays' acquisition efforts are led by Mr Graham Williams, the group's corporate development director, who was financial director until the beginning of this year. Before joining Hays in 1983 he was deputy managing director of Barclays Development Capital and prior to that he worked for Charterhouse, representing the bank on corporate boards in France and Germany.

Mr Williams speaks fluent French and German, and Hays is aware of the importance - and perils - of dealing with different languages within the

group. Although Fril's main board meetings are conducted in English, an interpreter is always present so that executives can make, and hear, important points in their own language.

Fril mainly distributes for manufacturers, in common with other French distributors, although it also does work for retailers such as Carrefour, the hypermarket group.

Mr Frost says: "I can see Fril still working for the manufacturers for a long while yet. But for any retailer that wants to go the dedicated, sole-distribution route, we could set up facilities for them, still under Hays Fril."

"This could go into non-food directions, clothes and the like. We've got some UK customers involved in France that are looking for UK-style central distribution."

Hays is also interested in making European acquisitions on the commercial side, such as archive storage, document exchange and postal systems.

Mr Frost does not rule out making acquisitions in the third area of his group, personnel, but says the present legal framework makes that a much less immediate option.

The UK group can bring immediate benefits to Fril, such as the huge discounts which Hays can obtain on commercial vehicles, trailers and refrigeration equipment. However, Mr Frost clearly has more ambitious plans, on a European scale.

Hays has sole agency in the UK for Seagrams, the Canadian drinks group, and also for Moët Hennessy, LVMH's champagne and brandy businesses. Fril has the same arrangements in France, for which it has designed and produced a computer system to control stock at both companies and other companies.

"What both of those companies would like to do is have a European network of stock, not to have stock in each country, but have stocks in the most convenient country for the whole of Europe, says Mr Frost."

"If you're going to have spirits, the UK is the place, if you're going to have wine - obviously France. Computer-controlled movement of stocks between warehouses could be built into a pan-European distribution network."

Monarch sells stake in Ewart for loss

By Tim Coone in Dublin

MONARCH Properties, the private Dublin-based property developer, has sold its 29.2 per cent stake in Ewart, the publicly-quoted Northern Ireland property company, for a figure "upwards of 50p per share" according to a spokesman for Monarch. The sale has resulted in a substantial loss to Monarch.

Ewart is the lead developer for the £100m Laganade scheme in central Belfast, which involves construction of a concert hall, 200-bed hotel and 400,000 sq ft of offices, and has other property developments throughout the UK.

Site work on the Laganade project is expected to start in March.

Last September, Mr Philip Monahan, chairman of Monarch, called an extraordinary meeting in an attempt to oust four of Ewart's eight-man board, and replace them with two of his own nominees.

"With a view to radically redefining the strategic direction of Ewart,"

His aim was to steer Ewart towards property development in the Republic, but there was suspicion on the board that he simply wanted to sell some of his own developments there into Ewart.

At the time of the boardroom battle, Mr Monahan was not prepared to give state that he was not planning such a move. His boardroom coup was narrowly defeated.

Monarch's 5.5m shares in Ewart were bought at an average price of 125p, and the benefits of the takeover, which have been said to be a property developer Mr Claude Mayer.

Mr Barry Gilligan, managing director of Ewart, said yesterday: "I have been assured by Mr Monahan's legal representatives that Mr Mayer's intentions are friendly and that he will not be making a full bid."

"I can only hope our relationship with Mr Mayer will be better than it was with Mr Monahan."

Verson moves back into the black with turnaround to £1.08m

Paul Chesseright, Midlands Correspondent

GREAT stability returned to the affairs of Verson International, the Midlands-based machinery manufacturer, during its first half when it turned in pre-tax profits of £1.08m.

This compared with a loss of £4.7m in the 1991 first half and a pre-tax deficit for the year to last January of £12.3m.

Earnings for the six months to July were £0.73p (losses £3.42p) but again there will be no interim dividend.

However, Verson is planning a capital reduction in order,

"to restore the company to a position where, technically, it can resume payments of dividends in the future."

Verson is now entering a new phase of its existence on the back of the sale of one US company, Taylor-Winfield, and the purchase of another, Niagara, the development of tighter links with C Itoh and Hitachi of Japan and a series of new banking arrangements.

During the first half, when turnover at £39.05m was marginally lower than the £40.04m recorded in the same period of 1991, all but one of the UK companies, now almost solely

dependent on exports, traded profitably. And there has been a substantial improvement in the US orderbook.

But the first half figures are flattered by the one-off royalty payment of £3.8m from C Itoh, while the effect of higher orders on the profit-and-loss account will not be seen until the next financial year.

Typically, Verson products have a delivery period of nine or more months. This suggests that pre-tax profits in the second half will be lower than in the first and that the benefit of a stronger flow of orders will not be fully felt until 1993-94.

NEWS DIGEST

Borthwicks advances to £1.28m

PRE-TAX profits of Borthwicks, the natural flavours and food products group, increased by £344,000 to £1.28m in the six months to September 26.

The pre-tax figure was boosted by cash received and the release of a provision amounting to £442,000 from a discontinued operation. Profits for the comparable period last time were depressed by reorganisation costs totalling £346,000.

Turnover from continuing operations increased from £22.8m to £23.2m. The interest charge fell slightly to £224,000 (£236,000).

Mr John Thomson, chairman, said the results had been achieved against a backdrop of deepening recession, not only in the UK but throughout the developed industrial world, which affected all the group's operations.

The interim dividend is being maintained at 0.5p, payable from earnings per share of 1.9p (1.2p).

East Surrey slight increase to £2.92m

East Surrey Holdings, whose principal activity is the supply of drinking water in east Surrey, parts of Kent, Sussex and

the London Borough of Croydon, reported a marginal increase from £2.86m to £2.92m in pre-tax profits for the six months ended September 30 in spite of a 16 per cent increase to £12.04m in sales.

The interim dividend is being raised from 3.55p to 4.1p per share out of unchanged earnings of 19.9p.

Regina back into profitable trading

A fall in sales and increased exceptional charges lifted the pre-tax loss of Regina, the international brand leader in Royal Jelly products, to £1.2m in the year ended August 31 1992.

Turnover came to £1.91m, compared to £2.11m in the previous 14 months. The previous loss was £505,000.

However, the group had traded profitably in September and October. Sales in November were ahead of budget and a profit was forecast for the month.

Exceptional charges came to £490,000 (£252,000). Losses worked through at 0.91p (0.29p).

Crown Eyeglass up 13% and sees more

Crown Eyeglass, the USM-quoted spectacles manufacturer and distributor, advanced 13 per cent to pre-tax profits of £274,000 in the half year to September 27, against £242,000 last time.

The company said the improvement had continued in the second half.

Turnover was lower at £1.78m (£1.91m). Earnings per share were 11.8p (10.2p). The interim dividend has been increased from 2p to 2.5p.

Sharp recovery at European Colour

A sharp recovery in pre-tax profits is reported by European Colour, the manufacturer of chemical colours more than 95 per cent of which are industrial pigments used predominantly in printing inks.

Pre-tax profits for the six months to September 30 are up from £26,000 to £265,000 from sales which were marginally higher at £5.98m (£5.92m).

The interim dividend is increased by 10 per cent from 0.25p to 0.27p payable from earnings per share of 0.69p against 0.60p.

Assets decline at EFM Income Trust

Net asset value per ordinary share of EFM Income Trust stood at 37.7p at October 31 compared with 47.5p a year earlier. The value of the zero dividend preference shares rose from 39.1p to 41.4p.

Revenue for the six months came to £805,000, against £795,000, and earnings per share were 2.4p (3.3p). The second interim dividend is again 1.2p to hold the payment so far at 2.4p.

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, November 30, 1992. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN (x 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (x 100)
Algeria (Algeria)	99.25	65.5764	41.1398	52.7224	Gambia (D-Paris)	12.341	8.1539	5.1154	6.5356
Algeria (Algeria)	145.25	101.387	67.871	87.941	Gambia (D-Paris)	2.4125	1.5939	1.0125	1.2815
Algeria (Algeria)	33.456	22.105	13.8577	17.7721	Gambia (D-Paris)	309.0000	208.81	129.41	163.61
Algeria (Algeria)	1.9225	1.3129	0.8522	1.0819	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	113.70	77.167	51.457	66.167	Gambia (D-Paris)	20.81	13.711	8.6716	10.971
Algeria (Algeria)	94.19	64.135	42.423	54.441	Gambia (D-Paris)	0.4984	0.3287	0.2039	0.2599
Algeria (Algeria)	4.6635	3.1298	2.0543	2.6355	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7799	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3956	0.9316	1.1956	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	1.7999	1.2166	0.811	1.0431	Gambia (D-Paris)	0.0607	0.4145	0.2512	0.3172
Algeria (Algeria)	2.0399	1.3							

CHICAGO: A CENTRE FOR FINANCE AND INDUSTRY

Tuesday December 1 1992

CHICAGO, big, brash, and very American, has a runner-up complex that compels it always to try harder. As the third largest US city, it wants to prove that it is as good as New York for business and finance, and as culturally up to the minute, if more high-minded, as Los Angeles. The phrase "second to none" rolls off Chicagoans' lips remarkably often.

Thus the capital of the great Midwestern swathe known as America's heartland is competing increasingly against the two US coasts for international attention.

Over the past decade or so, the international prominence of the city has surpassed the dreams of most Chicagoans. Thanks largely to the remarkable growth of its futures and options markets, Chicago now figures on the maps of every major financial institution in the world.

The Chicago Board of Trade (CBOT) and the Chicago Mercantile Exchange (CME), the world's two largest futures exchanges, and the Chicago Board Options Exchange, the world's largest options exchange, have ridden the crest of a global derivatives trading wave. On many days, more money - measured in the value of derivative products - passes through Chicago's hands than New York's.

This new world role has allowed Chicago to temper, if not bury, its old gritty image as a steel and meat-packing town - the post Carl Sandburg's "city of broad shoulders." And the view of Chicago as Al Capone territory has also faded. While organised crime and corruption still exist, they are nowhere near the blown-up dimensions of Hollywood's version of Prohibition-era Chicago.

The city's futures markets have also had to contend with a negative image. The CBOT and the CME have waged a public relations battle against those who view futures trading as just a half step away from gambling. The efforts of the exchanges were, however, set back by the 1989 scandal, in which 47 traders were indicted



Centres of enterprise: a trader on the options exchange; one of the city's distinctive landmarks, 333 Wacker Drive; and street music in Maxwell Street, on the South Side.

Pictures by Glyn Gwyn

Exchanges defend their world title

Diversification has helped to insulate the city from the worst of the economic downturn, writes **Barbara Harrison**, introducing this portrait of the 'no boom, no bust' capital of the US Midwest

for fraud following an undercover investigation by the Federal Bureau of Investigation.

Since then, reforms of trading practices have helped to quieten criticism, and the increasing use of electronic trading devices is expected to provide further protection against fraud.

Yet the meteoric rise in the international financial importance of Chicago's futures markets was not lost on other countries. During the past few years, new foreign futures markets, led by the London International Financial Futures Exchange, have been eating away at Chicago's once dominant world market share of futures trading. Together, the CBOT and CME now claim only 40 per cent of the world's trading volume for futures.

The greatest challenge to the CBOT and CME during this decade will be to keep their market share from dropping further. They are fighting back by launching more products with international appeal and with Globex, the round-the-clock electronic trading system.

On the positive side, the explosion of derivatives trading has brought a tide of financial investors to the city, including many foreign banks and brokerage houses. All of the major Japanese banks and brokerages, for example, have opened Chicago operations. Overall, some 70 foreign banks are present. The markets, with their accompanying investments and jobs, have helped fuel an extensive retooling of the local economy over the past 15 years. In the mid-1970s, Chicago was still heavily reliant on manufacturing. Some 35-36 per cent of its jobs were in manufacturing then, whereas today manufacturing accounts for only 17-18 per cent - similar to the national figure, according to the Federal Reserve Bank of Chicago.

The shift from manufacturing was helped by the collapse of the local steel industry at the start of the 1980s. A gen-

eral industrial restructuring that came in the wake of the 1982-83 recession pushed it along further. That recession, which hit the Midwest particularly hard, and the painful retrenchment after it kept the region from experiencing the giddy 1980s boom that occurred on both US coasts.

Chicago plodded through the 1980s with slow growth; but it increasingly diversified, creating jobs in financial services,

telecommunications, transportation, insurance, real estate, distribution, food and health. The number of service jobs roughly offset the losses in manufacturing, leaving city employment to hover at the 1.2m mark since 1977.

Diversification helped insulate Chicago from the worst effects of the 1990-91 economic downturn. Regional economists are fond of attributing the relative economic health of

the city and the Midwest to "no boom, no bust".

Despite many lay-offs by Chicago area companies during the past two years, particularly in banking and real estate, evidence of the local economy's resilience is seen in the fact that unemployment is running at just 6.8 per cent, compared with 7.4 per cent for the nation.

Metropolitan Chicago's economy is helped by the presence of several dozen Fortune 500 companies. Powerful multinational companies such as Sara Lee, Amoco, Sears, McDonald's, United Airlines, Inland Steel, Quaker, Waste Management and Motorola call metropolitan Chicago home. Local boosters like to tout the fact that two thirds of US gross national product is generated within a 500-mile range of Chicago.

Foreign companies have also bolstered the city's fortunes, with jobs and capital expenditures, and raised its international profile. According to a 1992 study, by KPMG Peat Marwick, of inward investment to Illinois, the state is home to 617 US headquarters of foreign-owned companies, most of which are in the Chicago area. For the study, such companies were defined as being at least 50 per cent owned by a foreign entity.

Of 361 companies that responded to the survey, 58 per cent were in the city itself or Cook County, in which Chicago is located. Another 31 per cent were in the metropolitan area, or "collar counties". Notably, 68 per cent were start-ups and 52 per cent of their workforce was in manufacturing.

Democratic Mayor Richard Daley, who was re-elected to a second term last year, is unabashedly pro-business. But he contends that big tax concessions ought not to be made in order to encourage investment.

He is currently trying to win the Illinois legislature's approval for a controversial \$20n casino project. It would receive no tax incentives and be an entirely private investment.

ment. But, despite backing for the project from top business associations, Governor Jim Edgar, a Republican, is opposed. No one is willing to predict the outcome of a vote, which is imminent.

Yet, even with Chicago's successful economic diversification, the city faces many challenges.

■ Economists predict that it will continue to lose manufacturing jobs.

■ Its infrastructure has deteriorated severely, as the disastrous downtown flood showed earlier this year.

■ Its substantial airport facilities, which constitute one of the biggest attractions for business, need expansion in order to keep up with demand into the next decade.

While Mayor Daley is attempting to address these issues, the city also faces a host of social problems typical of America's urban landscapes. As the crack and heroin trade has moved more heavily into the city, over the past year or so, violent crime, largely from gangs, has mounted.

Local business leaders are worried, too, about the quality of the local workforce. The Chicago school system ranks as one of the worst in urban America, despite attempts in recent years to reform it. The city's publicly subsidised housing for the poor is also in horrifyingly bad condition and infested with gangs.

In addition, racial tensions have bubbled. Black leaders criticise Mayor Daley for inadequate attention to their community's needs. This complaint could spell a significant political challenge to Mr Daley when he runs for re-election in 1995.



IN THIS 4-PAGE SURVEY

- The futures exchanges are meeting global competition 2
- Archaic state laws have handicapped city banks 2
- The meatpackers have gone. Steel's struggling. What now? 3
- Mayor Daley's pro-business, big-project vision 3
- A casino to lure tourists? Decision day is imminent 4

To CHICAGO, ILLINOIS, USA

LONDON, ENGLAND UK			
0900	LGW	0900	ORD
1000	LHR	1000	ORD
1100	LGW	1100	ORD
1200	LHR	1200	ORD
1250	LGW	1250	ORD
1300	LHR	1300	ORD

1400	ORD	FCB	F	0
1500	ORD	FCB	F	0
1600	ORD	FCB	F	0
1700	ORD	FCB	F	0

0900	ORD	FCB	F	0
1000	ORD	FCB	F	0
1100	ORD	FCB	F	0
1200	ORD	FCB	F	0
1250	ORD	FCB	F	0
1300	ORD	FCB	F	0
1400	ORD	FCB	F	0
1500	ORD	FCB	F	0
1600	ORD	FCB	F	0
1700	ORD	FCB	F	0

ZURICH, SWITZERLAND

1250	ZRH	1250	ORD	FCB	F	0
1300	ZRH	1300	ORD	FCB	F	0
1400	ZRH	1400	ORD	FCB	F	0
1500	ZRH	1500	ORD	FCB	F	0
1600	ZRH	1600	ORD	FCB	F	0
1700	ZRH	1700	ORD	FCB	F	0

FIRST CLASS PASSAGE To MIDWEST MARKETS.

0900	LTX	0900	ORD	FCB	F	0
1000	FRA	1000	ORD	FCB	F	0
1100	CGN	1100	ORD	FCB	F	0
1200	LTX	1200	ORD	FCB	F	0
1250	FRA	1250	ORD	FCB	F	0
1300	CGN	1300	ORD	FCB	F	0
1400	LTX	1400	ORD	FCB	F	0
1500	FRA	1500	ORD	FCB	F	0
1600	CGN	1600	ORD	FCB	F	0
1700	LTX	1700	ORD	FCB	F	0

0900	AMS	0900	ORD	FCB	F	0
1000	AMS	1000	ORD	FCB	F	0
1100	AMS	1100	ORD	FCB	F	0
1200	AMS	1200	ORD	FCB	F	0

BERLIN, FED. REP. OF GERMANY

0900	LTX	0900	ORD	FCB	F	0
1000	FRA	1000	ORD	FCB	F	0
1100	CGN	1100	ORD	FCB	F	0
1200	LTX	1200	ORD	FCB	F	0
1250	FRA	1250	ORD	FCB	F	0
1300	CGN	1300	ORD	FCB	F	0
1400	LTX	1400	ORD	FCB	F	0
1500	FRA	1500	ORD	FCB	F	0
1600	CGN	1600	ORD	FCB	F	0
1700	LTX	1700	ORD	FCB	F	0

0900	AMS	0900	ORD	FCB	F	0
1000	AMS	1000	ORD	FCB	F	0
1100	AMS	1100	ORD	FCB	F	0
1200	AMS	1200	ORD	FCB	F	0

AMSTERDAM, NETHERLANDS

0900	AMS	0900	ORD	FCB	F	0
1000	AMS	1000	ORD	FCB	F	0
1100	AMS	1100	ORD	FCB	F	0
1200	AMS	1200	ORD	FCB	F	0

For success and growth in the United States, start between the two coasts. Make our money centre the first stop on your itinerary.

As the largest international bank based in this growing region, we are in a unique position to provide the rest of the world access to all the potential of Midwest markets.

No other institution can match our strategic location, regional focus, or record of Midwest success. Nor can any other Midwest bank surpass the range and depth of our products and services.

From trading instruments to capital market expertise, leading products in cash management to leadership in high-technology electronic solutions, we have all the means available to help you arrive at success.

The best way to reach the Midwest markets and beyond is via our special world class banking service. We do speak your language.

Begin your journey today. Call Robert Patterson in London on (44) 71-240-7240.

FIRST CHICAGO

CHICAGO 2

Volumes continue to expand, but the growth of the two huge futures exchanges has been dwarfed by foreign rivals, says Laurie Morse

After-hours Globex has yet to live up to its promise

THE WORLD'S two largest futures markets, the Chicago Board of Trade (CBOT) and the Chicago Mercantile Exchange (CME), have put the city on the world's financial map.

The two exchanges have experienced over 200 per cent growth during the past decade; and, along with the Chicago Board Options Exchange (CBOE), the world's largest options market, they account for the largest portion anywhere of international trade in exchange-traded derivatives.

In the process, they have attracted financial firms from around the globe, and generated thousands of jobs and millions of dollars in revenue for the city.

While their volumes continue to expand, their growth has been dwarfed by foreign rivals. Global competition and maturing markets are denting the exchanges' margins, and have forced them to initiate new product strategies.

Chicago exchanges still trade commodities, but their bread-and-butter is financial instruments. Their foreign currency, debt, and stock index futures cater for a profession of financial engineers who specialise in risk management. Managed money, in the form of pension funds, mutual funds and investment portfolios, is the lifeblood of the pits. That money follows the best returns at the lowest cost, and is indifferent to geography or whether the trade is made on an exchange or over the counter.

As managed money sloshes around the globe, more and more of its settling in overseas futures markets modelled on Chicago. While the CME saw 27.8 per cent volume growth in the first half of 1992, and the CBOT 11.1 per cent, the London International Futures Exchange (Liffe) expanded its trading by 83.9 per cent, and the new Deutsche Terminbörse had a 142.8 per cent volume increase.

The size of the futures pie

grows with each new exchange that opens, but Chicago's share is dwindling. Five years ago, the two Chicago giants commanded 80 per cent of the world market. In 1992 that share is down to about 40 per cent.

The size of the futures pie grows with each new exchange that opens, but Chicago's share is dwindling. Five years ago, the city's two giants commanded 80 per cent of the world market. In 1992 that share is down to about 40 per cent.

August currency crisis and buried their trades into Europe's exchanges, generating record volume at Liffe and not even a blip on Globex. On average, daily volume bumps along below 10,000 contracts. At that rate, it will take years for Reuters to recover the estimated \$70m investment it has made in the system.

The CBOT has been more direct about answering the foreign incursion. Since 1987, it has run a second shift of bond trading in the evenings, bridging the gap between the regular US and Japanese trading days. Preferring open outcry to screen trading, CBOT executives are negotiating with Liffe for rights to trade UK, German and Italian debt futures in its evening pits.

Chicago's exchanges are also

domesticating their new competitors' products, with mixed success. The CME's dollar-denominated version of the Nikkei-225 stock index generates about 14,000 contracts a month, but its new TTSE 100 product has been slow to catch on. The CBOT's stab at a Japanese yen bond contract failed entirely.

Closer to home, the CME and the CBOE are betting that new index products, aimed at institutional money managers, will generate business. Sector investing is a hot property on Wall Street. The CBOE

recently launched options on a small-stock index called the Russell 2000, and plans an entire portfolio of industry sector indices. The first of these, an index of biotechnology stocks, is already being traded.

The CME has created a stable of indexed futures, starting with its S&P 500 futures contract, two foreign stock indices and a new mid-cap index of US stocks. This year it also launched futures on a commodity index compiled by Goldman Sachs and used by some traders to track inflation.

The CBOT is branching out in two new and untrodden lines of business with its proposals to trade futures on emission control permits to be issued by the US government under new clean-air legislation, and its planned catastrophe insurance

futures. The first of the insurance futures contracts will be launched on December 11.

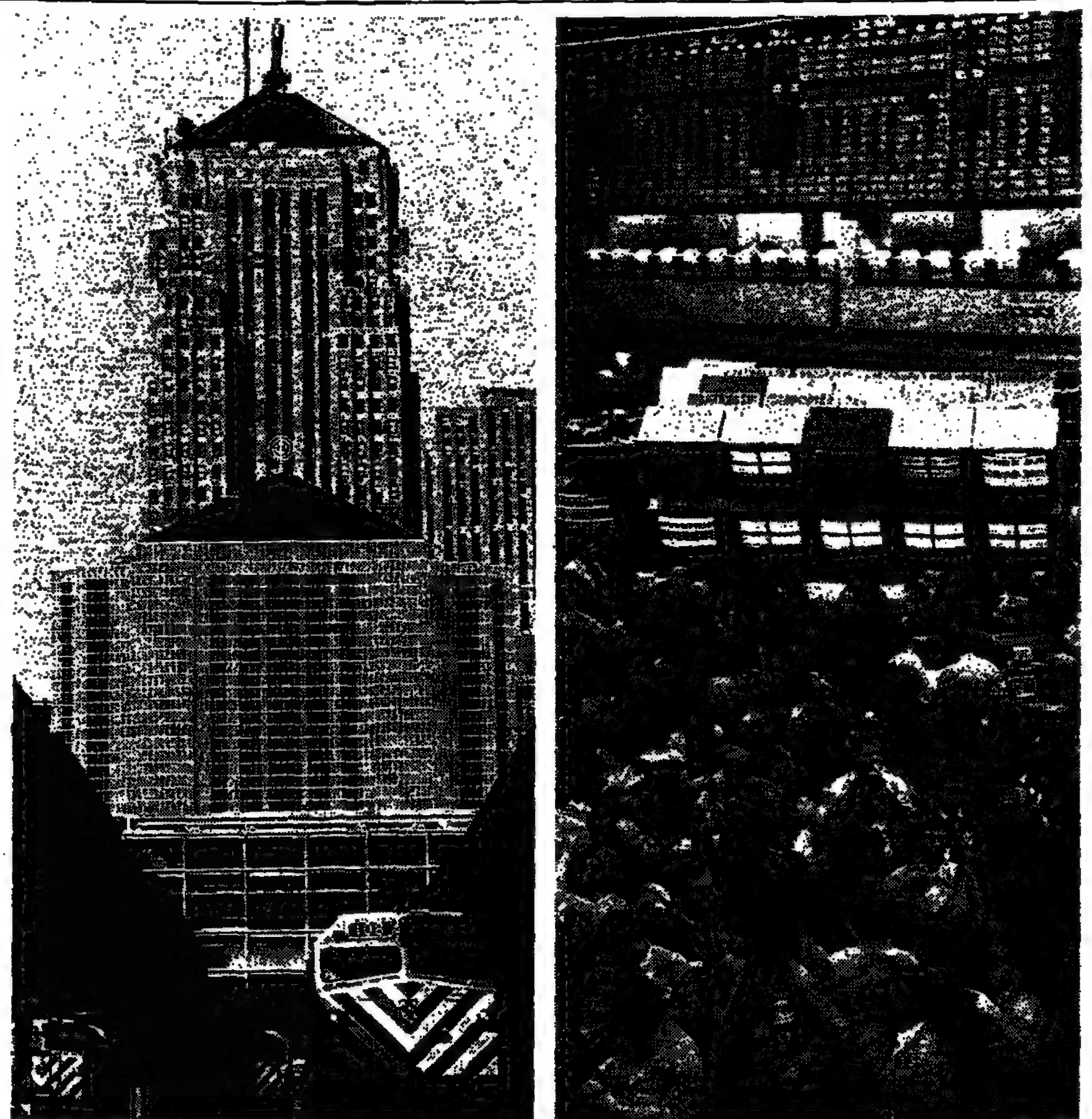
New regulations governing US futures trading, passed last month, are expected to give the Chicago exchanges additional opportunities to expand the types of product they trade, and the way in which they trade them.

In addition to the CBOT, the CME and the CBOE, the city has three other exchange entities that are often overshadowed by their more visible counterparts.

■ The Midwest Stock Exchange, formed in 1982 as the Chicago Stock Exchange, is second only to New York in stock trading volume. An average of 10.5m shares a day pass through the exchange, with about 43 per cent of those block trades of 2,000 shares or more. In addition to stock trading, the MSE has a healthy business clearing trades and providing equity-related trust services. The MSE is also the authorised clearing house for the US mortgage-backed securities industry. Like Chicago's futures exchanges, the MSE sells its trading technology to developing markets overseas.

■ The Options Clearing Corporation, first created to process trades for the Chicago Board Options Exchange in 1973, is now the world's largest clearing organisation for derivative instruments. It matches and guarantees stock options trades and provides high-tech communications to its members. It is jointly owned by the CBOE, the American Stock Exchange, the New York Stock Exchange, the National Association of Securities Dealers, the Pacific Stock Exchange, and the Philadelphia Stock Exchange, for whom it provides clearing services.

■ The Chicago Board of Trade Clearing Corporation, owned by, but independent of, the Chicago Board of Trade, provides trade clearing and processing services to the futures exchange.



The CBOT (left) runs a second shift of bond trading in the evenings. The CME has created a stable of indexed futures

Picture by Glyn Gartin

Banking: the big two are not having it all their own way

Back to profitability but the neighbours are muscling in

CHICAGO IS the banking centre of the Midwest, but its banks, handicapped by archaic state banking laws, have not experienced the healthy growth of some of their regional competitors.

While the city's two biggest banks, First National Bank of Chicago and Continental, are returning to profitability, they are losing out in a battle for regional market share to more muscular bank holding companies in neighbouring states.

Continental Bank, once a flagship of Chicago's investment community, was grounded by energy-related credit problems in 1984. Since then it has reshaped itself as a regional corporate bank, downsized significantly, and last year became a fully public company again, when the government sold the last of its Continental stock holdings, ending a \$4.5bn bail-out.

Continental last year had assets of \$24bn, about half of its 1981 peak of \$47bn. It incurred a \$76m loss in 1991, but has had three profitable quarters in 1992.

"Continental is a brand-new bank now, run by new people,"

Regional giants like Banc One, of Columbus, Ohio, have ample capital to stage Chicago purchases, says Laurie Morse

says Mr Kenneth Fuglisi, a Chicago Corporation bank analyst. "It is really very focused." Continental has shed its primary dealership in government bonds, divested most of its futures operations (though it still provides financial services to Chicago's many exchanges and brokerage firms), and sold off its retail accounts to its old rival, First Chicago. A lavish remodel of the lobby of its LaSalle Street building replaced teller windows with upmarket clothing boutiques and coffee shops. Many older Chicagoans are still surprised that they can buy a pizza in the Continental concourse, but they can't open a cheque-book account.

Analysts praise Continental's chairman, Thomas Theobald, for successful pursuit of the corporate banking strategy. While the bank still needs to bolster its credit ratings, the analysts say it has taken the lead in pricing corporate loans, and is using its focus to regain profitability.

A few blocks away, Chicago's other big bank, First Chicago, has taken a different tack. Like other money-centre banks in the 1980s, First Chicago was battered by non-performing loans to developing countries, by the ups and downs of highly leveraged transactions and, most recently, by credit prob-



Continental's Thomas Theobald: praised by analysts

lems in its commercial property portfolio.

In 1991, the bank earned only \$116.3m on assets of \$47bn, down from \$221.1m in 1990. Losing patience with the slow bleeding of profits, and seeing little near-term improvement in the US property market, First Chicago took decisive action this summer.

The bank announced the sale of \$3.1bn in foreclosed properties and problem loans, valuing them at about 54 cents to the dollar. The sales and write-down left First Chicago with a \$650m charge to earnings, but by taking the hit all at once, the bank is now free to move beyond the problem.

Unlike Continental, First Chicago's strategy for survival in the 1990s is to focus on its retail franchise. The bank recently bought a smaller rival, American National Bank, to strengthen its retail base, and caught the outflow when Continental closed its teller windows. It still provides cash management and other services to corporate accounts, but its profile has become much more of a regional bank than a money-centre presence.

In that role it faces stiff competition. The Chicago banking scene, with its many small but very profitable properties, is an attractive grazing ground for outsiders. Regulatory changes, some as recent as 1991, have opened Illinois to out-of-state banks, and now allow expansion through acquisition.

Until recently, bank holding companies and branch banking were prohibited in Illinois. That regulatory twist spawned more than 13,000 independent banks in the state. Now, with profitability boosted by a year and a half of low interest rates and a generally resilient Midwest economy, the myriad small banks are the focus of aggressive regional consolidation.

ture through the next five years, although plenty of small independent banks will remain.

Foreign banks are also on the prowl for acquisitions, and prefer to serve the international financing needs of the futures-exchange-dominated loop community. ABN Three years ago, ABN (now part of ABN Amro, the biggest bank in the Netherlands) bought Chicago's fifth-largest bank, LaSalle National. This year ABN Amro used LaSalle as the base to purchase Tallman Home Federal, a troubled but profitable savings and loan. The combined assets of Tallman and LaSalle top \$12bn and have leap-frogged ABN Amro into third place in Chicago's bank ranking.

Harris, now Chicago's fourth-largest bank, was purchased by The Bank of Montreal in 1984. The Canadian bank takes a very low-key role in the city, and has not had ABN Amro's bent for expansion.

Not to be overlooked in Chicago's banking community is the solid and solidly independent Northern Trust. Led by conservative management, Northern avoided most of the credit pitfalls of its LaSalle Street neighbours and maintains a successful niche administering trusts, particularly corporate pension funds, and providing banking services to high net worth individuals. A perennial pick of bank analysts, Northern has assets of \$14.3bn and last year earned a record \$127.4m or a \$3.41 per share, a 10 per cent gain over 1990.

While its bottom line makes Chicago's fifth-largest bank a sweet acquisition target, Northern Trust, the management says, is not for sale.

SURVEYS INFORMATION

1993 FORTHCOMING SURVEYS LIST Tel 071 873 3272 Fax 071 873 3062

SURVEY SYNOPSIS Tel 071 873 3272 Fax 071 873 3062

BACK NUMBERS £1.20 up to one month previous. Personal callers £1.60 one month to one year previous Tel 071 873 3324

SURVEYS INDEX (past two years) £2 Tel 071 873 3213

REPRINTS Quotes available for minimum 100 order Tel 071 873 3213

ADVERTISING Tel 071 873 3261

EDITORIAL Information should be sent in writing to the Commissioning Editor for the survey concerned, Number One Southwark Bridge, London SE1 9HL, or fax 071 873 3076 or 071 467 5700

Cheques and postal orders for the FT Surveys Index and Back Numbers should be made payable to Financial Times Ltd.

CARIPLO IN THE WORLD

Cariplo and Cariplo Group: a large and diversified organisation of companies, experiences and resources to operate in all banking and near banking sectors (merchant banking, leasing, factoring, insurance, etc.). With more than 600 branches in Italy and in the most important financial markets, Cariplo provides a full range of top banking services all over the world.

INTERNATIONAL NETWORK

Branches:

LONDON
6 Lombard Street - London EC3V 9AA
MADRID
Calle Alcalá 44 - 28014 Madrid
NEW YORK
650 Fifth Avenue - 25th floor - New York N.Y. 10019
GRAND CAYMAN
c/o New York Branch - 653 Fifth Avenue
New York N.Y. 10019
HONG KONG
Bank of America Tower - 18th floor
12 Harcourt Road - Central Hong Kong

Shareholdings:

• **BANKHAUS LÖBBECKE & CO.**
Fasanenstrasse 5 - 1000 Berlin 12
(2 city branches in Berlin, and branches in Frankfurt, Braunschweig, Magdeburg, Munich).
• **CARIPLO BANK INTERNATIONAL S.A.**
12 Rue Godehe - 1637 Luxembourg
• **COMPAGNIE INTERNATIONALE DE BANQUE**
42 Rue la Botte - 75008 Paris (branch in Lyon)
• **EUROPAI KERESKEDELMI BANK Rt. EKB**
71/13 U. Hegyalja - 1016 Budapest

* Controlling interest

Representative offices:

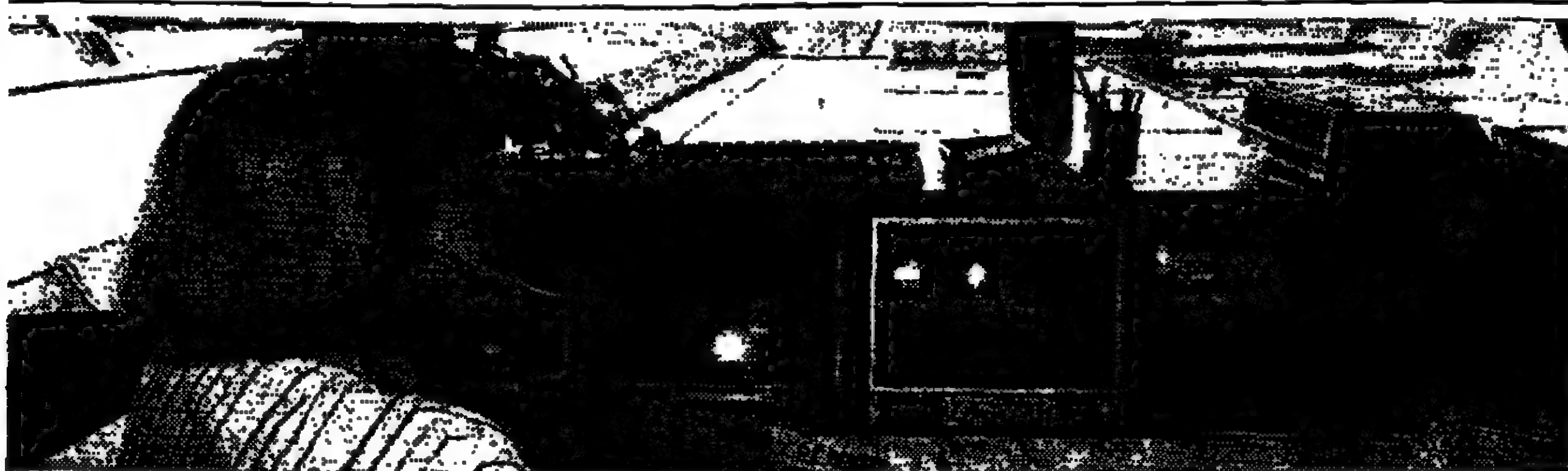
ATHENS
13, Panepistimiou Str. - 105 64 Athens
BEIJING
811 Sola Tower - 22 Jianguomenwai Da Jie
100004 Beijing
BRUSSELS
Avenue Louise 250 - Bte 63 - 1050 Brussels
CHICAGO
190 South La Salle Street, Suite 2890
Chicago, IL 60603
FRANKFURT/MAIN
Guttenstrasse 32 - 6000 Frankfurt/Main 1
MOSCOW
Pervomajskaya Gornichnaya 7
4th floor - 103009 Moscow
PARIS
10 Rue de la Paix - 75002 Paris
SEOUL
Oriental Chemical Building - 3rd floor
50 Sakong-Dong Chung-Ku - 100070 Seoul
TOKYO
Enokioka Building - 3rd floor
12-12 Akihaba 1 - Chome - Minato-Ku, Tokyo 107

CARIPLO
CASSA DI RISPARMIO DELLE PROVINCE LOMBARDE S.p.A.

HEAD OFFICE: 8, VIA MONTE DI PIETA' - 20121 MILAN - ITALY

هكذامن الأهل

CHICAGO 3



Good transport remains a mainstay of corporate activity. At O'Hare airport (above), a new international terminal is scheduled to open next summer. Below: commuters take a morning train from Naperville, 30 miles west of Chicago



Investment: diversity provided stability during the volatile 1980s

Brawn underpins services

CHICAGO WAS founded on the brawn of meatpackers and steelmakers at the junction of the nation's biggest rail and water corridors. The meatpackers have gone and the steel mills are struggling, but good transport and proximity to the raw materials of agriculture and basic industry remain the mainstay of corporate activity.

The commodity and stock exchanges, early outgrowths of midwest agriculture, have made Chicago the financial centre of the region, and given it an unique international flavour. Deals linking trade with London, Sydney and Tokyo are frequent front-page news.

Economists say the diversity of the city's economy is what saved it from the dramatic ups and downs seen elsewhere during the boom and bust of the 1980s. Despite its heavy industry, the area avoided rustbelt rot. That's not to say there hasn't been a slowdown. Many leading companies have seen their growth stalled, and others, already lean, are downsizing further.

Values in Chicago's residential real estate market dipped only slightly in the past two years, in part because they never really experienced a speculative buying frenzy. As with the rest of the US, Chicago's commercial real estate market is overbuilt, and financing for some of the city's downtown showplaces is now quietly under renegotiation.

Chicago was one of the last cities in the US to stop building skyscrapers, and so, analysts say, will be among the last to digest the excess.

The city's agriculture and heavy industry base saw a regional recession very early in the 1980s, suffering from international competition and a strong dollar. The experience forced serious cost restructuring, and the companies that survived, according to Mr Robert Dederick, chief economist at Northern Trust, are competitively positioned for the expected global economic recovery.

These companies include the state's metal-benders like its biggest exporter Caterpillar, Navistar (formerly International Harvester), Deere (which

makes agricultural machinery), and an array of small businesses that process steel and manufacture parts for the auto and trucking industries. Stock gurus think the companies read like a shopping list for president-elect Bill Clinton, who has promised to revive the flagging economy by rebuilding the country's infrastructure.

At the south end of the city, a small revival is occurring as companies employ the cheap property and skilled labour left by the cutbacks in manufactur-

crop annually, the city gains most of its agricultural profits from processing. Downstate giant Archer Daniels Midland and its competitors have plants in the Chicago area that produce high-fructose corn syrup, ethanol, starches, animal feed and vegetable oils. The processed materials supply Chicago's big food companies like Quaker Oats, Sara Lee and United Biscuits subsidiary Keebler. ADM alone exports about \$3bn in farm products annually.

Foreign direct investment in

Although the November issue of Fortune magazine named Chicago as one of the nation's top 10 cities for business, not all of the city's corporate citizens would agree.

Chicago's bad public school system and the pull of a better-prepared suburban workforce has begun to drain corporate interest from the downtown area. Sears, the financial and merchandising giant, is relocating its 36,000-plus Chicago workforce from its trophy midtown office tower to a new campus in suburban Hoffman Estates. The decision was made in advance of this summer's news that Sears plans to break up and spin off many of its operations in order to concentrate on its retailing core.

High taxes, heavily organised labour, and limited availability of suitable land parcels for expansion are forcing some companies out of the area entirely. Spiegel, the retail and catalogue giant, will pull its 127-year-old operation out of Chicago in early 1994, and relocate the 2,200 jobs to Columbus, Ohio. It already has a non-unionised facility there, where there is an adequate site for expansion.

In an effort to stem the outflow, the city last summer floated a \$160m bond issue to finance infrastructure improvements. One of the first projects to benefit will be a planned relocation of the city's vital South Water Street produce market to a 62-acre facility on the west side. City planners say the site offers more viable truck routes as well as modern facilities.

Improvements are also under way at O'Hare, which is in a tough battle with Houston to keep its place as the country's premier airport. A plush new international terminal is scheduled to open next summer. The new construction, first priced at \$470m, has experienced cost overruns, and may leave the city holding a bill for \$600m. Air France recently opened an \$18m cargo-handling facility at O'Hare, a nod to the fastest growing segment of the airport's business.

Brawny industry is just the underpinning to a strong service-based economy. The city boasts the greatest number of Fortune 500 corporate headquarters outside New York. Drug and high-technology companies dot Chicago's suburbs. Multinational giants like McDonald's, Wal-Mart Management, United Airlines and Motorola are based there, though their operations and workforces are scattered around the globe.

Laurie Morse

Politics: Barbara Harrison on the force of the Daley mantle

The pro-business mayor 'could be there for life'

MAYOR Richard M. Daley sits in his shirtsleeves, chomping on a fat cigar. But the cigar is unfit, in what seems to be one of many concessions to new social views and values by a man who was raised in the old school of big-city politics.

Mayor Daley is the son of the legendary Mayor Richard J. Daley, who ruled rather than governed the city for two decades. Mayor Daley the elder, who died in 1976, was the last boss of a big city Democratic party political machine.

Although the party remains dominant in Chicago politics, "Richie", as the current mayor is widely known, now governs with the help of only a shadow of that powerful machine. But the inheritance of the weighty Daley mantle gives him unusual force.

He was re-elected last year with a solid majority, lending credence to the notion, voiced when he was first elected to office, that, if he wanted to, he could be mayor for life.

"The feeling is that he's going to be here for a while," said Mr Ed Noha, chairman of the big Chicago-based CNA Insurance Companies and also recently named chairman of the Chicago Economic Development Commission, a mixed public and private group to promote the city's economy. "Businessmen trust the mayor," added Mr Noha.

Mr Daley, like his father, holds a pro-business, big-project vision of the city. The elder Daley was responsible for building O'Hare airport, one of the world's busiest, and a web of crucial highways.

Today, the mayor is overseeing a near-\$1bn expansion of McCormick Place, already the largest permanent exhibition space in the country, to attract greater convention and trade show business. He will also inaugurate a new international terminal at O'Hare next summer. And, having failed to win the Illinois legislature's approval for a third \$10bn international airport in the city, he is undertaking improvements at O'Hare and Midway, the city's other major airport.

Although he is also working on a fiscal of sorts, his most controversial pro-



Mayor Richard Daley: working on a listful of projects

posal is for a privately financed \$2bn casino complex which also requires legislative approval (see page 4 of this survey). To win that approval, Mr Daley is throwing all his political weight into the battle. The project promises some \$500m a year in tax revenues and 35,000 jobs.

While all his big-ticket projects promise to leave a legacy at least as large as his father's, Mr Daley cannot count on the same kind of federal and state largesse. Such assistance has shrunk markedly in recent years. Yet he hopes that the Clinton administration will follow through on campaign promises to help rebuild and improve America's infrastructure.

However, all federal monies go to the states first, and the states then distribute them to cities and towns. This leaves Mr Daley to wrangle for the city's share with the state, whose governor, Mr Jim Edgar, is a Republican.

While it seemed that Mr Daley and Mr Edgar were heading earlier this year for a political partnership of sorts, that broke down with the defeat of the mayor's third-air-

port proposal at the hands of Illinois Senate Republicans. Mr Edgar had favoured the site chosen by the mayor, but he could not, or would not, control his Senate co-partisans.

New tension in the Daley-Edgar relationship has arisen over the casino project, which the governor opposes. Mr Daley is pressing hard for the investment to be approved in the current special session of the legislature. If he loses, he is likely to shelve it, as he did with the third-airport proposal.

Although the mayor could look terribly empty handed, having lost the political battles for two of his most important public projects, he is expected to denounce the Illinois Republicans for wrecking the possibilities for tens of thousands of new jobs.

Some believe that Mr Daley is, in fact, paving his way for a governorship bid in 1994, though he denies it. "I was in Springfield eight years [as a state senator]," he said. "No, I have no interest."

If that is true, the Daley dynasty may be set to last until Richie tires of it. "You

can continue to be mayor if you really want it in your heart and mind," he said. And, though his public approval dipped after several infrastructural disasters during the past year (like the downtown flood in ageing freight tunnels), it seems he retains enough popularity to keep his spirits up. But he will not go unchallenged. Mr Daley represents the old white, Irish-American leadership of South Chicago and, unlike in his father's day, the city is now nearly 60 per cent black and Hispanic.

The last mayor elected before him was Mr Harold Washington, a charismatic black politician who died suddenly during his second term. Had Mr Washington lived, he would probably still be mayor.

The black political analyst, Mr Grayson Mitchell, who was an aide to Mr Washington, says Mr Daley "walks on eggshells" to avoid doing anything that will ignite black political anger. Indeed, Mr Daley is careful, tipping his hat to minorities with blanket statements, such as: "You have to break down racial, religious and ethnic barriers."

But according to Mr Mitchell, who also leads a successful marketing firm, minority feelings are seething under the surface, because "we're gone back to the social apartheid system of before".

Curiously, it may not take a black or minority candidate to unsettle Mr Daley, according to Mr Bruce DuMont, a nationally syndicated political commentator. If he sets the black community against him, its votes could easily go to, say, Mr Jack O'Malley, the Cook County prosecutor and a Republican who has established a reputation for competence and honesty. Mr O'Malley was re-elected earlier this month to a second term with a significant portion of black votes.

Chicago has always been a heavily segregated city, and even though the edges have softened on that segregation today, it is still starkly apparent. Thus, Mr Daley, even if he continues to want the majority in his heart and mind, faces a battle with demography and, some would say, history.

ANY POINT ON THE YIELD CURVE.

ANY TIME OF THE DAY.

CBOT U.S. Treasury Products. Now Trading When You Are.

More hours. More opportunities. More convenience. The CBOT gives you more because the T-Bond and 10-Year, 5-Year and 2-Year T-Note futures and options are now also offered during the new GLOBEX® trading session. So you can trade virtually any hour. In any time zone. Respond immediately to world economic news, or your own economic needs. Morning, noon, or night.

Greenwich Mean Time	Trading Sessions	Chicago Time (Central daylight savings)
0430 - 1200	GLOBEX	10:30pm - 6:00am
1320 - 2000	Open Outcry	7:20am - 2:00pm
0020 - 0305	Open Outcry	6:20pm - 9:05pm

To learn more about opportunities in these markets, call your broker or the CBOT at (071) 929-0021 (London) or (312) 435-3558 ext. 4000 (Chicago).

Chicago Board of Trade

GLOBEX® is a registered trademark of the GLOBEX Joint Venture, L.P.

©1992 The Chicago Board of Trade

THE CHICAGO CORPORATION

Investment Banking,

Equity, Fixed Income and Futures Research

and

Execution and Clearance Services

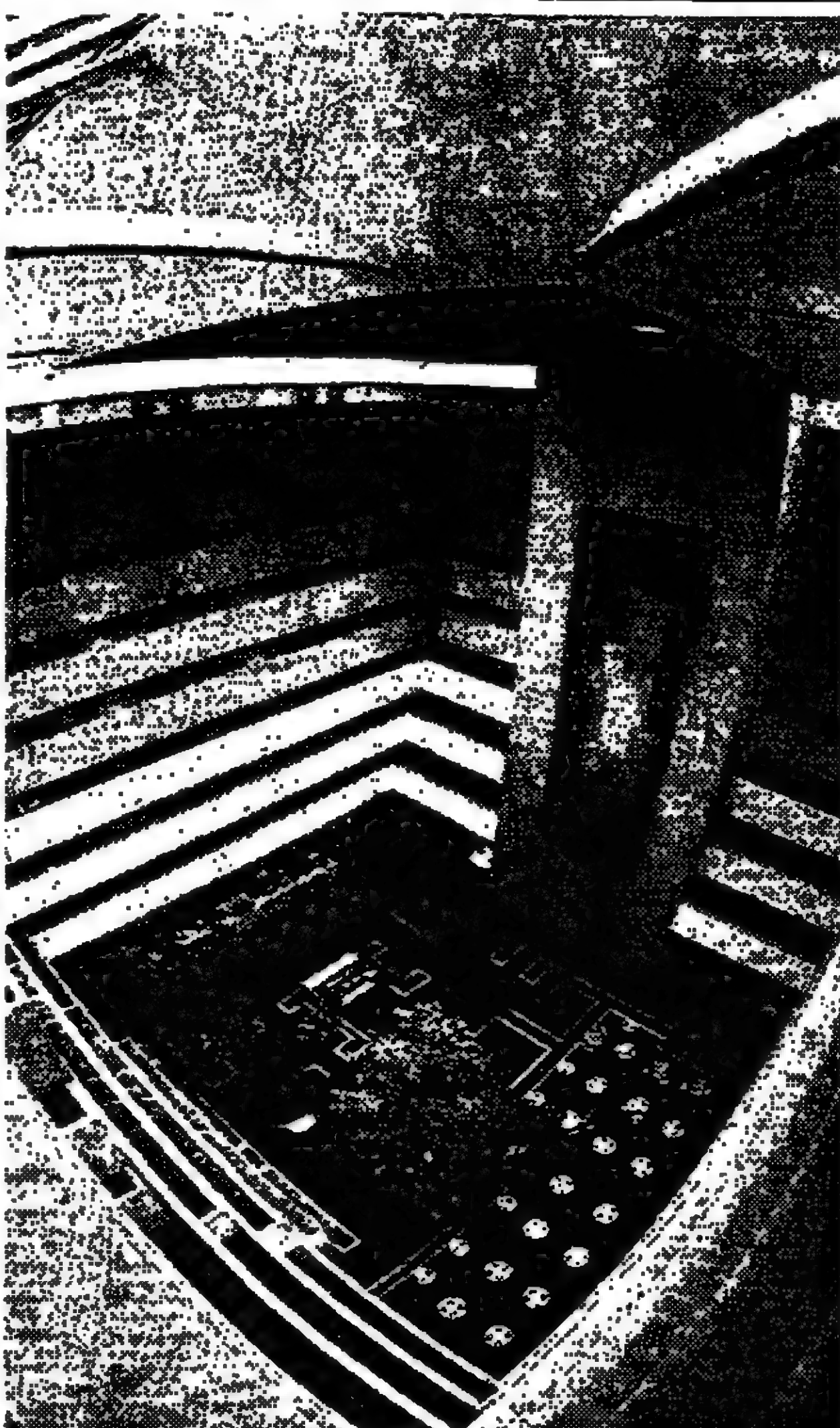
208 South LaSalle Street | Chicago, Illinois 60604
Telephone: 312.855.7600

هكزامن الأمل

CHICAGO 4



Chicago already has much to offer the leisure visitor. Above: Maxwell Street, a black inner-city district on the South Side, is the site of the city's famous Sunday Market. Right: the strum of the Chicago Holiday Inn. Below: a reflective moment at the Art Institute. Pictures by Glyn Gwin



CHICAGO'S muscular beauty has the power to stagger the first-time visitor. Instead of the dull, industrial city with little eye-appeal that many fear, it surprises with unexpected physical charm and lots of cultural sophistication.

The city makes the most of its location on Lake Michigan, with a series of clean lakeside parks and beaches, and its modern architecture - including the world's tallest building - is impressive. The development that has lately come along the Chicago River, which cuts through the city, has also won urban planners' applause.

The city can claim a world-famous symphony orchestra, a highly acclaimed opera, a first-rate art museum, a vast array of excellent and ethnic restaurants, America's best blues clubs and richest theatre life outside New York.

It is odd, then, that it has promoted itself little as a tourist destination. But that is changing.

Until now, given its central location in the US, it has built its travel fame on conventions, trade shows and business meetings. These brought over 3.35m visitors and \$2.5bn in spending to the city last year. Although the number of visitors is expected to fall marginally this year, expenditure is projected to reach \$2.7bn.

Chicago hopes to expand this business further with a

The city recognises tourism's economic power

Beyond conventions

\$987m expansion of McCormick Place, its premier convention and trade show location: 1.2m square feet of exhibition and conference space will be added to the current facility. The expansion, to be completed by 1997, is slated to bring in an additional \$1.6bn annually in revenues to the state of Illinois.

Chicago hoteliers can hardly wait. Occupancy rates have dropped to a painfully low 60-65 per cent, after the addition of eight large, new hotels since 1990. The construction spree began in the late 1980s after a period of relative shortage of hotel space.

Since 1989, 5,551 rooms have been added in downtown Chicago. Of these, 2,086 have been added during the past year alone by Stouffer, Sheraton and Marriott. Nearly 25,000 rooms are available in the city itself, and there are 64,000 within the metropolitan area.

But the additional rooms came on line just as the American economy slowed and the convention business began to shrink. Although the attendance at trade shows in Chicago has increased slightly over the past five years, con-

vention attendance is down from a high of 538,000 in 1988 to 333,000 last year. But projections are up for 1993, and the hope is that 1993 will bring an economic upturn.

Yet while the city continues to focus on the lucrative convention business, it is also trying to attract more tourists. While it already receives nearly 12m visitors a year, Chicago wants to increase that number, particularly with international tourists, who numbered roughly 1.5m last year.

While it already receives nearly 12m visitors a year, Chicago wants to increase that number, particularly with international tourists, who numbered roughly 1.5m last year, according to statistics

(described on this page). Further evidence of Chicago's attention to tourism is its expenditure of \$150m to renovate Navy Pier, a 1916 naval installation that juts directly from the city centre into Lake Michigan.

It has been used for many purposes over the years, including trade shows and art exhibits. But the renovation, to be completed by 1994, will be directed primarily at tourism. It will include a children's museum, a botanical garden, a pavilion for performing arts, retail shops, a multi-purpose 170,000sq ft exposition space, and a destination restaurant overlooking the lake.

While it already receives nearly 12m visitors a year, Chicago wants to increase that number. It would particularly like to draw more international tourists, who numbered roughly 1.5m last year, according to statistics

for the state of Illinois. It is due to complete the construction next summer of a new international terminal at O'Hare airport, one of the world's busiest civil aviation hubs.

This will especially help to handle traffic when Chicago hosts the opening of the soccer World Cup in 1994.

A \$100m third international airport proposal was shelved earlier this year, after Mayor Daley had failed to win approval for the project from the Illinois legislature. Many speculate, however, that the proposal has simply gone on the back burner until the mayor finds a propitious moment to revive it.

With the rising importance of the travel, tourism and the hospitality industry, the Chicago of the 1990s little resembles the gritty steel and meat-packing town that gained fame in the early part of this century as Carl Sandburg's "city of broad shoulders". But with era of heavy lifting gone from America, it cannot be faulted for failing to try to change with the times.

Barbara Harrison

A casino? The stakes are high, the decision is near

Gambling for jobs

IT IS a sign of the times and of Chicago's fiscal fortunes. The city, whose job base has dramatically shifted away from manufacturing to services, is backing a controversial proposal for a \$2bn casino complex as its next best hope for economic development.

The plan, if approved, would mark the first time that a massive gambling operation has been established in a major metropolitan US city.

The project was proposed earlier this year by three of the gaming industry's biggest players, Circus Circus, Caesars World and Hilton Hotels, all publicly traded companies. But in order for the project to go ahead, it must win approval in the Illinois legislature. The vote, in a special session, is due in the coming week and is expected to be close.

The project's promoters are sweeping. It would theoretically create over 35,000 permanent jobs, provide annual tax revenues of \$600m for the state and the city, and increase tourist spending by over \$50m.

These estimates are enough to seduce many a city, and Mayor Richard Daley knows that if Chicago does not win approval for the project, another will gladly accept the investment. No tax incentives are involved.

Gambling is being used increasingly in the US to raise tax revenues. According to Mr Owen Youngman, assistant managing editor for financial news at the Chicago Tribune: "It is foolish to pretend that it won't come to major cities."

Moreover, if the spread of gambling cannot be contained, analysts say there is value, with tourism in mind, in being the first large city to have a casino complex.

But the project has provoked spirited opposition. Its most important opponent, however, is Illinois governor Jim Edgar, a Republican. Mr Edgar, no fan of gambling, says there is enough of it in the state already, what with horse racing, river-boat casinos and a lottery. These gambling interests are against the casino as unwanted competition.

Among the arguments of other opponents is that gambling tax is a regressive taxation, preying on those with the least to lose. Some also feel that the casino business is allied with organised crime and its unsavory trades like prostitution.

Chicago, once a mob mecca, has spent years living down that reputation, and many Chicagoans do not want it revived. Yet the state's largest busi-



Governor Jim Edgar is the plan's most important opponent

ness organisation, the Illinois Chamber of Commerce, has backed the casino plan, as has one of Chicago's most prestigious clubs of chief executives, the civic committee of the Commercial Club of Chicago.

Mr Daley has helped win Chicago business support with a pledge to phase out its onerous head tax of \$5 a month on every employee. He also attempted to sweeten the deal for state legislators with the suggestion of a \$10m bond offer to improve state schools.

Barbara Harrison discusses a plan that would bring a massive gambling operation to a large metropolitan US city for the first time.

While these plays may win some supporters, a single fact has convinced many others: such large-scale private investments in older cities are scarce. Mr Daley said he talks casino opponents: "If you have an alternative, I'll listen." But he adds: "No one has walked through my door."

If Mr Daley loses in the legislature, no other large project that would create as many permanent jobs seems to be waiting in the wings. Last summer, he lost a bid for legislative approval of the other major project for the city, a \$100m third international airport. It is conceivable that this could be revived at a future date, though the mayor is giving no hints.

Job-creating investments, particularly large-scale manufacturing, are not easily attracted to the city. They are discouraged by a 7.3 per cent corporate income tax, the city's heavy union presence and the

scarcity of large land parcels. Most sites are on the small side, and many have daunting environmental liabilities. Chicago, with a population close to 3m, has been hemorrhaging manufacturing jobs for two decades. Between 1970 and 1990, the city itself lost half of its manufacturing jobs, some 219,000. The loss was nearly double that in the metropolitan area, which includes the surrounding counties and the city with a total population 6m.

Moreover, the Federal Reserve Bank of Chicago predicts that, between 1990 and 2000, metropolitan Chicago will have suffered an additional loss of 12,000 to 15,000 manufacturing jobs, with makers of electrical machinery especially hard hit.

But in economic terms, there is little reason for gloom. While manufacturing jobs have evaporated, productivity gains have kept the gross product rising, and that trend, too, is expected to continue through 2012. Moreover, the decline in manufacturing jobs has been largely offset so far by increases in service jobs, and, during this decade, the Fed predicts a further substantial increase in service employment.

Diane Swonk, regional economist for the First National Bank of Chicago, warns, however, that the new service jobs that are being created are not for the low-skilled. "That's the biggest challenge for Chicago, the mismatch in jobs and skill levels," she said.

Mr Daley believes the casino project would help the city to ease unemployment among the lower skilled. He may be right, but many hope, nonetheless, that the casino is not symbolic of where the city is heading.

Laurie Morse describes the other side of the US's most racially segregated city

First-world economy, third-world slums

A SINGLE sniper-shot in October accomplished what decades of social beneficence could not. It galvanised the public against the crime and neglect that plagues the city's poor.

The shot killed Dantrell Davis, a seven-year old boy, as he crossed, with his mother, the few yards between his public housing apartment and his ghetto school.

The violence has forced the city to acknowledge the failure of its public housing system, and to address, however briefly, the evils bred by a system that for decades has dealt with its poor by warehousing them in dilapidated high-rise blocks and isolating them from the rest of the community.

Chicago, like large cities around the globe, has its share of poverty and its attendant crime, homelessness and hopelessness. However, the magnificent wealth of the urban area, its natural resources, and its progressive business community form a foil to the city's grit and the contrast, deepest at the city's core, strikes even a casual visitor.

The stark contrast is the geographic and economic separation between black and white citizens. Sociologists have measured the division, and report that Chicago is the most racially segregated city in the US. In his book *American Apartheid*, Doug Massey, professor of sociology at the University of Chicago, makes a compelling argument that segregation is the cause of urban poverty.

The city is one of minorities. The 1990 census counted 2.7m city residents. Of these, 1.3m were white, 1.1m black, and slightly more than half a million of Hispanic origin.

Despite growing political activism by black and Hispanic voters, Chicago's deeply ingrained separatism has been slow to change. Friction between these two minorities impedes progress, and the city's history of political patronage often short-circuits reform efforts.

Area	Population	
	1980	1990 Change %
City of Chicago	3,005,072	2,763,726 -7.4
Metro area (MSA)	5,950,401	5,024,581 -16.6

ETHNICITY: CHICAGO

	1990	%
White	1,263,524	45.4
Black	1,087,711	39.1
American Indian/Alaskan/Native	7,064	0.3
Asian/Pacific Islander	104,118	3.74
Other	321,309	11.5
Hispanic origin	545,862	19.6

Source: 1990 Census - Housing and Population (America's Top Rated Cities, a statistical handbook: Universal Reference Publications). Notes: MSA (Metropolitan Statistical Area) covers Cook, DuPage and McHenry counties. People of Hispanic origin can be of any race.

The two worlds that make Chicago - its first-world economy and its third-world slums - co-exist in extremes. Two of the world's most highly regarded private universities - Chicago and Northwestern - but what is by a variety of measures the nation's worst public elementary and secondary education system. World-renowned private libraries and museums serve the city's elite, while the new central public library, a \$144m pile of brick and mortar named after Chicago's first black mayor, Harold Washington, is starved of books and operates on a reduced schedule.

From the windows of amenity-stuffed lakeshore condominiums, one can glimpse the high-rise blocks where Chicago's desperate poor are stacked in a decades-old public housing nightmare. And on the streets are an estimated 49,000 people who have no housing at all. Repeatedly, in conversations with the city's corporate and civic leaders, the costs of racial and economic divisions are counted in terms of lost human capital, poorly prepared workers, and quality-of-life issues like crime, drugs, and homelessness.

A recent study by the SRI Center for Economic Competitiveness, of Menlo Park, California, and Data Resources, the economic forecasting firm,

ment is foundering. Special interests divide the effort; the \$2.5bn school budget continues to face annual crises; and the massive school bureaucracy has clung to power, frustrating local school councils. The latest casualty of the struggle is the city schools superintendent, Mr Ted Kimbrough, who was hired to implement the school reform plan.

In announcing that he will not renew his contract, Mr Kimbrough told the Chicago Tribune that he was defeated by politics. A veteran of political school wars in his previous post in California, he said: "The difference in Chicago is the intensity of the politics. The magnitude of it, how it is part of the culture... it cripples everything."

Meanwhile, the city's corporate leaders, political elite, even its public school teachers, attend to a separate system, and send their children to private or suburban schools. Housing activist Mr Alexander Polikoff says the failure of Chicago's leadership successfully to address racial and economic divisions is not unique. In fact, he says, the city's

wealth has enabled it to avoid crises like those seen in St Louis and Los Angeles.

A private consortium of corporate trusts provided \$2.5m to community groups this summer for a jobs programme, aimed at heading off tensions that followed the Los Angeles riots. Longer-range jobs programmes are under consideration in the private sector, and small but promising efforts to move poor families out of public housing are gaining praise.

Since the shooting, Chicago's housing deputy, Mr Vincent Lane, has renewed his effort to use federal housing dollars earmarked for building renovation for construction of new, low-density housing outside the ghetto's borders.

Even the violent street gangs that control the Cabrini-Green project where Dantrell Davis was killed have been jarred into calling a truce. However, their pact offers a challenge to Chicago's mayor. The peace, gang leaders say, will last only if jobs are provided, and robbing and drug-dealing become less essential for survival.

Northwestern University

Kellogg

Graduate School of Management

Top-Quality Executive Education at a Top-Ranked School

The faculty members who led Kellogg to the forefront of management education also design and teach the school's executive programs. Leaders in their fields and dedicated teachers, they insure a valuable and memorable learning experience.

Programs are conducted in a modern residential-classroom facility on Northwestern's beautiful lakeside campus near Chicago. The faculty and setting enhance learning, and there is the added bonus of stimulating peer interaction.

General Management Programs 1993

Advanced Executive Program

32nd Session:
February 7-
March 5
31st Session:
June 20-
July 16

For senior executives with 15 to 25 years of management experience, seasoned in two or more functional areas of management, now preparing for greater management responsibility.

Executive Development Program

31st Session:
May 9-28
32nd Session:
July 18-
August 6
33rd Session:
October 3-22

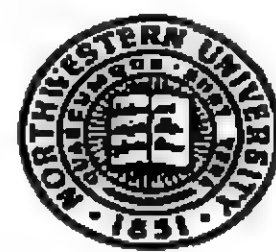
For managers with a minimum of 10 years work experience. It gives participants a broad overview of the environment of management and a fuller understanding of the concepts and analytical tools that will be critical to success in the complex, dynamic years ahead.

Managing the Closely Held Company in Changing Times: The Owner-Manager's Program

January 10-22

For owner-managers of closely held businesses with sales in excess of \$5 million. These executives will enhance their decision-making abilities and review state-of-the-art knowledge and methods that can be applied to the special problems and opportunities of their businesses.

For more information on these and other executive programs, please contact:
Executive Programs
Kellogg Graduate School of Management
Northwestern University
James L. Allen Center, Dept. F
Evanston, Illinois 60208-2800
Phone 708-856-1900
Fax 708-491-4323



Kellogg

Chicago Based. Internationally Focused.

Kemper Securities, Inc.
Serving the needs of the international investment community.

Walker Keston II
Senior V.P., International
77 West Wacker Drive
Suite 2200
Chicago, IL 60601
010-1-312-574-6600

Dong Liangfeng
V.P. Institutional Equity Sales
Peak House, 1st Floor
20 Essex Street
London EC3M 1EB, UK
071-623-5992

Kemper Securities, Inc.
Member NYSE • Member SIPC

Kemper Securities, Inc.

هكذا امن القليل

LONDON SHARE SERVICE

AMERICANS

Company	Price	Change	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593
---------	-------	--------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----

NON SHARE SERVICE

MINE\$ - Cont[illegible][illegible][illegible]

100

● Current Unit Trust prices are available from FT Cityline. For further details call (071) 925 2128.

Continued on next page

هَكَذَا مِنْ الْأَجَلِ

#	Yield Curve		Bid Price	Offer Price	+ or - %	T G
01		Northfield International Ltd.				
		Maturity Oct 91	\$8.00			
		Drey Asset Management Limited				
		Drey Management Inc.	DW113.34			
		Old Transide International Ltd.				
		Old Transide Oct 91	\$6.93			
		Omega Overseas Partners Ltd.				
		Omega Overseas Partners Inc.	\$106.11			
		Oprisma Fund Management				
		Oprisma F/M Nov 79	\$15.65			
		Oprisma F/M Nov 79	\$14.25			
		Oprisma F/M Nov 79	\$16.62			
01 02		Orion Investment Management Ltd.				
		Orion Global Inv	\$12.76	\$12.81		
		Orion Global Inv	\$12.76	\$12.81		

[illegible][illegible][illegible][illegible][illegible][illegible]

	Washco Refractories Inc.	\$10.64	10.64
	Western Air Lines Inc.	20.00	20.00
	Western Air Lines Inc. LB	56.62	
	Western Air & Fuel May		
	Wells & Shanks	517.47	
	Wenger Securities (General) Ltd		
	Wenger Ltd May 30	517.937.53	
	Wheatland Investment Mgmt (Guernsey) Lt		
00 01	Wheatland, May New York	50.485	
00 02	White Smelter Companies Fund Ltd		
00 02	White Smelter Investments Ltd (London) ORO Ltd		
	WMAV New York	511.00	
	Worcester Granite Corp		
	Wool	43.33	
	WTW Category A	515.39	
	WTW Category B	515.39	
	WTW Category C	515.39	
	Seattle Asset Management Inc		
	Alpha S&B Inc.	5104.08	
	S&B Diversified Inc.	125.97	
	S&B Struct Inc.		

	SAHI Opportunity Inc.	\$100.10
	Taiwan Fund Management Limited	
	Taiwan Fd	\$7.39
1.55	Taipei Fund	
	NAV WTSL90 01DR US\$534.97 DR US\$50	
1.74	Taiwan Tracker Fund Limited	
	Taiwan NAV	\$10.229
	Taiwan NAV	\$10.229
	Templeton Globalbath & Henderson Fund	
	NAV Nov 25	\$19.727
	The Thai Development Capital Fd	
	NAV Nov 25	\$12.35
	The Thai-Euro Fund Ltd	
	Lloyds Bank Fund Mgmt Group Ltd	
	NAV Nov 27	\$34.12
	The Thai Prime Fund Limited	
	NAV Nov 27	\$16.83
	The Thailand Fund	
	NAV Nov 30	\$14.835 13 DR

[illegible]

Thailand	\$131.84	-0.83
Turkey	125.76	-0.03
Indonesia	55.76	0.00
Malaysia	52.76	0.00
China	\$110.00	-0.38
U.S. Liquor	\$150.05	0.00
Travelers Travel Fund		
Energy Income	\$08.91	
Energy Growth	\$08.91	
Liquidity	\$10.00	
Trans Global Investments Limited		
Team Global Inc Ltd	\$106.25	163.01
Yunder MVI Funds		
MAY Nov 26	\$31,939.00	-47.89
Yunder C-5 Ltd		
MAY Nov 26	\$414.13	0.00
Yunder C-5 Unit Trust (Japan)		
MAY Nov 26	\$107.00	0.00
Transatl International (Bermuda) Ltd		
Transatl Int'l Ltd	\$12.44	-0.64
Capital Protection	\$212.44	11.07
Transatl Int'l Ltd	\$12.44	11.07

[illegible][illegible]

to charitable bodies or Victim column shows allocation rates of M&M proceeds to be divided

(*) Funds not SIB recognized: The regulatory authorities for these funds are: Germany: Financial Services Commission; Ireland: Central Bank of Ireland, Ltd of; Main: Financial Supervision Commission, Jersey Financial Services Department, Luxembourg: Institut National de Luxembourg

6

100

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Pound and dollar easier

INTERNATIONAL currencies traded quietly yesterday as the foreign exchange markets paused to take stock following volatility in Europe and a stronger US currency, writes Peter John.

The dollar was broadly easier, despite hints of another tranche of positive economic news today, while sterling failed to reflect the good news from yesterday's money supply figures. Even the beleaguered Irish punt stayed on the sidelines and picked itself up from the floor of the exchange rate mechanism.

Dealers said that the dollar was not attracting attention and there was a feeling that its recent rise might have been overdone, at least in the short-term. This was borne out by the lack of reaction to the latest figures from the Chicago Purchasing Managers Index. The rise to 54.3 per cent from 49.7 per cent was greater than expected and suggested good news today from the more significant National Association of Purchasing Managers. Nevertheless, the dollar traded sideways against the yen, closing at ¥194.45 against ¥124.25 and slipped against the DM to DM1.5935 from DM1.5890. However, the German currency was also subdued as economists

minister Mr Juergen Moellmann said that the global recession had finally caught up with the country. Third-quarter figures due on Thursday are expected to confirm the gloomy standpoint.

Sterling might have been expected to receive a lift from the news that money supply, at least the narrow measure that comprises notes and coins in circulation, had increased. However, the implication that people were finally beginning to spend was countered by suggestions in the market that the influx of new, smaller 10p coins was at least partly to blame. Also, any auspicious news was overshadowed by the negative weekend press stories surrounding the UK chancellor and most dealers took the money supply figures with a pinch of salt. The pound was marginally easier against the German currency, slipping to DM2.4125 from DM2.4150 and closing slightly lower at \$1.5135 against \$1.5115.

The Irish punt survived against the expectations of many and although the devaluation fears remain it climbed two places up the ERM ladder above the French franc and the Danish krone. However, France maintained its intervention rate at 9.1 per cent and there was a conviction in the market that the franc did not deserve to be so low on the ERM scale.

The Portuguese escudo remained at the top of the ERM as Mr Miguel Beza, the governor of the Bank of Portugal, distanced himself from the possibility of devaluation. Outside the European basket of currencies, the Norwegian krona was helped by an inflow of currency which enabled the Norwegian central bank to cut its overnight lending rate to 17 per cent from a six-year high of 25 per cent. The cut follows a raise a week ago after the currency was hit on the foreign exchanges by devaluation pressures.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% Change	% Spread	% Volatility	Divergence
Portugal Escudo	200.484	174.127	-3.33	4.86	36	
Spanish Peseta	166.639	143.368	-16.35	13.12	157	
Belgian Franc	40.339	34.523	-14.34	14.34	157	
Dutch Guilder	1.936	1.666	-14.41	14.41	157	
French Franc	6.55957	5.63657	-14.13	14.13	157	
Italian Lira	2.036	1.736	-14.73	14.73	157	
Irish Punt	0.787564	0.787564	0.00	0.00	40	

Unit rates set by the European Commission. Corrections are in descending relative percentage. Percentage change for Esc: a positive change denotes a weak currency. Divergence shows the ratio between two percent: the percentage change between the actual rate and the rate for a currency, and the maximum permitted percentage change of the currency's market rate from its unit rate.

1/100 Sterling and Italian Lira suspended from EMS. Adjustment calculated by Financial Times.

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

	Nov 30	Nov 29	Nov 28	Nov 27	Nov 26
Spot	151.35	151.75	151.55	151.25	151.05
1 month	151.35	151.75	151.55	151.25	151.05
3 months	151.35	151.75	151.55	151.25	151.05
12 months	151.35	151.75	151.55	151.25	151.05

Forward premiums and discounts apply to the US dollar.

CURRENCY RATES

		Nov.30	Previous
8.50	am	78.4	78.5
9.00	am	78.4	78.4
10.00	am	78.3	78.4
11.00	am	78.1	78.4
Noon		78.2	78.5
1.00	pm	78.1	78.4
2.00	pm	78.4	78.5
3.00	pm	78.3	78.4
4.00	pm	78.5	78.4

WORLD STOCK MARKETS

Chng	Index	Stock	High	Low	Close
		24000 S&P500 Cn A	37 1/4	37	7 7/8
		24000 S&P500 Cn B	37 1/4	37	7 7/8
+	+	21100 S&P500 Cn C	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn D	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn E	37 1/4	37	7 7/8
+	+	16700 S&P500 Cn F	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn G	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn H	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn I	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn J	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn K	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn L	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn M	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn N	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn O	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn P	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn Q	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn R	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn S	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn T	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn U	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn V	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn W	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn X	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn Y	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn Z	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AA	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AB	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AC	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AD	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AE	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AF	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AG	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AH	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AI	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AJ	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AK	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AL	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AM	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AN	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AO	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AP	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AQ	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AR	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AS	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AT	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AU	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AV	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AW	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AX	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AY	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn AZ	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn BA	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn BB	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn BC	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn BD	37 1/4	37	7 7/8
+	+	10000 S&P500 Cn BE	37 1/4	37	

10.30	377.11	372.86	416.99 (23/1)	351.43
136.0	812.3	798.0	1327.00 (13/1)	746.00
42.0	6594.0	4655.0	4699.00 (14/0)	3726.0
0.85	166.94	152.47	161.48 (3/2)	499.0
5.59	214.77	211.39	264.51 (3/2)	179.47
88.2	862.5	866.0	1014.50 (1/5)	639.00
33.0	861.9	837.4	883.40 (11/5)	748.0
19.8	626.2	636.4	682.30 (11/5)	596.0
1.14	3676.56	3673.51	5791.63 (30/1)	3354.0
99.49	858.34	847.35	963.63 (5/13)	167.84
91.3	941.0	940.1	542.10 (7/1)	467.90
12.45	848.85	846.35	976.35 (5/5)	772.55
3,686.14	8488.59	8486.59	Ex. 1652.94	
			*Calculated at 15.00	

11. Trade: BEI-20, MEX Com, MIB Com, CAC40, Euro Top
 12. BEI-20 Industrial-20,4,3 and Australia All Ordinary and MIB

Change on day
 + 30
 + 2
 + 1
 +24

OWN THE MIES?

by four times as many
 national newspaper.* Make

*CPRS 1991

6 AVAILABLE NOW!
 69 156850.

63 (26/97)

4 Q9/S1

2 (5/108)

GNT.

delay - 50

FINANCIAL TIMES TUESDAY DECEMBER 1 1992

FINANCIAL TIMES TUESDAY DECEMBER 1 1992

FINANCIAL TIMES TUESDAY DECEMBER 1 1992

NASDAQ NATIONAL MARKET 3 pm November 3[illegible]

Cash/Cat	0.84	20	4	21%	21%	21%	-4%	HorseShoe	20	74	6%	8%	6%	+2%
Cattle C	25	25	1398	16%	14%	15%	-4%	Hum JB	0.20	23	1766	24	23%	+4
Cheese	0.80	18	4	20%	22%	23%	+3%	HunterFry	9	658	12	1%	1%	+3

Chaptal	8	1893	14 1/2	13 1/2	14	+1/2
Chaptal	7	247	14 1/2	13	13 1/2	+1/4
Chaptal	9	34	1 1/2	1 1/2	1 1/2	+1/2

- J -

Chaptal	10	200	12 1/2	14 1/2	15	+1/2
Chaptal	204	257	6 1/2	6 1/2	6 1/2	+1/4
Chaptal	24	2672	16 1/2	27 1/2	28 1/2	+1

[illegible]

Big technology stocks feature in busy trading

Wall Street

US prices were mixed in busy trading yesterday, although a strong showing from big technology stocks and more good economic news ensured that market sentiment remained positive, writes Patrick Harrington in New York.

By 1pm the Dow Jones Industrial Average was up 11.35 at 3,293.55. The more broadly based Standard & Poor's 500, which reached new highs last week, edged higher, adding 0.12 at 430.23, while the Amex composite fell 0.29 to 393.10 and the Nasdaq composite firmed 0.09 to 649.58. Turnover on the NYSE was heavy at 132m shares by 1pm, and rises out-paced declines by 925 to 709.

Although the market's mood was positive at the opening following recent signs that the pace of the economic recovery is quickening, there was no surge in demand of the type that pushed shares sharply higher last week.

Buying did pick up, however, after the Chicago purchasers' report was released, showing that the index of manufacturing activity in the region had risen from 49.72 in October to 54.22. With the National Association of Purchasing Management's report due out today, the Chicago figures raised hopes that business activity is accelerating across the US.

Investors also hoped that the pick-up in manufacturing will presage an improvement in labour market conditions. The latest data on the jobs market are due on Friday when the November employment report is released.

The Dow was helped by good demand for technology stocks, particularly IBM. The poor performance from IBM over the past few months is one of the main reasons why the Dow has lagged other market indices which have set record highs in recent days.

EUROPE

Firmer dollar contributes to rise on Continent

A FIRMER dollar contributed to the rise on most continental bourses yesterday, though other factors were also at work, writes Our Markets Staff.

FRANKFURT saw its biggest one-day rise in the DAX index for nearly two weeks, although most analysts thought that the rally had little to do with fundamentals. The index closed 21.39 ahead at 1,544.34 after a gain in the FAZ at mid-session of 6.94 to 606.65. Turnover rose to DM4.9bn from Friday's DM3.8bn.

In the absence of major corporate news (10-month results are due from the banks later this week) investors were pleased by the moderate 5 per cent pay claim sought by the civil service union. This indicates a much more realistic mood among unions, although warning strikes in the insurance sector have been threatened for Thursday as the DAG union pursues a separate claim.

Expectations of disappointing third-quarter GNP figures for West Germany, due for release on Thursday, appear to

have been discounted by the market. Forecasts are for a 0.5 per cent fall in GNP from the same period last year.

Deutsche Bank, Siemens and Daimler all stood out, with high volume noted in the first two. Deutsche Bank rose DM9.40 to DM67.60, Siemens advanced DM6.60 to DM60.20 and Daimler gained DM13.70 to DM54.60.

Asko was another of the day's big risers, up DM11 to DM53 following last week's news that the cartel office had approved its merger with the Metro group.

PARIS rose further on continued hopes of an early cut in interest rates. The CAC-40 index ended up 21.71 or 1.2 per cent at 1,771.37. Trading was quiet until the last hour when the index rose 10.50 to 1,781.87.

MILAN fell further and volume dried up as investors retreated to the sidelines to wait for further developments on privatisation. Currency concerns also weighed on the market as the lira eased against

FT-SE Actuaries Share Indices

Hourly changes	Open	High	Low	Close
FT-SE Eurotrack 100	1051.82	1053.95	1053.57	1056.97
FT-SE Eurotrack 200	1125.16	1127.12	1127.59	1128.77
FT-SE Eurotrack 300	1125.16	1127.12	1127.59	1128.77

THE EUROPEAN SERIES

Nov 27	Nov 28	Nov 29	Nov 30	Nov 31
FT-SE Eurotrack 100	1049.92	1048.05	1042.55	1036.83
FT-SE Eurotrack 200	1122.37	1118.56	1111.41	1110.69
FT-SE Eurotrack 300	1122.37	1118.56	1111.41	1110.69

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

Nov 27 Nov 28 Nov 29 Nov 30 Nov 31

ASIA PACIFIC

Nikkei closes at day's high but volume stays low

Tokyo

A RALLY in steel and ship-building shares, spurred by foreign investors, was one of the day's main features as the Nikkei average closed higher, writes Emiko Terazono in Tokyo.

The 225-stock index closed up 213.04 at 17,933.65, the highest point of the day. The index fell to the day's low of 17,457.57 in the morning on small-lot profit-taking. Volume fell to 230m shares from 247m. Advances led declines by 777 to 202 with 145 issues remaining unchanged. The Toxix index of all first section stocks gained for the eighth consecutive day, rising 15.31 to 1,233.35 and in London, the ISE/Nikkei 50 index rose 0.61 to 1,071.27.

Some traders believe that the technical resistance level of 17,900 could be broken. Ms Kathy Matsui, strategist at

Barclays de Zoete Wadd, said the Nikkei could rise to 18,000 in the near term. "Public fund managers will want to increase their equities profile for future government fund allocation," she said.

However, with the Nikkei at 53 times earnings and prospects of an early corporate profits recovery uncertain, other investors are reluctant to commit large funds to the market. Some dealers said a bulk of corporations want to liquidate stocks, or specified money trusts, at the 18,000 level.

Steel makers and shipbuilders were bought by leading foreign brokers. Nippon Steel rose ¥8 to ¥291, NKK to ¥258, and Mitsubishi Heavy Industries advanced ¥10 to ¥533.

High-technology exporters were higher, with NEC up ¥24 to ¥965 and Toshiba gaining ¥2 to ¥922. Mr Chris Newton at James Capel said the easing of the yen and an expected

recovery of the US economy supported electronics issues which have been previously sold on profit concerns.

Housing issues were higher on the 10.3 per cent rise in housing starts for October. Misawa Homes rose ¥40 to ¥1,120 and Daiwa House Industry advanced ¥10 to ¥1,430.

Dealers were active in speculative theme stocks. Mitsui Mining and Smelting, the most active issue of the day, rose ¥9 to ¥308. The issue, which had surged recently on reports of gold vein discovery, firmed yesterday on rumours that the company would announce the latest research data on the veins.

In Osaka, the OSE average gained 172.46 to 18,961.05 in volume of 26.5m shares. The index posted its eighth straight rise on buying by public funds. Machinery and construction stocks gained while pharmaceuticals stalled. Nintendo, the

video game maker, lost ¥100 to ¥10,500 on profit-taking.

Roundup

MARKETS in the Pacific Rim were mixed to lower. Manila was closed for a public holiday. HONG KONG fell nearly 3 per cent as China's row with Britain about democracy in Hong Kong took a turn for the worse at the weekend. The Hang Seng index ended 176.04 lower at 5,810.63 in low turnover of HK\$2.25bn.

Among the most active, HSBC Holdings was down HK\$1.50 at HK\$58.50, Hang Seng Bank HK\$1.50 lower at HK\$53.50 and Swire Pacific HK\$1.25 cents lower at HK\$31.00.

AUSTRALIA lost early gains following the publication of a disastrous current account deficit for October of A\$2.04bn, compared with A\$1.74bn in September. The All Ordinaries

index closed 2.7 lower at 1,448.1 in turnover of A\$188.2m.

NEW ZEALAND ended steady, with falls in some leading stocks masking a strong rise in Fletcher Challenge and Telecom. The NZSE-40 capital index gained 1.90 to 1,547.37 in turnover worth NZ\$28m.

FCL, which began firming last week in anticipation of the sale of its unit, Rural Bank, ended 11 cents higher at NZ\$2.22 after the sale was confirmed late on Friday.

SINGAPORE posted strong gains as foreign investors' view of Singapore improved after healthy trade indicators. The Straits Times Industrial index rose 21.11 to 1,499.07 in volume of 132.9m shares against 177m.

Shipyards and banks were the main gainers. Sembawang Shipyard rose 45 cents to S\$8.35 and DBS Foreign 40 cents to S\$83.80.

SEOUL rose on expectations of an interest rate cut and a more flexible monetary policy. The composite index added 10.42 to 863.36.

Posco and Dong-Ah Construction Industrial gained sharply on news that the two companies had been approached to take part in building a motorway between Beijing and Hong Kong. Both shares ended limit-up, with Posco gaining Won1,000 to Won26,100 and Dong-Ah Construction up Won800 to Won910.

KUALA LUMPUR fell back on renewed selling in the afternoon. The composite index ended just 1.41 up at 641.89 in volume of 164.4m shares against 255.4m on Friday.

Magnum fell 40 cents to M\$9.90 while Multi-Purpose Holdings and MISC foreign lost 15 cents each to M\$2.49 and M\$7.10 respectively.

BANGKOK's SET index lost 4.28 to 855.21 on profit-taking.

Currencies influence European trade

MARKETS IN PERSPECTIVE

	% change in local currency	% change sterling	% change in US \$
1 Week	1 Month	1 Year	Start of 1992
Austria	-2.09	-3.22	-18.96
Belgium	-1.17	-0.11	-1.17
Denmark	-1.26	+4.98	-26.90
Finland	+6.88	+10.27	+6.78
France	+1.49	+0.52	-0.06
Germany	+1.32	+1.49	-7.93
Ireland	+4.59	+3.37	-16.56
Italy	-3.50	+0.05	-10.93
Netherlands	+0.29	+1.14	+2.86
Norway	-0.52	-1.66	-17.41
Spain	+2.04	+10.79	-10.20
Sweden	+4.62	+24.07	+13.27
Switzerland	+0.89	-0.32	+11.67
UK	+0.58	+3.92	+11.23
EUROPE	+0.50	+2.98	+2.83
Australia	+3.22	+1.76	-12.75
Hong Kong	+2.39	-4.25	+40.75
Japan	+2.37	+2.71	-24.20
Malaysia	-0.36	+2.75	+23.57
New Zealand	+8.84	+17.18	-3.82
Singapore	+4.78	-6.53	-4.06
Canada	+0.45	-1.31	-6.54
USA	+0.81	+2.97	+14.77
Mexico	-3.24	+8.24	+22.68
South Africa	+3.58	+3.93	-16.11
WORLD INDEX	+1.24	+2.72	-1.79

1 Based on November 27th 1992. Copyright, The Financial Times Limited, Goldman, Sachs & Co. and Country National Securities.

By John Pitt

Continued turbulence in European currency markets was again the main trading influence on bourses last week, while good economic news from the US and a strong performance from Japan lifted sentiment elsewhere. The FT-A World index rose 1.2 per cent in local currency terms, while the FTSE-100 rose 1.2 per cent in local currency terms.

The lifting of a threatened nationwide strike also had a positive effect on the market.

Mr Lawrence adds. Gains were seen across the board, and international conglomerates were also heavily bought.

Ireland attracted interest on expectations that it will be forced to devalue. Mr Robby Kelleher of the brokers Davy's notes that the market was mimicking the situation in the UK when the FTSE showed solid gains in the days leading up to sterling's withdrawal from the ERM. However, Ireland has consistently underperformed other European markets this year and in spite of the rally of the last 10 days the index remains in per cent down year-on-year.

Elsewhere, New Zealand showed a near 9 per cent gain on the week in local currency terms. Ms Pauline McAttenney of Ord Minnett in London says that progress in the Gatt trade talks the previous weekend provided a positive background. Strong interim results from NZ Telecom and Carter Holt Harvey, a management reshuffle at Brierley and a major asset sale by Fletcher Challenge provided the main corporate news.

The picture's not complete without



Financial Times Business Weekly.
Sponsored by IBM
SUPER CHANNEL
Monday 07.10 and 12.40, Thursday 07.10 and 12.40.
Saturday 08.30, Sunday 19.00.
SKY NEWS
Thursday 20.30 and 22.30, Sunday 13.30 and 20.30.
ALL TIMES CENTRAL EUROPEAN TIME
For further information phone Financial Times Television on 071-673 3511

Financial Times Business Weekly